

WELCOME

The 2025 Operation Result

Apichart Lee-issaranukul

14th MAY 2026

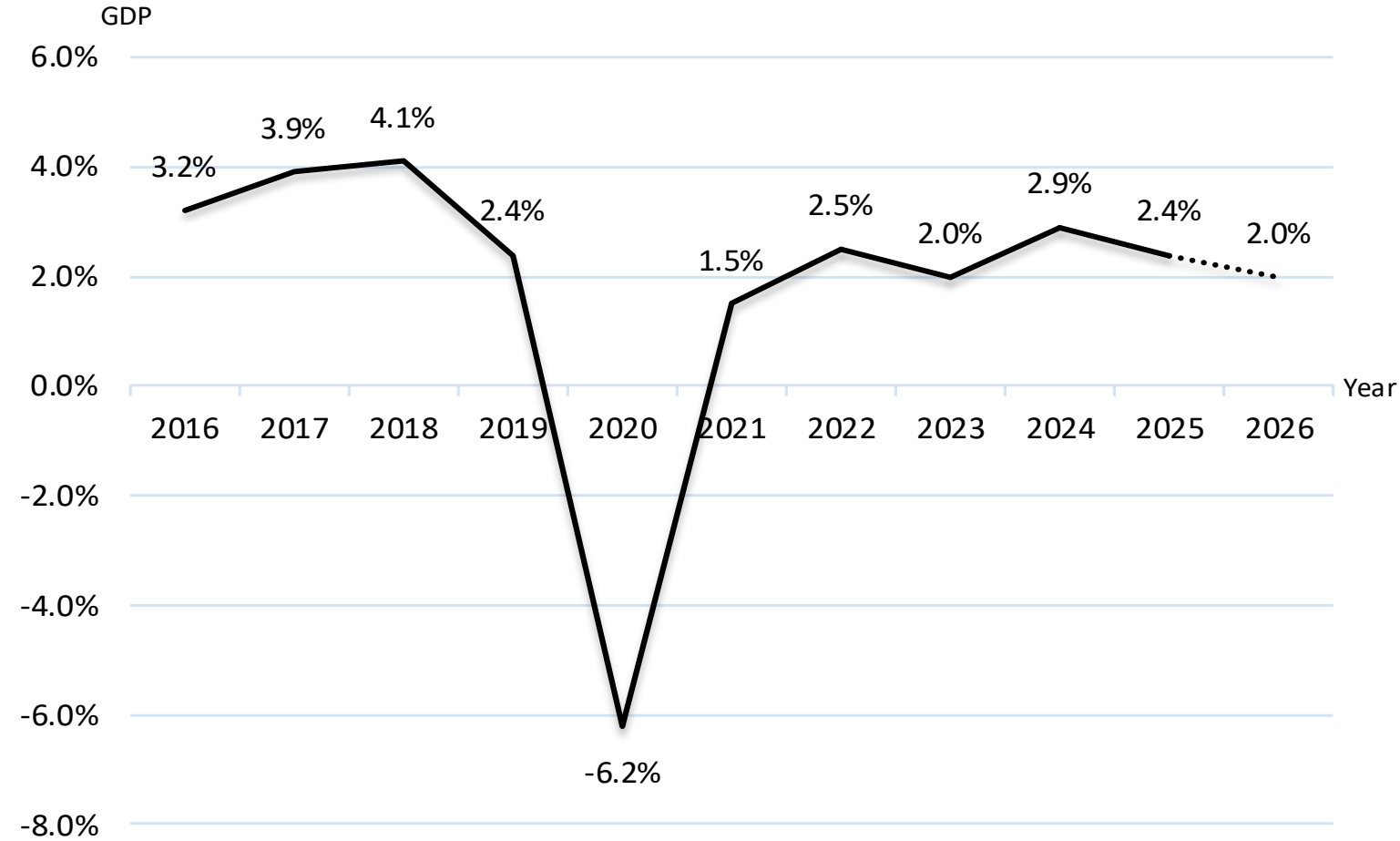
Agenda

1. Business Report 2025

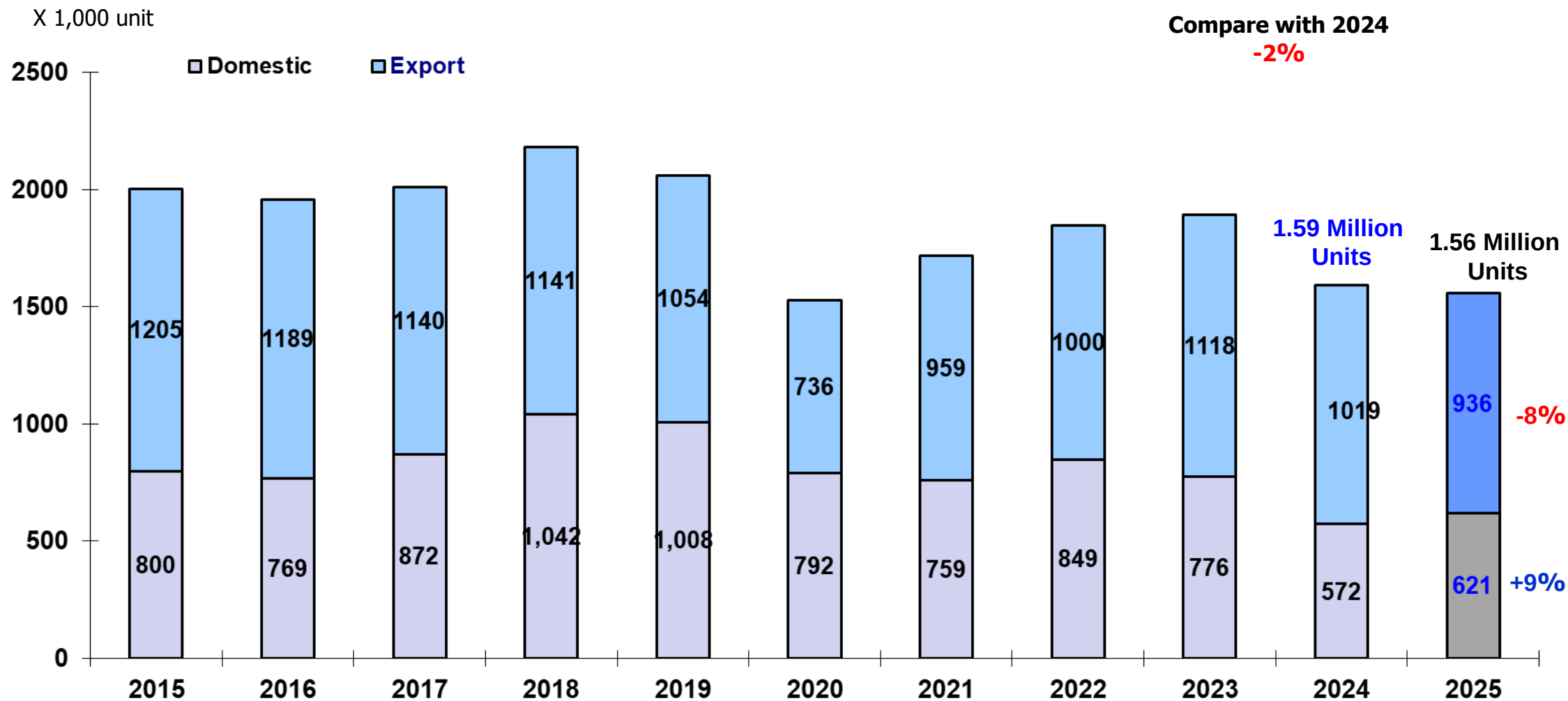
2. The Fiscal Year 2025 Financial Statement

BUSINESS REPORT

GDP Growth 2016 – 2026 (F)

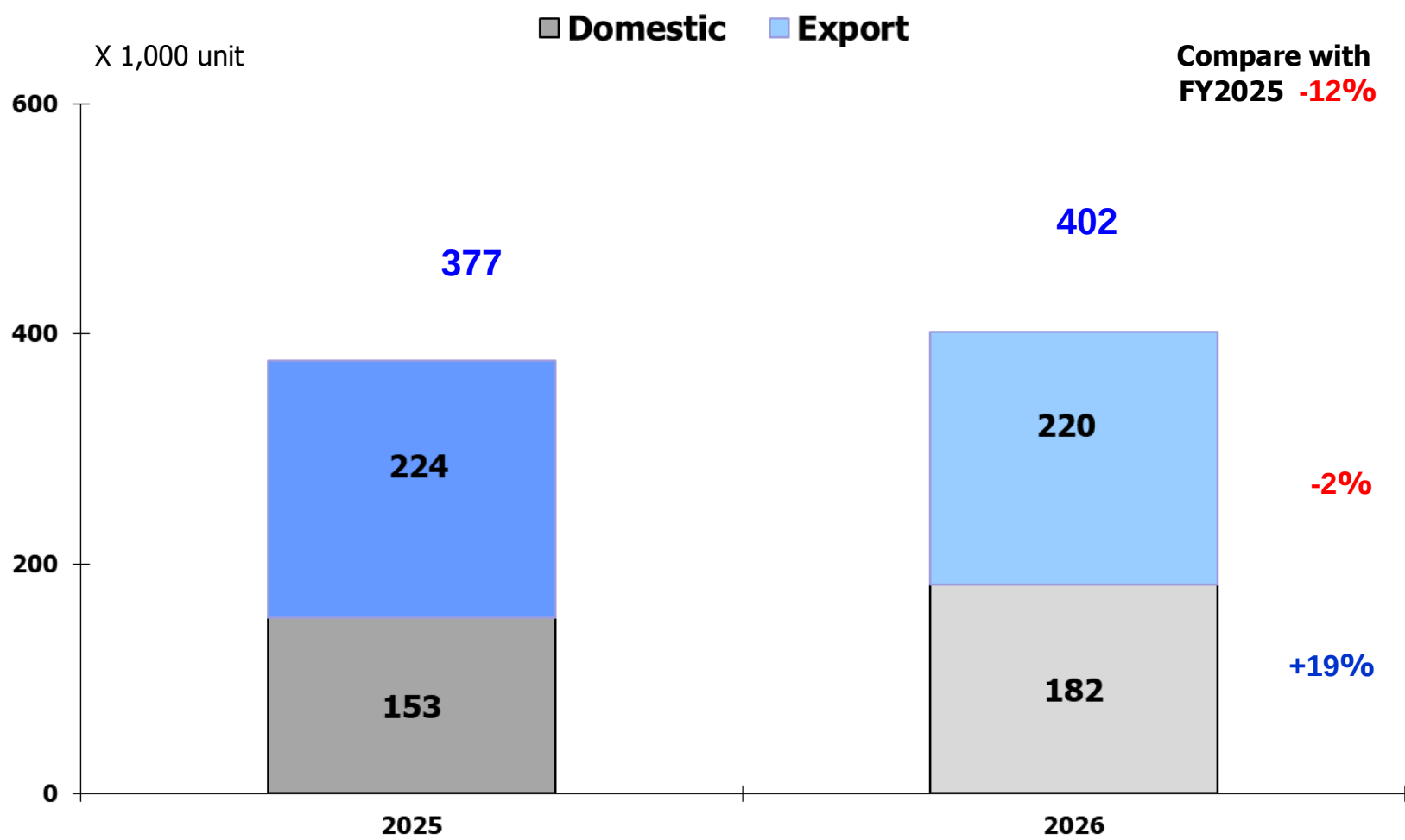


4W Market Sale (Domestic & Export) 2015 – 2025 (January – December)



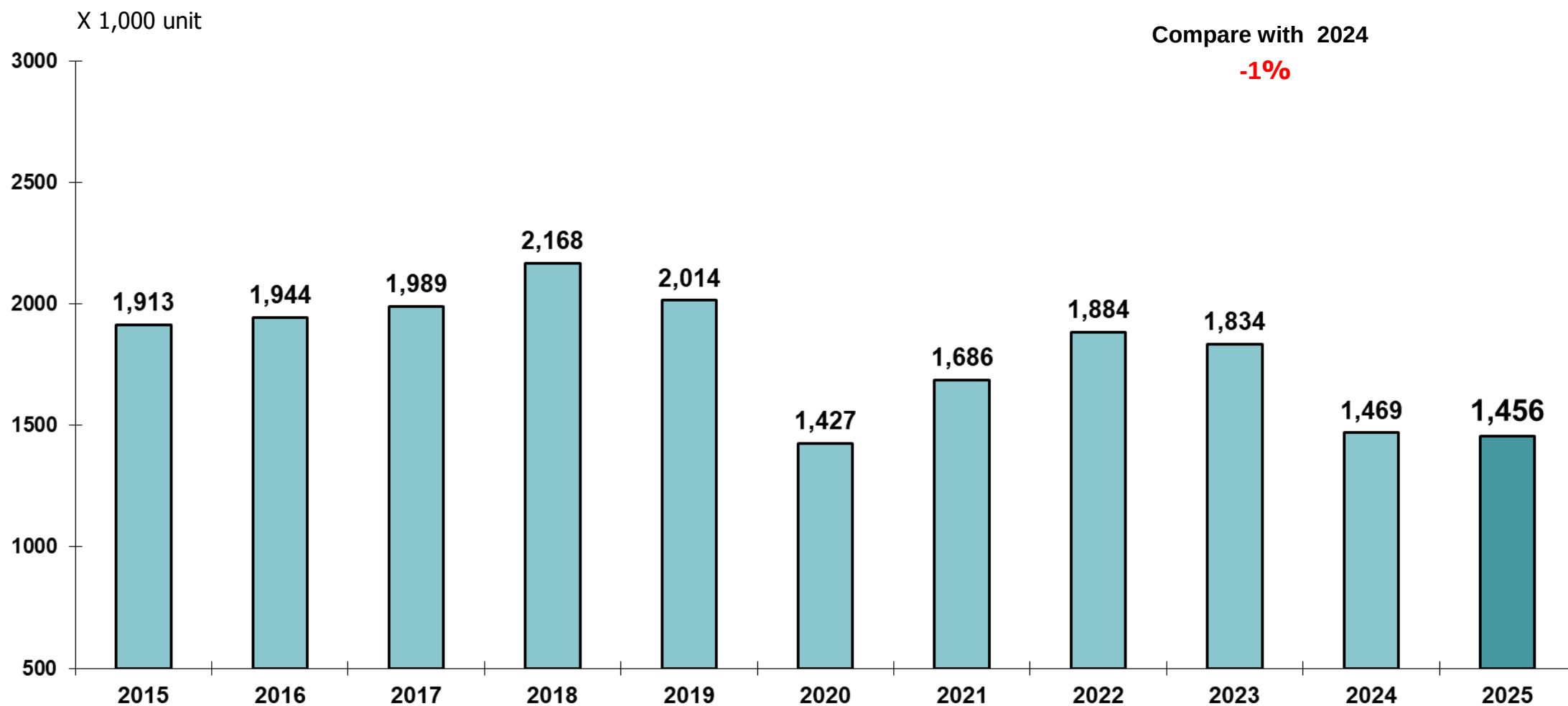
Source: The Federation of Thai Industries

4W Market Sale (Domestic & Export)
2026 (January – March)



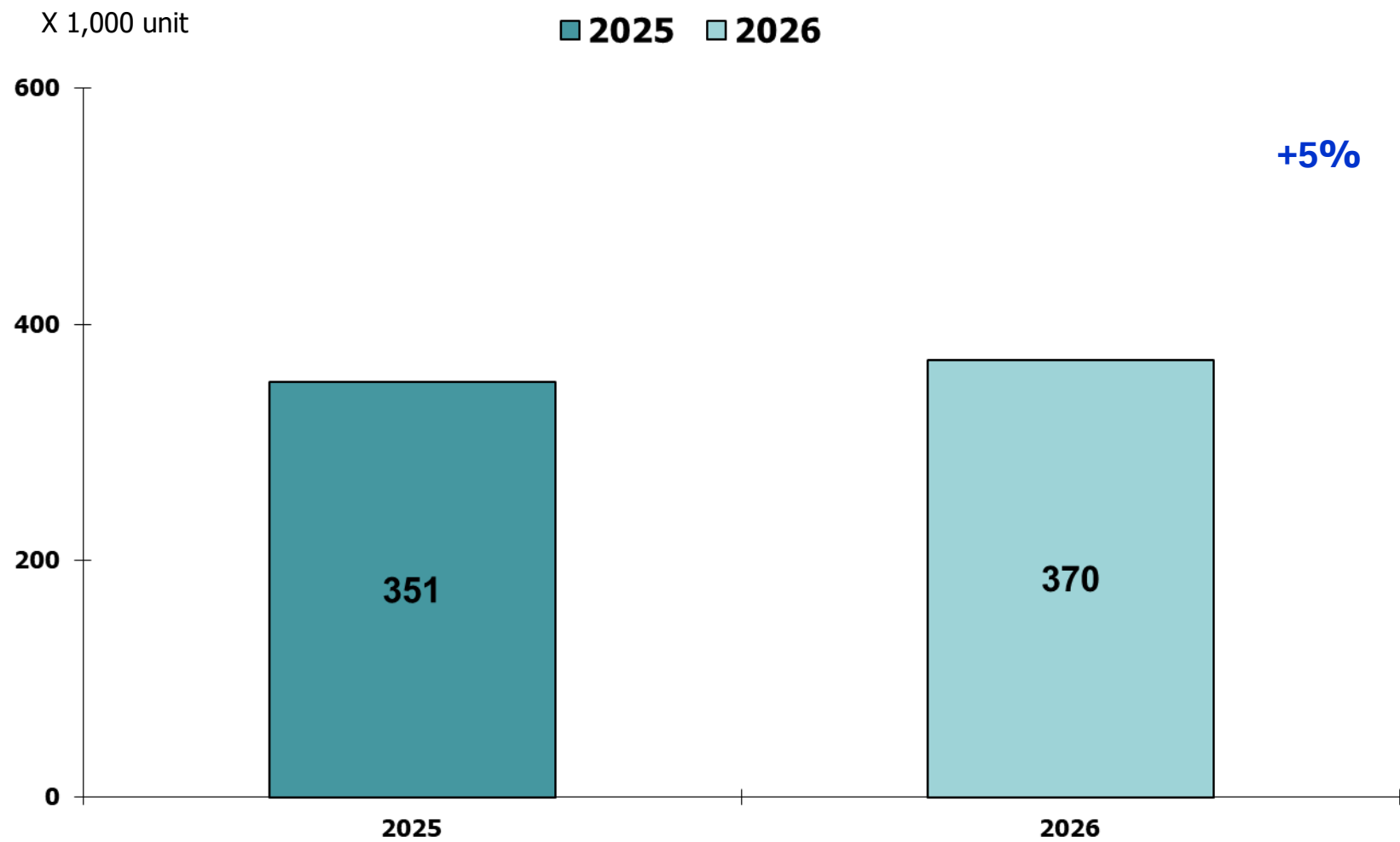
Source: The Federation of Thai Industries

4W Productions 2015 – 2025 (January – December)



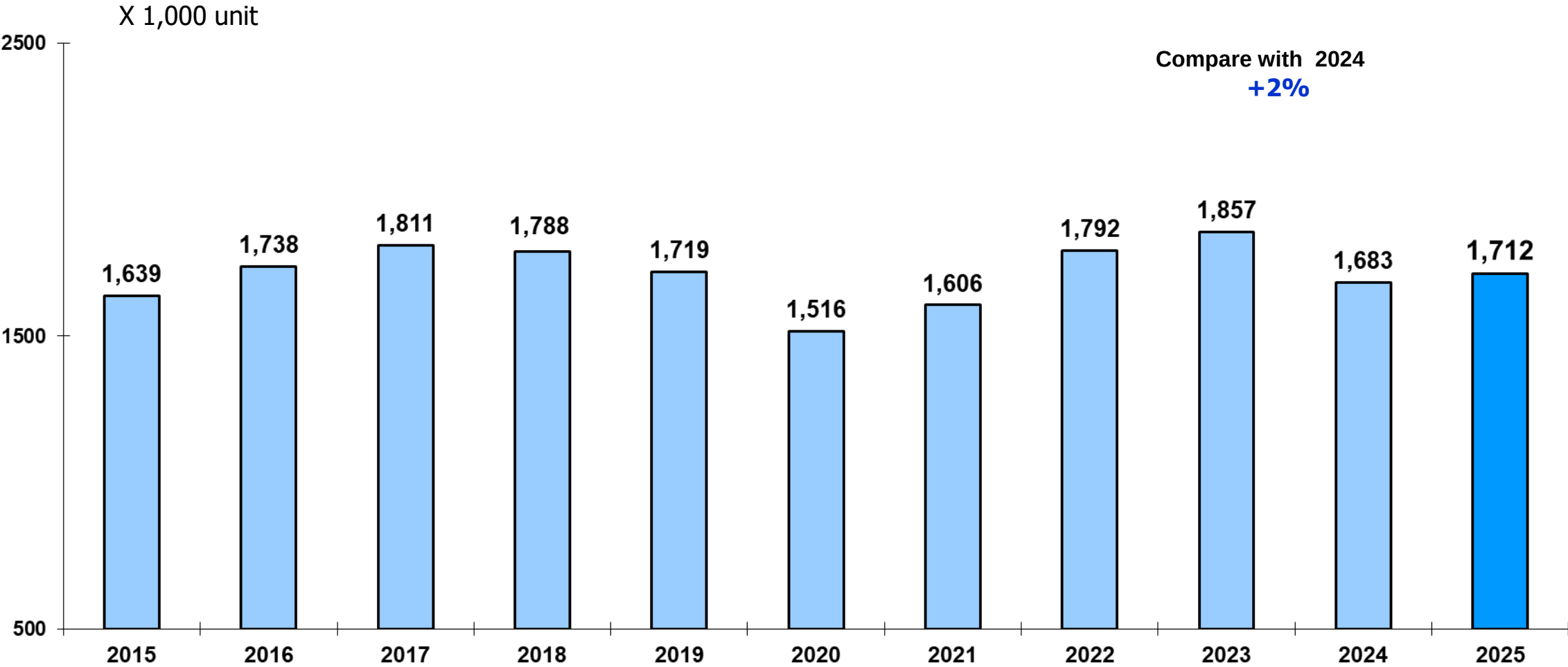
Source: The Federation of Thai Industries

4W Productions
2026 (January – March)



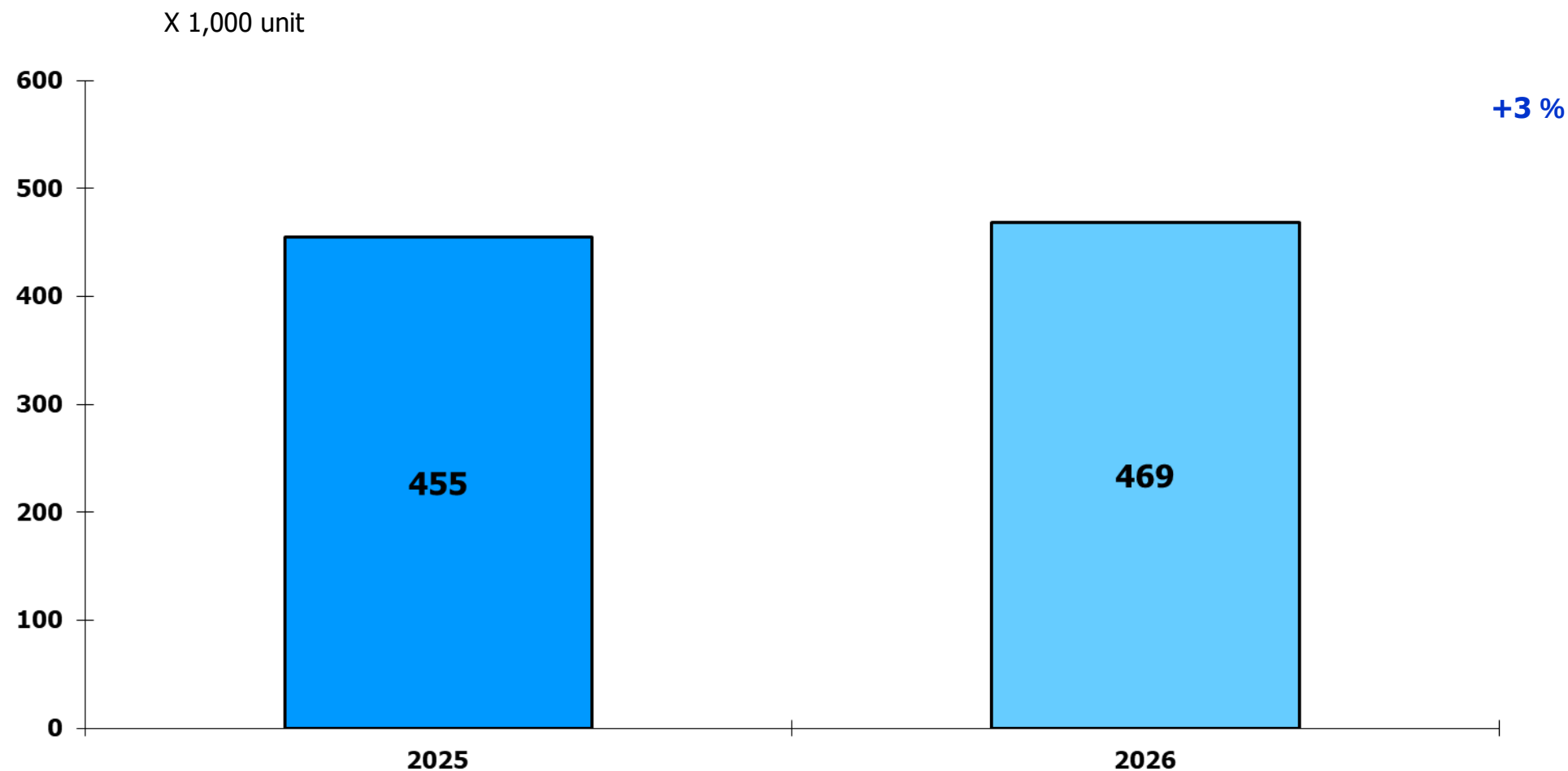
Source: The Federation of Thai Industries

**2W Market Sale
(2015 – 2025 January - December)**



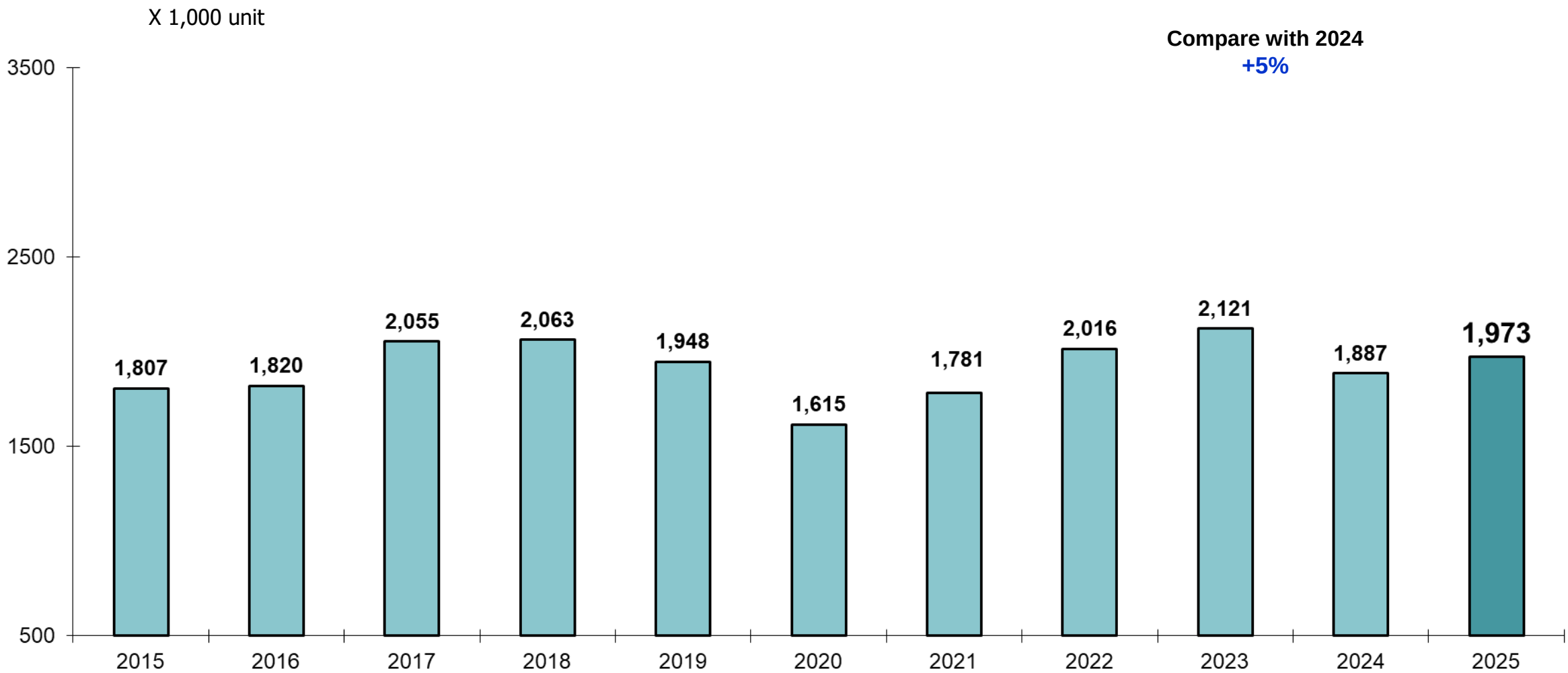
Source: The Federation of Thai Industries

2W Market Sales 2026 - Domestic (January – March)



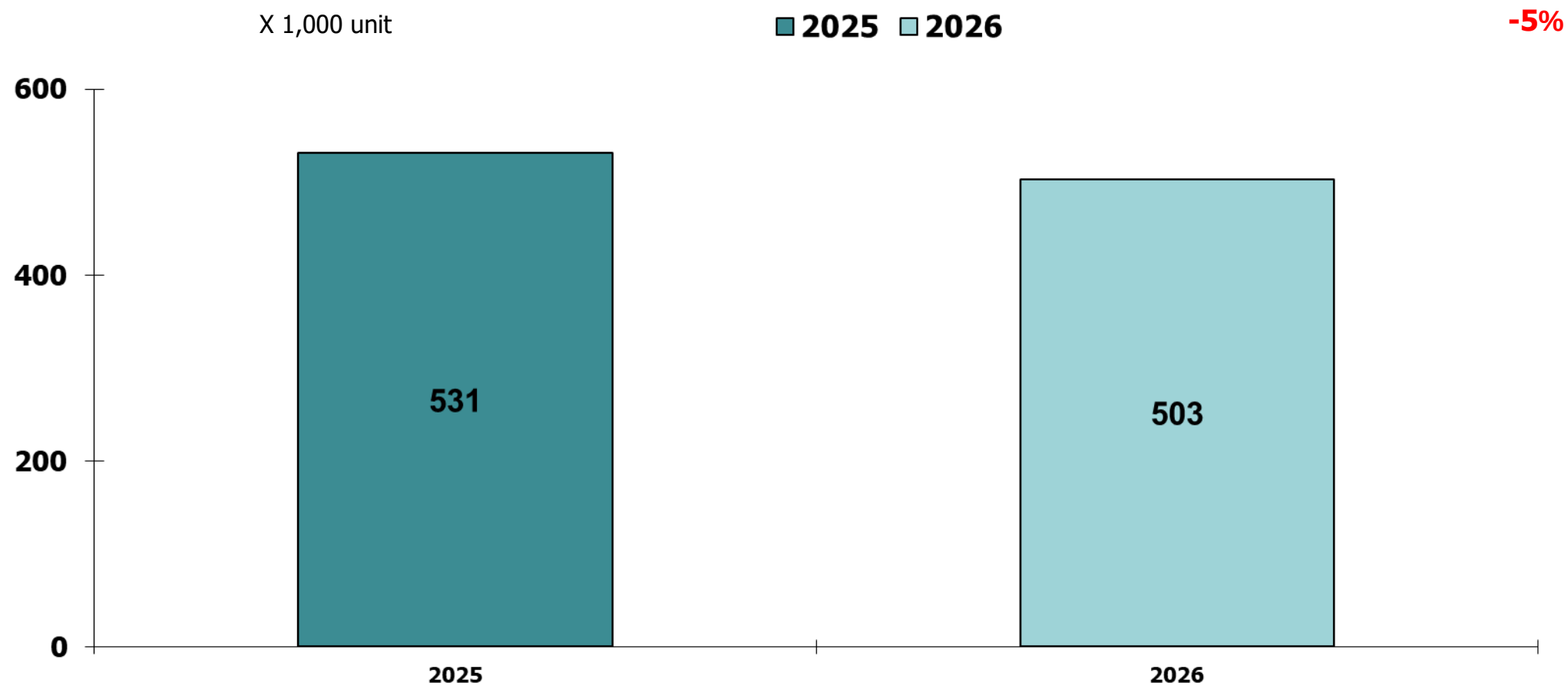
Source: The Federation of Thai Industries

2W Productions
2015 – 2025 (January – December)



Source: The Federation of Thai Industries

2W Productions 2026 (January – March)

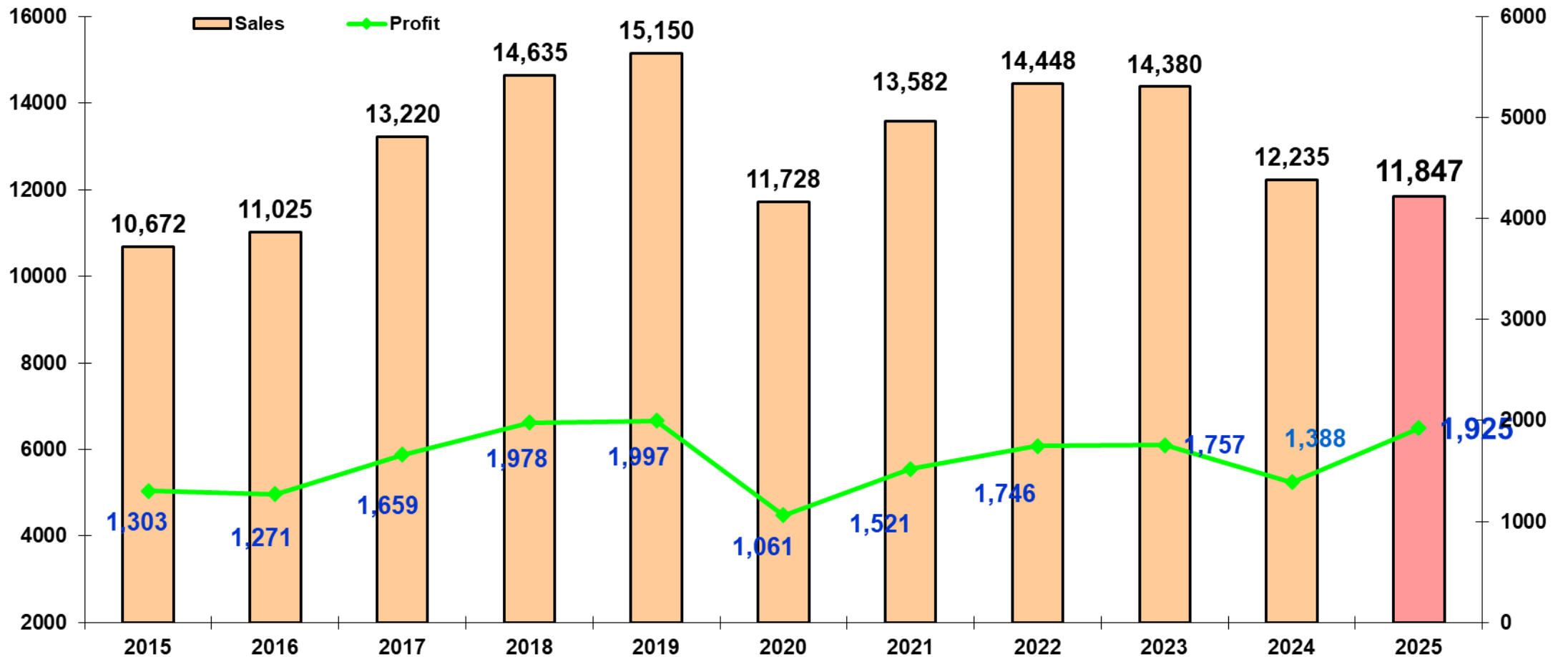


Source: The Federation of Thai Industries

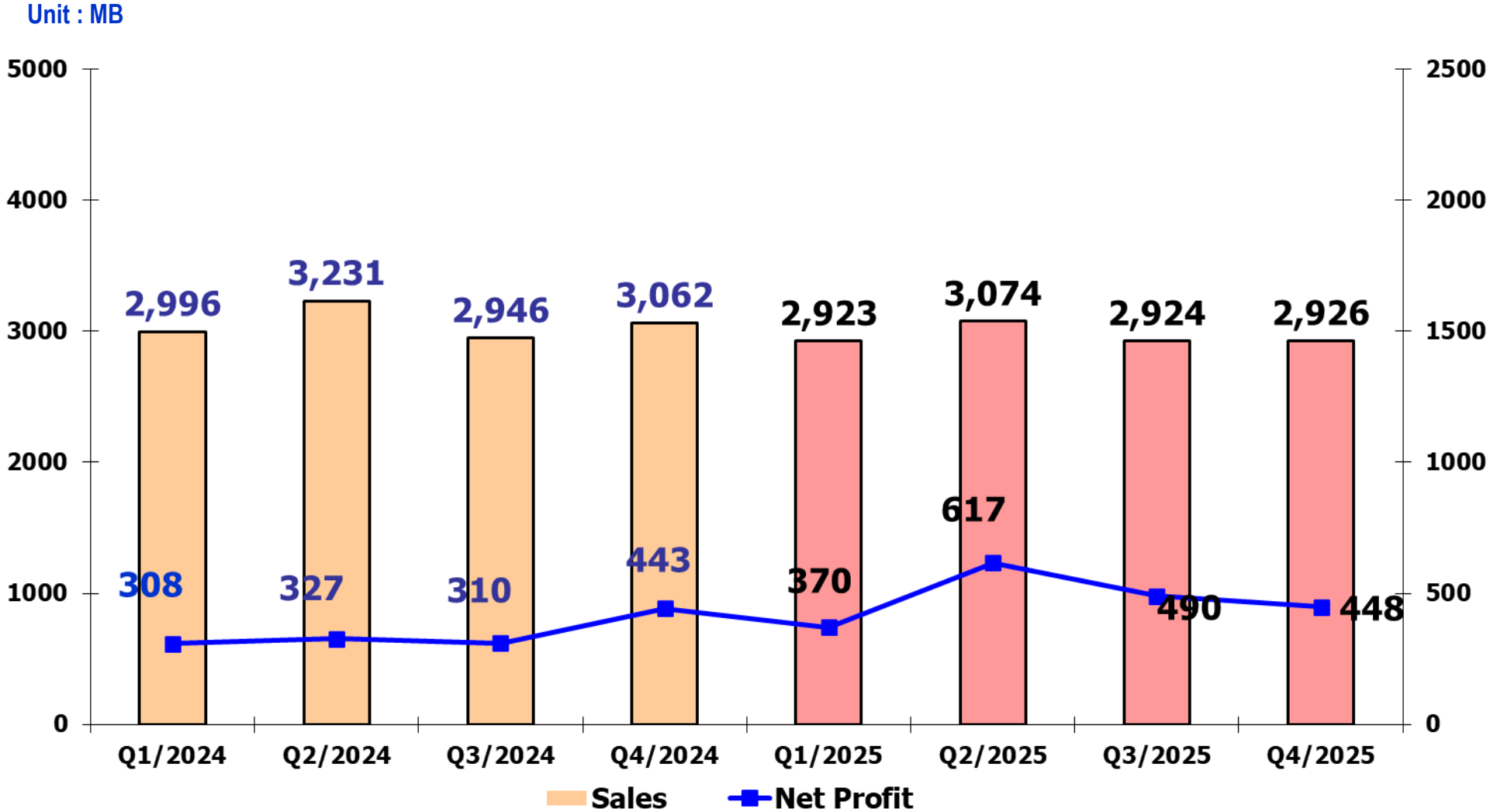
THS Business Result (FY2015 – FY2025) (Sales & Net Profit)



Compare with FY2024 Sale - 3%
Profit +39 %



Analysis by Quarterly



Operating Income

Unit: Million baht

	Fiscal year 2025 (Apr 2025-Mar 2026)		Fiscal year 2024 (Apr 2024 -Mar 2025)		Change %
	Amount	ratio	Amount	Ratio	
Auto bulb	311.86	2.63%	349.78	2.86%	(10.84%)
Automotive lamp	11,310.92	95.47%	11,716.66	95.76%	(3.46%)
Die & mold & Design	224.53	1.90%	168.29	1.38%	33.42%
Total	11,847.31	100.00%	12,234.73	100.00%	(3.17%)

Capital expenditures

Unit: Million baht

	Fiscal year 2025 (Apr 2025 - Mar 2026)	Fiscal year 2024 (Apr 2024 - Mar 2025)	Change
	amount	amount	
Land	-	-	-
Buildings	141.10	114.45	23.29%
Machines & Equipment	639.71	392.12	63.14%
Molds & Tools	151.94	142.05	6.96%
Others	19.12	7.98	139.60%
Total	951.87	656.60	44.97%

Employment

Unit: Person

	Fiscal year 2025 (Apr 2025 - Mar 2026)	Fiscal year 2024 (Apr 2024 - Mar 2025)	Change
Local employee (male)	1,196	1,261	(65)
Local employee (female)	1,016	1,078	(62)
Japanese staff	20	17	+3
Total	2,232	2,356	-124

2025 Awards



Awards from Customer

1. Auto Alliance (Thailand) Co., Ltd.

- FY2025 Top Supplier Award (November 2025)

2. Thai Yamaha Motor Co., Ltd.

- Excellent Cost Innovation (February 2025)
- TVP Activity Project Honorable Mention Award (November 2025)



3. Toyota Motor Asia (Thailand) Co., Ltd

- 2025 TCC Risk Management Activities as APPRECIATION for 7th High Performance in Flood BCP (January 2026)
- 2025 TCC Safety Activities as Group Leader (January 2026)
- 2025 TCC Safety Activities Target and Achieving Audit (Level A) (January 2026)
- 2025 TCC Environment Activity as Sub Leader (January 2026)
- 2025 TCC Risk Management Activities as APPRECIATION Grade A Cybersecurity BCP (January 2026)



2025 Awards



Awards from Government

1. Ministry of Labour

- The Outstanding Workplace Award for Labor Relations and Welfare Award (20th) : (September 2025)
- The Outstanding Award for Safety, Occupational Health and Working Environment (22nd) : (November 2025)

2. Greenhouse Gas Management Organization (Public Organization)

- Obtaining the Carbon Footprint for Organization Certificate : (July 2025)

3. Pathum Thani Provincial Public Health Office

- Food Sanitation Standard Award (SAN Standard) : (August 2025)



Agenda

1. Business Report 2025

2. The Fiscal Year 2025 Financial Statement

Statements of Financial Position



The Equity Method	31 March 2026 (MB)	31 March 2025 (MB)	Change (%)
Current Assets	12,232.54	11,830.34	+3.40
Total Assets	24,389.61	24,058.04	+1.38
Current Liabilities	1,576.05	1,565.29	+0.69
Total Liabilities	2,692.19	2,658.25	+1.28
Shareholders' Equity	21,697.42	21,399.80	+1.39
Total Liabilities and Shareholders' Equity	24,389.61	24,058.04	+1.38

Statements of Income



The Equity Method	31 March 2026 (MB)	31 March 2025 (MB)	Change (%)
Revenues from Sales and Services	11,847.31	12,234.73	-3.17
Cost of sales	9,143.35	9,680.01	-5.54
Gross Profit	2,703.97	2,554.72	+5.84
Selling and Administrative expenses	1,142.51	1,532.11	-25.43
Other Income	418.85	286.93	+45.98
Share of profit from investments in associates	369.36	413.67	-10.71
Profit before income tax	2,349.67	1,723.21	+36.35
Net profit for the year	1,924.85	1,387.95	+38.68

Download : The presentation files at

[www.thaistanley.com/Investor Relations/Analyst Meeting Presentation](http://www.thaistanley.com/Investor%20Relations/Analyst%20Meeting%20Presentation)

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