

THAI STANLEY ELECTRIC PUBLIC COMPANY LIMITED

**FINANCIAL STATEMENTS IN WHICH THE EQUITY METHOD IS
APPLIED AND SEPARATE FINANCIAL STATEMENTS**

31 MARCH 2025



Independent Auditor's Report

To the shareholders of Thai Stanley Electric Public Company Limited

My opinion

In my opinion, the financial statements in which the equity method is applied and the separate financial statements present fairly, in all material respects, the financial position in which the equity method is applied and the separate financial position of Thai Stanley Electric Public Company Limited (the Company) as at 31 March 2025, and its financial performance in which the equity method is applied and the separate financial performance and its cash flows in which the equity method is applied and the separate cash flows for the year then ended in accordance with Thai Financial Reporting Standards (TFRS).

What I have audited

The financial statements in which the equity method is applied and the separate financial statements comprise:

- the statement of financial position in which the equity method is applied and the separate statement of financial position as at 31 March 2025;
- the statement of income in which the equity method is applied and the separate statement of income for the year then ended;
- the statement of comprehensive income in which the equity method is applied and the separate statement of comprehensive income for the year then ended;
- the statement of changes in equity in which the equity method is applied and the separate statement of changes in equity for the year then ended;
- the statement of cash flows in which the equity method is applied and the separate statement of cash flows for the year then ended; and
- the notes to the financial statements in which the equity method is applied and the separate financial statements, which include material accounting policies and other explanatory information.

Basis for opinion

I conducted my audit in accordance with Thai Standards on Auditing (TSAs). My responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements in which the equity method is applied and separate financial statements section of my report. I am independent of the Company in accordance with the Code of Ethics for Professional Accountants issued by the Federation of Accounting Professions that are relevant to my audit of the financial statements in which the equity method is applied and separate financial statements, and I have fulfilled my other ethical responsibilities in accordance with these requirements. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.

Key audit matters

Key audit matters are those matters that, in my professional judgment, were of most significance in my audit of the financial statements in which the equity method is applied and separate financial statements of the current period. I determine one key audit matter: Fair value measurement of an investment in an equity instrument of unlisted equity securities. The matter was addressed in the context of my audit the financial statements in which the equity method is applied and separate financial statements as a whole, and in forming my opinion thereon, and I do not provide a separate opinion on the matter.



Key audit matter	How my audit addressed the key audit matter
<p>Fair value measurement of an investment in an equity instrument of unlisted equity securities</p> <p>Refer to Note No. 13 Financial assets measured at fair value through other comprehensive income. As at 31 March 2025, the Company had an investment in an equity instrument of unlisted equity securities of Baht 1,756.34 million, which represents 7.30% and 8.01% of the total assets in the Equity Method and Separate Financial Statement, respectively.</p> <p>The investee engages in the business of manufacturing small bulbs, LED, electronic components, electronic equipment, automotive lighting equipment, molds and plastic products. The Company determined that this is an investment in an equity instrument under the scope of TAS 32 'Financial Instruments: Presentation' and requires subsequent fair value measurement under the scope of TFRS 9 'Financial Instruments'. The Company elected to account for the equity investment at fair value through other comprehensive income (FVOCI).</p> <p>The investment in an equity instrument of unlisted equity securities was appraised for its fair value using valuation techniques of input from unobservable market data (Level 3). The management also made adjustments to reflect the risk and nature of the equity instruments. The measurement indicated that the fair value was more than the carrying value under the cost method. Therefore, the Company recognised a gain of Baht 45.55 million through other comprehensive income in the year ended 31 March 2025 Equity Method and Separate Financial Statement.</p> <p>I focused on the fair value measurement of the investment in an equity instrument of unlisted equity securities because it had a material impact on the total assets and because of the complexity of its assessment. Using unobservable market data (Level 3) to measure fair value required management's judgment to adjust the data to reflect the risk and nature of the equity instruments.</p>	<p>To obtain evidence for the management's fair value measurement of an investment in an equity instrument of unlisted equity securities, I carried out the following procedures:</p> <ul style="list-style-type: none"> - reviewed management's assessment that the investment should be classified as a financial asset measured at fair value through other comprehensive income. - assessed the reasonableness of the methodology used to measure the fair value of the investment in an equity instrument of unlisted equity securities and tested the fair value calculation of such investment. - involved my valuation expert to assess the fair value taking into account independently obtained data from publicly available financial information of companies in the same industry. The valuation expert also assessed the discount for lack of marketability rate of the equity instrument to consider whether the fair value used by management was within an acceptable range. <p>As a result of these procedures, I determined that the method and assumptions applied in the fair value measurement of the investment in an equity instrument of unlisted equity securities were reasonable and in line with the accounting for the fair value.</p>

Other information

The directors are responsible for the other information. The other information comprises the information included in the annual report, but does not include the financial statements in which the equity method is applied and separate financial statements and my auditor's report thereon. The annual report is expected to be made available to me after the date of this auditor's report.

My opinion on the financial statements in which the equity method is applied and separate financial statements does not cover the other information and I will not express any form of assurance conclusion thereon.

In connection with my audit of the financial statements in which the equity method is applied and separate financial statements, my responsibility is to read the other information identified above when it becomes available and, in doing so, consider whether the other information is materially inconsistent with the financial statements in which the equity method is applied and separate financial statements or my knowledge obtained in the audit, or otherwise appears to be materially misstated.

When I read the annual report, if I conclude that there is a material misstatement therein, I am required to communicate the matter to the audit committee.



Responsibilities of the directors for the financial statements in which the equity method is applied and separate financial statements

The directors are responsible for the preparation and fair presentation of the financial statements in which the equity method is applied and separate financial statements in accordance with TFRS, and for such internal control as the directors determine is necessary to enable the preparation of financial statements in which the equity method is applied and separate financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements in which the equity method is applied and separate financial statements, the directors are responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

The audit committee assists the directors in discharging their responsibilities for overseeing the Company's financial reporting process.

Auditor's responsibilities for the audit of the financial statements in which the equity method is applied and separate financial statements

My objectives are to obtain reasonable assurance about whether the financial statements in which the equity method is applied and separate financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes my opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with TSAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements in which the equity method is applied and separate financial statements.

As part of an audit in accordance with TSAs, I exercise professional judgment and maintain professional scepticism throughout the audit. I also:

- Identify and assess the risks of material misstatement of the financial statements in which the equity method is applied and separate financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for my opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If I conclude that a material uncertainty exists, I am required to draw attention in my auditor's report to the related disclosures in the financial statements in which the equity method is applied and separate financial statements or, if such disclosures are inadequate, to modify my opinion. My conclusions are based on the audit evidence obtained up to the date of my auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements in which the equity method is applied and separate financial statements, including the disclosures, and whether the financial statements in which the equity method is applied and the separate financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Company to express an opinion on the financial statements in which the equity method is applied and separate financial statements. I am responsible for the direction, supervision and performance of the Company's audit. I remain solely responsible for my audit opinion.



I communicate with the audit committee regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that I identify during my audit.

I also provide the audit committee with a statement that I have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on my independence, and where applicable, related safeguards.

From the matters communicated with the audit committee, I determine those matters that were of most significance in the audit of the financial statements in which the equity method is applied and the separate financial statements of the current period and are therefore the key audit matters. I describe these matters in my auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, I determine that a matter should not be communicated in my report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

PricewaterhouseCoopers ABAS Ltd.

A handwritten signature in blue ink, appearing to read 'V. Khingmontri', is written over the printed name and title.

Vichien Khingmontri
Certified Public Accountant (Thailand) No. 3977
Bangkok
24 April 2025

Thai Stanley Electric Public Company Limited
Statements of Financial Position
As at 31 March 2025

	Notes	Equity method financial statements		Separate financial statements	
		2025	2024	2025	2024
		Baht	Baht	Baht	Baht
Assets					
Current assets					
Cash and cash equivalents	9	1,356,922,774	2,000,191,282	1,356,922,774	2,000,191,282
Short-term investments	10	7,589,600,000	6,840,800,000	7,589,600,000	6,840,800,000
Trade and other current receivables, net	11	1,957,819,758	2,390,402,926	1,957,819,758	2,390,402,926
Inventories, net	12	838,461,603	503,949,308	838,461,603	503,949,308
Current portion of loans to employees	14	46,961,890	63,005,596	46,961,890	63,005,596
Other current assets		40,570,290	30,240,090	40,570,290	30,240,090
Total current assets		11,830,336,315	11,828,589,202	11,830,336,315	11,828,589,202
Non-current assets					
Other financial asset measured					
at amortised cost	13	19,492,660	19,264,319	19,492,660	19,264,319
Loans to employees	14	31,858,151	59,795,504	31,858,151	59,795,504
Financial assets measured at fair value					
through other comprehensive income	6, 13	1,913,011,298	1,878,644,389	1,913,011,298	1,878,644,389
Investment in an associate	15	2,171,227,051	2,180,433,738	54,044,189	54,044,189
Investment in a joint venture	16	22,543,736	24,222,631	3,132,500	3,132,500
Property, plant and equipment, net	17	7,090,175,919	7,898,735,583	7,090,175,919	7,898,735,583
Intangible assets, net	18	966,854,732	872,559,709	966,854,732	872,559,709
Other non-current assets, net		12,545,017	15,579,930	12,545,017	15,579,930
Total non-current assets		12,227,708,564	12,949,235,803	10,091,114,466	10,801,756,123
Total assets		24,058,044,879	24,777,825,005	21,921,450,781	22,630,345,325

Director _____
(Mr. Kazunori Nakai)

Director _____
(Mr. Apichart Leeissaranukul)

The notes to the financial statements on pages 13 to 48 are an integral part of these financial statements.

Thai Stanley Electric Public Company Limited
Statements of Financial Position
As at 31 March 2025

	Notes	Equity method financial statements		Separate financial statements	
		2025	2024	2025	2024
		Baht	Baht	Baht	Baht
Liabilities and equity					
Current liabilities					
Trade payables - other parties		373,598,760	473,796,850	373,598,760	473,796,850
Trade payables - related parties	30 (b)	328,064,433	489,781,780	328,064,433	489,781,780
Other current payables - other parties		142,275,108	176,017,612	142,275,108	176,017,612
Other current payables - related parties	30 (b)	188,070,428	181,658,729	188,070,428	181,658,729
Derivatives liabilities, net	6, 13	83,505	79,037	83,505	79,037
Corporate income tax payable		135,320,275	196,107,160	135,320,275	196,107,160
Accrued expenses	20	397,880,390	418,395,878	397,880,390	418,395,878
Total current liabilities		1,565,292,899	1,935,837,046	1,565,292,899	1,935,837,046
Non-current liabilities					
Deferred tax liabilities, net	19	681,061,684	713,899,093	253,742,864	284,403,157
Employee benefit obligations	21	411,891,334	426,000,001	411,891,334	426,000,001
Total non-current liabilities		1,092,953,018	1,139,899,094	665,634,198	710,403,158
Total liabilities		2,658,245,917	3,075,736,140	2,230,927,097	2,646,240,204
Equity					
Share capital	22				
Authorised share capital					
76,625,000 ordinary shares, par value of Baht 5 each		383,125,000	383,125,000	383,125,000	383,125,000
Issued and paid-up share capital					
76,625,000 ordinary shares, par value of Baht 5 each		383,125,000	383,125,000	383,125,000	383,125,000
Premium on share capital		504,250,000	504,250,000	504,250,000	504,250,000
Retained earnings					
Appropriated					
- Legal reserve	24	38,312,500	38,312,500	38,312,500	38,312,500
Unappropriated		19,298,469,132	19,443,013,059	17,298,828,490	17,608,343,377
Other components of equity		1,175,642,330	1,333,388,306	1,466,007,694	1,450,074,244
Total equity		21,399,798,962	21,702,088,865	19,690,523,684	19,984,105,121
Total liabilities and equity		24,058,044,879	24,777,825,005	21,921,450,781	22,630,345,325

The notes to the financial statements on pages 13 to 48 are an integral part of these financial statements.

Thai Stanley Electric Public Company Limited
Statements of Income
For the year ended 31 March 2025

	Notes	Equity method financial statements		Separate financial statements	
		2025	2024	2025	2024
		Baht	Baht	Baht	Baht
Revenues from sales and services	8, 29	12,234,731,466	14,379,927,583	12,234,731,466	14,379,927,583
Cost of sales and services		(9,680,014,260)	(11,773,221,407)	(9,680,014,260)	(11,773,221,407)
Gross profit		2,554,717,206	2,606,706,176	2,554,717,206	2,606,706,176
Other income					
- Dividend income		128,299,612	127,614,149	335,757,362	346,566,485
- Gain on exchange rates, net		(16,552,721)	30,699,294	(16,552,721)	30,699,294
- Other gain, net	13.3 (b)	547,032	2,709,766	547,032	2,709,766
- Interest income		160,873,866	123,428,108	160,873,866	123,428,108
- Others	25	13,759,450	39,335,926	13,759,450	39,335,926
Profit before expenses		2,841,644,445	2,930,493,419	3,049,102,195	3,149,445,755
Selling expenses		(790,239,246)	(776,776,437)	(790,239,246)	(776,776,437)
Administrative expenses		(523,435,424)	(352,517,349)	(523,435,424)	(352,517,349)
Impairment loss on assets	17	(218,434,345)	-	(218,434,345)	-
Total expenses		(1,532,109,015)	(1,129,293,786)	(1,532,109,015)	(1,129,293,786)
Operating profit		1,309,535,430	1,801,199,633	1,516,993,180	2,020,151,969
Share of profit from investments in an associate and a joint venture		413,671,450	378,111,714	-	-
Profit before income tax		1,723,206,880	2,179,311,347	1,516,993,180	2,020,151,969
Income tax expense	27	(335,254,107)	(422,391,740)	(294,011,367)	(390,559,864)
Net profit for the year		1,387,952,773	1,756,919,607	1,222,981,813	1,629,592,105
Earnings per share					
Basic earnings per share	28	18.11	22.93	15.96	21.27

The notes to the financial statements on pages 13 to 48 are an integral part of these financial statements.

Thai Stanley Electric Public Company Limited
Statements of Comprehensive Income
For the year ended 31 March 2025

	Notes	Equity method		Separate financial statements	
		financial statements		2025	2024
		2025	2024	Baht	Baht
Net profit for the year		1,387,952,773	1,756,919,607	1,222,981,813	1,629,592,105
Other comprehensive income (expenses):					
Items that will not be reclassified to profit or loss					
Remeasurements of post-employment benefit obligations	21	(14,450,096)	20,752,178	(14,450,096)	20,752,178
Changes in fair value of investments in equity instruments through other comprehensive income	13.2	34,366,909	195,814,926	34,366,909	195,814,926
Income tax on items that will not be reclassified to profit or loss	27	(3,983,363)	(43,313,421)	(3,983,363)	(43,313,421)
Total items that will not be reclassified to profit or loss		15,933,450	173,253,683	15,933,450	173,253,683
Items that will be reclassified subsequently to profit or loss					
Exchange differences relating to investments in an associate and a joint venture		(217,099,282)	22,120,494	-	-
Income tax relating to items that will be reclassified to profit or loss	27	43,419,856	(4,424,099)	-	-
Total items that will be reclassified subsequently to profit or loss		(173,679,426)	17,696,395	-	-
Other comprehensive income for the year, net of tax		(157,745,976)	190,950,078	15,933,450	173,253,683
Total comprehensive income for the year		1,230,206,797	1,947,869,685	1,238,915,263	1,802,845,788

The notes to the financial statements on pages 13 to 48 are an integral part of these financial statements.

Thai Stanley Electric Public Company Limited
Statements of Changes in Equity
For the year ended 31 March 2025

Equity method financial statements

	Capital contributed		Retained earnings		Other components of equity								
					Measurement of				Other comprehensive income (expenses)				
	Issued and paid-up share capital	Premium on share capital	Appropriated - Legal reserve	Unappropriated retained earnings	Investments in equity instruments at fair value through other comprehensive income	Exchange differences relating to investments in an associate and a joint venture	Remeasurements of post-employment benefit obligations	Total other components of equity					
Note	Baht	Baht	Baht	Baht	Baht	Baht	Baht	Baht	Baht	Baht	Baht	Baht	Baht
Opening balance as at 1 April 2023	383,125,000	504,250,000	38,312,500	19,218,587,452	1,246,038,647	(134,382,333)	30,781,914	1,142,438,228	21,286,713,180				
Total comprehensive income for the year	-	-	-	1,756,919,607	156,651,941	17,696,395	16,601,742	190,950,078	1,947,869,685				
Dividends payment	-	-	-	(1,532,494,000)	-	-	-	-	(1,532,494,000)				
Closing balance as at 31 March 2024	383,125,000	504,250,000	38,312,500	19,443,013,059	1,402,690,588	(116,685,938)	47,383,656	1,333,388,306	21,702,088,865				
Opening balance as at 1 April 2024	383,125,000	504,250,000	38,312,500	19,443,013,059	1,402,690,588	(116,685,938)	47,383,656	1,333,388,306	21,702,088,865				
Total comprehensive income for the year	-	-	-	1,387,952,773	27,493,527	(173,679,426)	(11,560,077)	(157,745,976)	1,230,206,797				
Dividends payment	-	-	-	(1,532,496,700)	-	-	-	-	(1,532,496,700)				
Closing balance as at 31 March 2025	383,125,000	504,250,000	38,312,500	19,298,469,132	1,430,184,115	(290,365,364)	35,823,579	1,175,642,330	21,399,798,962				

The notes to the financial statements on pages 13 to 48 are an integral part of these financial statements.

Thai Stanley Electric Public Company Limited
 Statements of Changes in Equity
 For the year ended 31 March 2025

	Separate financial statements										
	Capital contributed			Retained earnings			Other components of equity				
	Issued and paid-up share capital	Premium on share capital	Appropriated - Legal reserve	Unappropriated retained earnings	Measurement of investments in equity instruments at fair value through other comprehensive income	Remeasurements of post-employment benefit obligations	Total other components of equity	Total equity			
Note	Baht	Baht	Baht	Baht	Baht	Baht	Baht	Baht	Baht	Baht	Baht
Opening balance as at 1 April 2023	383,125,000	504,250,000	38,312,500	17,511,245,272	1,246,038,647	30,781,914	1,276,820,561	19,713,753,333			
Total comprehensive income for the year	-	-	-	1,629,592,105	156,651,941	16,601,742	173,253,683	1,802,845,788			
Dividends payment	-	-	-	(1,532,494,000)	-	-	-	(1,532,494,000)			
Closing balance as at 31 March 2024	383,125,000	504,250,000	38,312,500	17,608,343,377	1,402,690,588	47,383,656	1,450,074,244	19,984,105,121			
Opening balance as at 1 April 2024	383,125,000	504,250,000	38,312,500	17,608,343,377	1,402,690,588	47,383,656	1,450,074,244	19,984,105,121			
Total comprehensive income for the year	-	-	-	1,222,981,813	27,493,527	(11,560,077)	15,933,450	1,238,915,263			
Dividends payment	-	-	-	(1,532,496,700)	-	-	-	(1,532,496,700)			
Closing balance as at 31 March 2025	383,125,000	504,250,000	38,312,500	17,298,828,490	1,430,184,115	35,823,579	1,466,007,694	19,690,523,684			

The notes to the financial statements on pages 13 to 48 are an integral part of these financial statements.

Thai Stanley Electric Public Company Limited
Statements of Cash Flows
For the year ended 31 March 2025

	Notes	Equity method financial statements		Separate financial statements	
		2025	2024	2025	2024
		Baht	Baht	Baht	Baht
Cash flows from operating activities:					
Profit before income tax for the year		1,723,206,880	2,179,311,347	1,516,993,180	2,020,151,969
Adjustments to reconcile profit before income tax for the year to net cash provided by operations:					
- Depreciation	17	1,166,093,816	1,272,414,305	1,166,093,816	1,272,414,305
- Amortisation	18	243,320,587	285,349,306	243,320,587	285,349,306
- Interest income		(160,873,866)	(123,428,108)	(160,873,866)	(123,428,108)
- Share of profit from investments in an associate and a joint venture		(413,671,450)	(378,111,714)	-	-
- Dividend income					
- Financial assets measured at fair value through other comprehensive income		(128,299,612)	(127,614,149)	(128,299,612)	(127,614,149)
- Investments in an associate and a joint venture	15, 16	-	-	(207,457,750)	(218,952,336)
- Loss on write-off of equipment		61,375,028	-	61,375,028	-
- (Gain) loss on disposals of property, plant and equipment, net	25	8,321,000	(4,946,152)	8,321,000	(4,946,152)
- Loss on impairment of assets	17	218,434,345	-	218,434,345	-
- Loss from written off intangible assets, net	18	1	5	1	5
- Reversal of expected credit loss		-	(18,436,347)	-	(18,436,347)
- (Gain) loss from changes in fair value of derivatives		4,468	(1,015,266)	4,468	(1,015,266)
- (Reversal of) Allowance for obsolete and slow moving inventories	12	955,639	(776,768)	955,639	(776,768)
- (Reversal of) Allowance for net realisable value lower than cost of inventories	12	(12,000,000)	12,000,000	(12,000,000)	12,000,000
- Employee benefit obligations	21	42,181,007	42,612,360	42,181,007	42,612,360
- Unrealised loss (gain) on exchange rates, net		716,242	(4,596,447)	716,242	(4,596,447)
Cash flows before changes in operating assets and liabilities		2,749,764,085	3,132,762,372	2,749,764,085	3,132,762,372
Changes in operating assets and liabilities					
- Trade and other current receivables		446,086,739	205,550,317	446,086,739	205,550,317
- Inventories		(323,467,934)	75,495,055	(323,467,934)	75,495,055
- Other current assets		(10,330,200)	(17,368,499)	(10,330,200)	(17,368,499)
- Other non-current assets		3,034,913	(649,535)	3,034,913	(649,535)
- Trade payables - other parties		(101,222,030)	(33,816,999)	(101,222,030)	(33,816,999)
- Trade payables - related parties		(161,717,347)	(8,087,149)	(161,717,347)	(8,087,149)
- Other current payables - other parties		(39,485,471)	(3,412,635)	(39,485,471)	(3,412,635)
- Other current payables - related parties		6,411,699	(24,705,715)	6,411,699	(24,705,715)
- Accrued expenses		(20,515,488)	55,361,509	(20,515,488)	55,361,509
- Payment for employee benefit obligations	21	(70,739,770)	(10,575,737)	(70,739,770)	(10,575,737)
Cash generated from operations		2,477,819,196	3,370,552,984	2,477,819,196	3,370,552,984
Interest received		25,310,398	35,226,903	25,310,398	35,226,903
Income tax paid		(389,441,908)	(389,286,722)	(389,441,908)	(389,286,722)
Net cash received from operating activities		2,113,687,686	3,016,493,165	2,113,687,686	3,016,493,165

The notes to the financial statements on pages 13 to 48 are an integral part of these financial statements.

Thai Stanley Electric Public Company Limited
Statements of Cash Flows
For the year ended 31 March 2025

	Notes	Equity method		Separate financial statements	
		financial statements		financial statements	
		2025	2024	2025	2024
		Baht	Baht	Baht	Baht
Cash flows from investing activities:					
Loans made to employees	14	(490,600)	(166,958,000)	(490,600)	(166,958,000)
Loans repayments from employees	14	44,471,659	87,410,597	44,471,659	87,410,597
Payments for purchases of property, plant and equipment		(650,902,526)	(748,679,928)	(650,902,526)	(748,679,928)
Proceeds from disposals of property, plant and equipment		10,980,968	6,916,438	10,980,968	6,916,438
Interest received on short-term investments		122,079,148	71,322,293	122,079,148	71,322,293
Dividends received					
- Financial assets measured at fair value through other comprehensive income		128,299,612	127,614,149	128,299,612	127,614,149
- Investments in an associate and a joint venture	15, 16	207,457,750	218,952,336	207,457,750	218,952,336
Purchases of intangible assets		(337,615,611)	(219,441,656)	(337,615,611)	(219,441,656)
Cash receipts from short-term investments	10	15,793,800,000	12,541,800,000	15,793,800,000	12,541,800,000
Cash payment on short-term investments	10	(16,542,600,000)	(13,490,800,000)	(16,542,600,000)	(13,490,800,000)
Net cash used in investing activities		(1,224,519,600)	(1,571,863,771)	(1,224,519,600)	(1,571,863,771)
Cash flow from financing activity:					
Dividends paid	23	(1,532,496,700)	(1,532,494,000)	(1,532,496,700)	(1,532,494,000)
Net cash used in financing activity		(1,532,496,700)	(1,532,494,000)	(1,532,496,700)	(1,532,494,000)
Net decrease in cash and cash equivalents		(643,328,614)	(87,864,606)	(643,328,614)	(87,864,606)
Cash and cash equivalents at beginning of the year		2,000,191,282	2,084,203,370	2,000,191,282	2,084,203,370
Effects of exchange rate changes		60,106	3,852,518	60,106	3,852,518
Cash and cash equivalents at end of the year		1,356,922,774	2,000,191,282	1,356,922,774	2,000,191,282
Non-cash transactions:					
Outstanding liabilities arisen from purchases of plant, equipment and intangible assets		26,456,157	20,713,190	26,456,157	20,713,190

The notes to the financial statements on pages 13 to 48 are an integral part of these financial statements.

1 General information

Thai Stanley Electric Public Company Limited (the "Company") is a public limited company, incorporated in Thailand. The address of its registered office is 29/3 Moo 1 Bangpoon-Rungsit Road, Banklang, Amphur Muang, Pathumthanee, Thailand 12000. The Company is listed on the Stock Exchange of Thailand.

The principal business operation of the Company is the manufacture and sales of automotive bulbs, lighting equipment, molds & dies and product designs.

These equity method and separate financial statements have been approved by the Company's Board of directors on 24 April 2025.

2 Basis of preparation

The equity method and separate financial statements have been prepared in accordance with Thai Financial Reporting Standards ("TFRS") and the financial reporting requirements issued under the Securities and Exchange Act.

The equity method and separate financial statements have been prepared under the historical cost convention except certain financial assets and liabilities (including derivative instrument) and employee benefit obligations.

The preparation of financial statements in conformity with TFRS requires management to use certain critical accounting estimates and to exercise its judgement in applying the Company's accounting policies. The areas involving a higher degree of judgement or complexity, or areas that are more likely to be materially adjusted due to changes in estimates and assumptions are disclosed in Note 7.

An English version of the equity method and separate financial statements have been prepared from the statutory financial statements that are in the Thai language. In the event of a conflict or a difference in interpretation between the two languages, the Thai language statutory financial statements shall prevail.

3 New and amended financial reporting standards

Commencing from 1 April 2024, the Company adopted the amended financial reporting standards that are effective for accounting period beginning on or after 1 January 2024 and relevant to the Company. The adoption of these standards does not have significant impacts to the Company.

Amended financial reporting standards that are effective for the accounting period beginning on or after 1 January 2025 and have significant impacts on the Company.

The following amended TFRSs were not mandatory for the current reporting period and the Company has not early adopted them.

- a) **Amendments to TAS 1 Presentation of Financial Statements** clarified that liabilities are classified as either current or non-current, depending on the rights that exist at the end of the reporting period. Classification is unaffected by the entity's expectations or events after the reporting period (for example, the receipt of a waiver or a breach of covenant).

Covenants of loan arrangements will not affect classification of a liability as current or non-current at the end of reporting period if the entity must only comply with the covenants after the reporting period. However, if the entity must comply with a covenant either before or at the end of reporting period, this will affect the classification as current or non-current even if the covenant is only tested for compliance after the reporting period.

The amendments require disclosures if an entity classifies a liability as non-current and that liability is subject to covenants with which the entity must comply within 12 months of the reporting period. The disclosures include:

- the carrying amount of the liability;
- information about the covenants; and
- facts and circumstances, if any, that indicate that the entity might have difficulty complying with the covenants.

The amendments also clarify what TAS 1 means when it refers to the 'settlement' of a liability. Terms of a liability that could, at the option of the counterparty, result in its settlement by the transfer of the entity's own equity instrument can only be ignored for the purpose of classifying the liability as current or non-current if the entity classifies the option as an equity instrument.

The amendments must be applied retrospectively in accordance with the normal requirements in TAS 8 Accounting Policies, Changes in Accounting Estimates and Errors.

- b) **Amendments to TFRS 16 Leases** added to the requirements for sale and leaseback transactions which explain how an entity accounts for a sale and leaseback after the date of the transaction.

The amendments specify that, in measuring the lease liability subsequent to the sale and leaseback, the seller-lessee determines 'lease payments' and 'revised lease payments' in a way that does not result in the seller-lessee recognising any amount of the gain or loss that relates to the right of use that it retains. This could particularly impact sale and leaseback transactions where the lease payments include variable payments that do not depend on an index or a rate.

4 Accounting policies

The principal accounting policies adopted in the preparation of these equity method and separate financial statements are set out below.

4.1 Principles of equity accounting

- a) Associate

Associate is an entity over which the Company has significant influence but not control or joint control.

In the separate financial statements, investment in an associate is accounted for using cost method.

- b) Joint arrangement

An investment in joint arrangement is classified as either joint operation or joint venture depending on the contractual rights and obligations of each investor, rather than the legal structure of the joint arrangement.

Joint venture

A joint venture is a joint arrangement whereby the Company has a right to the net assets of the arrangement. An interest in a joint venture is accounted for using the equity method.

In the separate financial statements, investments in a joint venture is accounted for using cost method.

- c) Equity method

The investment is initially recognised at cost which is consideration paid and directly attributable costs.

The Company's subsequently recognises shares of its associate and joint venture' profits or losses and other comprehensive income in the profit or loss and other comprehensive income, respectively. The subsequent cumulative movements are adjusted against the carrying amount of the investment.

When the Company's share of losses in an associate and a joint venture equals or exceeds its interest in the associate and joint venture, the Company does not recognise further losses, unless it has incurred obligations or made payments on behalf of the associate and joint venture.

- d) Intercompany transactions on equity method financial statements

Unrealised gains on transactions between the Company and its associate and joint venture are eliminated to the extent of the Company's interest in the associate and joint venture. Unrealised losses are also eliminated in the same manner unless the transaction provides evidence of an impairment of the asset transferred.

4.2 Foreign currency translation

a) Functional and presentation currency

The financial statements are presented in Thai Baht, which is the Company's functional and presentation currency.

b) Transactions and balances

Foreign currency transactions are translated into the functional currency using the exchange rates prevailing at the dates of the transactions or the date of revaluation where items are re-measured.

Foreign exchange gains and losses resulting from the settlement of such transactions and from the translation at year-end exchange rates of monetary assets and liabilities denominated in foreign currencies are recognised in the profit or loss.

Any exchange component of gains and losses on a non-monetary item that recognised in profit or loss, or other comprehensive income is recognised following the recognition of a gain or loss on the non-monetary item.

c) Associate and Joint venture

The operational results and financial position of the associate and joint venture (none of which has the currency of a hyper-inflationary economy) that have a different functional currency from the Company's presentation currency are translated into the presentation currency as follows.

- Assets and liabilities are translated at the closing rate at the date of respective statement of financial position;
- Income and expenses for each statement of profit or loss are translated at average exchange rates; and
- All resulting exchange differences are recognised in other comprehensive income.

4.3 Cash and cash equivalents

In the statements of cash flows, cash and cash equivalents includes cash on hand, deposits held at call, short-term highly liquid investments with maturities of three months or less from acquisition date.

4.4 Trade receivables

Trade receivables are amounts due from customers for goods sold or service performed in the ordinary course of business. They are generally due for settlement within 30 to 60 days and therefore are all classified as current.

Trade receivables are recognised initially at the amount of consideration that is unconditional unless they contain significant financing components, they are recognised at fair value. The Company holds the trade receivables with the objective to collect the contractual cash flows and therefore measures them subsequently at amortised cost.

The impairment of trade receivables are disclosed in Note 4.6 (f).

4.5 Inventories

Inventories are stated at the lower of cost and net realisable value.

Cost of inventories is determined by the moving average method. Cost of raw materials comprise all purchase cost and costs directly attributable to the acquisition of the inventory less all attributable discounts. The cost of finished goods and work in progress comprises raw materials, direct labour, other direct costs and directly attributable costs in bringing the inventories to their present location and condition.

4.6 Financial asset

a) Classification

The Company classifies its debt instrument financial assets in the following measurement categories depending on i) business model for managing the asset and ii) the cash flow characteristics of the asset whether they represent solely payments of principal and interest (SPPI).

- those to be measured subsequently at fair value (either through other comprehensive income or through profit or loss); and
- those to be measured at amortised cost.

The Company reclassifies debt investments when and only when its business model for managing those assets changes.

For investments in equity instruments, the Company has an irrevocable election at the time of initial recognition to account for the equity investment at fair value through profit or loss (FVPL) or at fair value through other comprehensive income (FVOCI) except those that are held for trading, they are measured at FVPL.

b) Recognition and derecognition

Regular way purchases, acquires and sales of financial assets are recognised on trade-date, the date on which the Company commits to purchase or sell the asset. Financial assets are derecognised when the rights to receive cash flows from the financial assets have expired or have been transferred and the Company has transferred substantially all the risks and rewards of ownership.

c) Measurement

At initial recognition, the Company measures a financial asset at its fair value plus, in the case of a financial asset not at FVPL, transaction costs that are directly attributable to the acquisition of the financial asset. Transaction costs of financial assets carried at FVPL are expensed in profit or loss.

Financial assets with embedded derivatives are considered in their entirety when determining whether the cash flows are solely payment of principal and interest.

d) Debt instruments

Subsequent measurement of debt instruments depends on the Company's business model for managing the asset and the cash flow characteristics of the financial assets. There are three measurement categories into which the Company classifies its debt instruments:

- **Amortised cost:** Financial assets that are held for collection of contractual cash flows where those cash flows represent solely payments of principal and interest are measured at amortised cost. Interest income from these financial assets is included in other income - interest income using the effective interest rate method. Any gain or loss arising on derecognition is recognised directly in profit or loss and presented in other gains/(losses) together with foreign exchange gains and losses. Impairment losses are presented as a separate line item in the statement of comprehensive income.
- **FVOCI:** Financial assets that are held for i) collection of contractual cash flows; and ii) for selling the financial assets, where the assets' cash flows represent solely payments of principal and interest, are measured at FVOCI. Movements in the carrying amount are taken through other comprehensive income (OCI), except for the recognition of impairment losses/reversal of impairment, interest income using the effective interest method, and foreign exchange gains and losses which are recognised in profit or loss. When the financial assets is derecognised, the cumulative gain or loss previously recognised in OCI is reclassified from equity to profit or loss and recognised in other gains/(losses). Interest income is included in other income - interest income. Impairment expenses are presented separately in the statement of comprehensive income.
- **FVPL:** Financial assets that do not meet the criteria for amortised cost or FVOCI are measured at FVPL. A gain or loss on a debt investment that is subsequently measured at FVPL is recognised in profit or loss and presented net within other gains/(losses) in the period in which it arises.

e) Equity instruments

The Company measures all equity investments at fair value. Where the Company has elected to present fair value gains and losses on equity instruments in OCI, there is no subsequent reclassification of fair value gains and losses to profit or loss following the derecognition of the investment. Dividends from such investments continue to be recognised in profit or loss as other income - dividend income when the right to receive payments is established.

Changes in the fair value of financial assets at FVPL are recognised in other gains/(losses) in the statement of comprehensive income.

Impairment losses (and reversal of impairment losses) on equity investments are reported together with changes in fair value.

f) Impairment

The Company applies the TFRS 9 simplified approach in measuring the impairment of trade receivables, which applies lifetime expected credit loss, from initial recognition, for all trade receivables.

To measure the expected credit losses, trade receivables have been grouped based on shared credit risk characteristics and the days past due. The expected credit loss rates are based on payment profiles, historical credit losses as well as forward-looking information and factors that may affect the ability of the customers to settle the outstanding balances.

For other financial assets carried at amortised cost and FVOCI, the Company applies TFRS 9 general approach in measuring the impairment of those financial assets. Under the general approach, the 12-month or the lifetime expected credit loss is applied depending on whether there has been a significant increase in credit risk since the initial recognition.

The significant increase in credit risk (from initial recognition) assessment is performed every end of reporting period by comparing i) expected risk of default as of the reporting date and ii) estimated risk of default on the date of initial recognition.

The Company assesses expected credit loss by taking into consideration forward-looking information and past experiences. The expected credit loss is a probability-weighted estimate of credit losses (probability-weighted present value of estimated cash shortfall). The cash shortfall is the difference between all contractual cash flows that are due to the Company and all cash flows expected to receive, discounted at the original effective interest rate.

When measuring expected credit losses, the Company reflects the following:

- probability-weighted estimated uncollectible amounts
- time value of money
- supportable and reasonable information as of the reporting date about past experience, current conditions and forecasts of future situations.

Impairment (and reversal of impairment) losses are presented as net impairment losses within operating profit.

4.7 Property, plant and equipment

All other property, plant and equipment are stated at historical cost less accumulated depreciation and impairment losses. Historical cost includes expenditure that is directly attributable to the acquisition of the items.

Subsequent costs are included in the asset's carrying amount, only when it is probable that future economic benefits associated with the item will flow to the Company. The carrying amount of the replaced part is derecognised.

All other repairs and maintenance are charged to profit or loss when incurred.

Land is not depreciated. Depreciation on other assets is calculated using the straight-line method to allocate their cost to their residual values over their estimated useful lives, as follows:

	<u>Useful life (years)</u>
Land and building improvements	5 - 15
Buildings and other constructions	10 - 40
Machinery, equipment and factory tools	5 - 20
Molds	4
Motor vehicles	5
Furniture, fixtures and office equipment	3 - 5

The assets' residual values and useful lives are reviewed, and adjusted if appropriate, at the end of each reporting period.

Gains or losses on disposals are determined by comparing the proceeds with the carrying amount and are recognised in other gains or losses, net.

4.8 Intangible assets

Acquired computer software

Acquired computer software is measured at cost. These costs are amortised over their estimated useful lives 5 years to 10 years.

Cost associated with maintaining computer software are recognised as an expense as incurred.

Product design costs

Research expenditure is recognised as an expense as incurred.

Cost incurred on development projects relating to the design of new products is recognised as an asset when the Company can demonstrate all of the following:

- the product design costs can be measured reliably;
- the Company can demonstrate that it is technically, financially, commercially, and resourcefully feasible; and
- the Company intends to and has the ability to complete the project for the purpose of using for the commercial production.

Product design costs previously recognised as an expense are not recognised as an asset in a subsequent period.

Capitalised product design costs are amortised when the asset is ready to use by applying a straight-line method over the period of its expected benefit, not exceeding 4 years.

4.9 Impairment of assets

Assets that have an indefinite useful life are tested annually for impairment, or more frequently if events or changes in circumstances indicate that it might be impaired. Assets that are subject to amortisation are reviewed for impairment whenever there is an indication of impairment. An impairment loss is recognised for the amount by which the carrying amount of the assets exceeds its recoverable amount. The recoverable amount is the higher of an asset's fair value less costs of disposal and value in use.

Where the reasons for previously recognised impairments no longer exist, the impairment losses on the assets concerned other than goodwill is reversed.

4.10 Leases

Leases - where the Company is the lessor

Rental income under operating leases (net of any incentives given to lessees) is recognised on a straight-line basis over the lease term. Initial direct costs incurred in obtaining an operating lease are added to the carrying amount of the underlying asset and recognised as expense over the lease term on the same basis as lease income. The respective leased assets are included in the statement of financial position based on their nature.

4.11 Financial liabilities

a) Classification

Financial instruments issued by the Company are classified as either financial liabilities or equity securities by considering contractual obligations.

- Where the Company has an unconditional contractual obligation to deliver cash or another financial asset to another entity, it is considered a financial liability unless there is a predetermined or possible settlement for a fixed amount of cash in exchange of a fixed number of the Company's own equity instruments.
- Where the Company has no contractual obligation or has an unconditional right to avoid delivering cash or another financial asset in settlement of the obligation, it is considered an equity instrument.

Borrowings are classified as current liabilities unless the Company has an unconditional right to defer settlement of the liability for at least 12 months after the reporting date.

b) Measurement

Financial liabilities are initially recognised at fair value and are subsequently measured at amortised cost.

c) Derecognition and modification

Financial liabilities are derecognised when the obligation specified in the contract is discharged, cancelled, or expired.

Where the terms of a financial liability are renegotiated/modified, the Company assesses whether the renegotiation/modification results in the derecognition of that financial liability. Where the modification results in an extinguishment, the new financial liability is recognised based on fair value of its obligation. The remaining carrying amount of financial liability is derecognised. The difference as well as proceed paid is recognised as other gains/(losses) in profit or loss.

Where the modification does not result in the derecognition of the financial liability, the carrying amount of the financial liability is recalculated as the present value of the renegotiated/modified contractual cash flows discounted at its original effective interest rate. The difference is recognised in other gains/(losses) in profit or loss.

4.12 Current and deferred income taxes

The tax expense for the period comprises current and deferred tax. Tax is recognised in profit or loss, except to the extent that it relates to items recognised in other comprehensive income or directly in equity.

Current tax

The current income tax is calculated on the basis of the tax laws enacted or substantively enacted at the end of the reporting period. Management periodically evaluates positions taken in tax returns with respect to situations in which applicable tax regulation is subject to interpretation. It establishes provisions where appropriate on the basis of amounts expected to be paid to the tax authorities.

Deferred income tax

Deferred income tax is recognised on temporary differences arising from differences between the tax base of assets and liabilities and their carrying amounts in the financial statements. However, deferred income tax is not recognised for temporary differences arise from:

- initial recognition of an asset or liability in a transaction other than a business combination that affects neither accounting nor taxable profit or loss is not recognised
- investments in subsidiaries, associates and joint arrangements where the timing of the reversal of the temporary difference is controlled by the Company and it is probable that the temporary difference will not reverse in the foreseeable future.

Deferred income tax is measured using tax rates of the period in which temporary difference is expected to be reversed, based on tax rates and laws that have been enacted or substantially enacted by the end of the reporting period.

Deferred tax assets are recognised only to the extent that it is probable that future taxable profit will be available against which the temporary differences can be utilised.

Deferred tax assets and liabilities are offset when there is a legally enforceable right to offset current tax assets and liabilities and when the deferred tax balances relate to the same taxation authority. Current tax assets and tax liabilities are offset where the entity has a legally enforceable right to offset and intends either to settle on a net basis, or to realise the asset and settle the liability simultaneously.

4.13 Employee benefits

a) Short-term employee benefits

Liabilities for short-term employee benefits such as salaries, wages, bonuses, contributions to the social security fund and others, that are expected to be settled wholly within 12 months after the end of the period are recognised in respect of employees' service up to the end of the reporting period. They are measured at the amount expected to be paid.

b) Defined contribution plan

The Company pays contributions to a separate fund (under the Provident Fund Act B.E. 2530). The Company has no further payment obligations once the contributions have been paid. The contributions are recognised as employee benefit expense when they are due.

c) Defined benefit plans

Amount of retirement benefits is defined by the agreed benefits the employees will receive after the completion of employment. It usually depends on factors such as age, years of service and an employee's latest compensation at retirement.

The defined benefit obligation is calculated by an independent actuary using the projected unit credit method. The present value of the defined benefit obligation is determined by discounting the estimated future cash outflows using market yield of government bonds that matches the terms and currency of the expected cash outflows.

Remeasurement gains and losses are recognised directly to other comprehensive income in the period in which they arise. They are presented as a separate item in statements of changes in equity.

Past-service costs are recognised immediately in profit or loss.

d) Termination benefits

The Company recognises termination benefits at the earlier of 1) when the Company can no longer withdraw the offer of those benefits; and 2) when the entity recognises costs for the related restructuring. Benefits due more than 12 months are discounted to their present value.

4.14 Provisions

Provisions are recognised when the Company has a present legal or constructive obligation as a result of past events; it is probable that an outflow of resources will be required to settle the obligation; and the amount has been reliably estimated.

Provisions are measured at the present value of the expenditures expected to be required to settle the obligation. The increase in the provision due to passage of time is recognised as interest expense.

4.15 Share capital

Ordinary shares are classified as equity.

Incremental costs directly attributable to the issue of new shares or options (net of tax) are shown as a deduction in equity.

4.16 Revenue recognition

Revenue include all revenues from ordinary business activities. All ancillary income in connection with the delivery of goods and rendering of services in the course of the Company's ordinary activities is also presented as revenue.

Revenue are recognised in accordance with the provision of goods or services, provided that collectibility of the consideration is probable.

Multiple element arrangements involving delivery or provision of multiple products or services are separated into distinct performance obligations. Total transaction price of the bundled contract is allocated to each performance obligation based on their relative standalone selling prices or estimated standalone selling prices. Each performance obligation is recognised as revenue on fulfillment of the obligation to the customer.

Sales of goods

The Company manufactures and sells products. Sales are recognised when control of the products has transferred, being when the products are delivered, and there is no unfulfilled obligation that could affect the buyer's acceptance of the products. Delivery occurs when the products have been shipped to the specific location, the risks of obsolescence and loss have been transferred to the buyer, and either the buyer has accepted the products in accordance with the sales contract, the acceptance provisions have lapsed, or the Company has objective evidence that all criteria for acceptance have been satisfied.

The product is often sold with retrospective volume discounts based on aggregate sales over a 12 month period. Revenue from these sales is recognised based on the price specified in the contract, net of the estimated volume discounts. Accumulated experience is used to estimate and provide for the discounts, using the expected value method, and revenue is only recognised to the extent that it is highly probable that a significant reversal will not occur. A refund liability (included in accrued expenses) is recognised for expected volume discounts payable to customers in relation to sales made until the end of the reporting period. No significant element of financing is deemed present as the sales are made with a credit term of 30 to 60 days, which is consistent with market practice.

The Company's obligation to repair or replace faulty products under the standard warranty terms is recognised as a provision and cost of sales.

A receivable is recognised when the goods are delivered as this is the point in time that the consideration is unconditional because only the passage of time is required before the payment is due.

Services

Revenue from rendering services is recognised when services are rendered.

Payments to customers

Payments to customers or on behalf of customers to other parties, including credited or subsequent discounts, are recognised as a reduction in revenue unless the payment constitutes consideration of a distinct goods or service from the customer.

Other income

Other revenue are recognised on the following bases:

- dividend income is recognised when the right to receive payment is established.
- interest income is recognised on a time proportion basis, taking account of the principal outstanding and the effective rate over the period to maturity, when it is determined that such income will accrue to the Company.
- scrap income is recognised when the scrap is actually sold.

4.17 Dividends distribution

Dividend distributed to the Company's shareholders is recognised as a liability when interim dividends are approved by the Board of Directors, and when the annual dividends are approved by the shareholders.

4.18 Derivatives and hedging activities

Embedded derivative that is separately accounted for and derivatives that do not qualify for hedge accounting is initially recognised at fair value. Changes in the fair value are included in other gains(losses).

Fair value of derivatives is classified as a current or non-current following its remaining maturity.

5 Financial risk management

5.1 Financial risk

The Company exposes to a variety of financial risks: Market risk (foreign exchange risk and interest rate risk), credit risk, and liquidity risk. The Company's overall risk management programme focuses on the unpredictability of financial markets and seeks to minimise potential adverse effects on the Company's financial performance. The Company uses derivative to hedge certain exposures.

Risk management is carried out by a central treasury department under policies which included policies for foreign exchange rate risk, interest rate risk, credit risk, and liquidity risk approved by the Board of Directors. The treasury identifies, evaluates and hedges financial risks in close co-operation with the Company's operating units.

The Company's risk management is controlled by a central treasury department under policies approved by the Board of Directors. Company treasury identifies, evaluates and manages financial risks in close co-operation with the Company's operating units. The board provides written principles for overall risk management, as well as policies covering specific areas, such as foreign exchange risk, interest rate risk, credit risk, use of derivative and other financial instruments as well as investment of excess liquidity.

5.1.1 Market risk

a) Foreign exchange risk

The Company has exposure to foreign currency exchange fluctuations on raw materials imported in foreign currencies and certain export sales in foreign currencies. The foreign currency exchange rate risk of the Company occurs mostly in Japanese Yen and US Dollar. The Company uses forward contracts to hedge their exposure to foreign currency risk approximately 50% of transactions in foreign currency after net with foreign currency cash and cash equivalents.

The Company has no formal designation and documentation of hedging relationship so that the risk being hedged, the hedged item, the hedging instrument and risk management objectives and strategy for undertaking hedges are not clearly identified. Therefore, the forward contract are not qualifies for hedge accounting.

Disclosures about derivative financial instruments to which the Company is a party are provided as follows and Note 13.

Exposure

The Company's exposure to foreign currency risk at the end of the reporting period, expressed in Baht are as follows:

	31 March 2025			31 March 2024		
	US Dollar Baht	Euro Baht	Japanese Yen Baht	US Dollar Baht	Euro Baht	Japanese Yen Baht
Cash and cash equivalents	142,446,642	-	777,933	125,693,459	-	678,886
Trade and other current receivables	347,445,310	-	-	359,389,614	-	-
Trade and other current payables	207,710,814	1,650,459	17,154,997	352,540,017	3,087,906	18,283,692
Foreign currency forwards - Purchase of foreign currency	-	-	4,552,000	-	-	4,818,000

Sensitivity

As shown in the table above, the Company is primarily exposed to changes in Baht and Japanese Yen, US Dollar, and Euro exchange rates. The sensitivity of profit or loss to changes in the exchange rates arises mainly from financial assets and financial liabilities denominated in Japanese and US Dollar.

	Impact to net profit	
	2025 Baht	2024 Baht
US Dollar to Baht exchange rate - increase 6% (2024: 7%) *	9,306,101	9,278,032
Euro to Baht exchange rate - increase 7% (2024: 6%) *	(115,532)	(185,274)
JPY to Baht exchange rate - increase 6% (2024: 6%) *	(1,255,564)	(1,346,056)
US Dollar to Baht exchange rate - decrease 6% (2024: 7%)*	(9,306,101)	(9,278,032)
Euro to Baht exchange rate - decrease 7% (2024: 6%)*	115,532	185,274
JPY to Baht exchange rate - decrease 6% (2024: 6%)*	1,255,564	1,346,056

* Holding all other variables constant

b) Interest rate risk

The Company's income and operating cash flows are substantially independent of changes in market interest rates. The Company is exposed to interest rate risk relates primarily to its deposits at financial institutions and short-term investments. Most of the Company's financial assets bear floating interest rates or fixed interest rates which are close to the market rate. The Company assesses that the interest rate risk is insignificant as the Company does not rely on the interest income in operating business.

5.1.2 Credit risk

Credit risk arises from cash and cash equivalents and short-term investment and credit exposures to customers, including outstanding receivables.

a) Risk management

Credit risk is managed on a group basis. For banks and financial institutions, only independently rated parties with a minimum rating of 'bbb' are accepted.

If customers are independently rated, these ratings are used. Otherwise, if there is no independent rating, risk control assesses the credit quality of the customer, taking into account its financial position, past experience and other factors. Individual risk limits are set based on the assessments in accordance with limits set by the board. The compliance with credit limits by customers is regularly monitored by line management.

b) Impairment of financial assets

The Company has 2 types of financial assets that are subject to the expected credit loss model:

- Trade and other receivables
- Loans to employees

While cash and cash equivalents and short-term investment are also subject to the impairment requirements of TFRS 9, the identified impairment loss was immaterial.

Trade receivables

The Company applies the TFRS 9 simplified approach to measure expected credit losses which uses a lifetime expected loss allowance for all trade receivables.

To measure the expected credit losses, trade receivables have been grouped based on shared credit risk characteristics and the days past due.

Disclosures about Trade receivables are provided in Note 11.

The Company write-off trade receivables when there is no reasonable expectation of recovery. Indicators that there is no reasonable expectation of recovery include, amongst others, the failure of a debtor to engage in a repayment plan with the Company, and a failure to make contractual payments or cannot be contacted for a long period.

Impairment losses on trade receivables are presented as net impairment losses within operating profit. Subsequent recoveries of amounts previously written off are credited against the same line item.

Loans to employees

Loans to employees measured at amortised cost are considered to have low credit risk, and the loss allowance recognised during the year was therefore limited to 12 months expected losses. Lifetime expected credit losses is recognised for the loans that the credit risk is significantly increased.

Disclosures about Loans to employees are provided in Note 14.

5.1.3 Liquidity risk

Prudent liquidity risk management implies maintaining sufficient cash and marketable securities and the availability of funding through an adequate amount of committed credit facilities to meet obligations when due and to close out market positions. At the end of the reporting period the Company held deposits at call of Baht 1,356,922,774 (2024: Baht 2,000,191,282) that are expected to readily generate cash inflows for managing liquidity risk.

Due to the dynamic nature of the underlying businesses, the Company Treasury maintains flexibility in funding by maintaining availability under committed credit lines.

Management monitors i) rolling forecasts of the Company's liquidity reserve (comprising the undrawn borrowing facilities below); and ii) cash and cash equivalents on the basis of expected cash flows. In addition, the Company's liquidity management policy involves projecting cash flows in major currencies and considering the level of liquid assets necessary, monitoring balance sheet liquidity ratios and maintaining financing plans.

Maturity of financial liabilities

The tables below analyse the maturity of financial liabilities grouping based on their contractual maturities. The amounts disclosed are the contractual undiscounted cash flows. Balances due within 12 months equal their carrying balances as the impact of discounting is not significant.

The Company's portfolio of derivative instruments with a negative fair value has been included at their fair value of Baht 83,505 (2024: Baht 79,037) within the 'On demand' time bucket. This is because the contractual maturities are essential for an understanding the timing of the cash flows. These contracts are managed on a maturity date basis.

Contractual maturity date as at 31 March 2025	On demand Baht	Within 1 year Baht	1 - 5 years Baht	Over 5 years Baht	Total Baht	Book value Baht
Non-derivatives						
Trade and other current payables	1,032,008,729	-	-	-	1,032,008,729	1,032,008,729
Accrued expenses	397,880,390	-	-	-	397,880,390	397,880,390
Non-derivatives	1,429,889,119	-	-	-	1,429,889,119	1,429,889,119
Derivatives						
Foreign exchange forward contract	83,505	-	-	-	83,505	83,505
Total derivatives	83,505	-	-	-	83,505	83,505
Total	1,429,972,624	-	-	-	1,429,972,624	1,429,972,624

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Contractual maturity date as at 31 March 2024	On demand Baht	Within 1 year Baht	1 - 5 years Baht	Over 5 years Baht	Total Baht	Book value Baht
Non-derivatives						
Trade and other current payables	1,321,254,971	-	-	-	1,321,254,971	1,321,254,971
Accrued expenses	418,395,878	-	-	-	418,395,878	418,395,878
Non-derivatives	1,739,650,849	-	-	-	1,739,650,849	1,739,650,849
Derivatives						
Foreign exchange forward contract	79,037	-	-	-	79,037	79,037
Total derivatives	79,037	-	-	-	79,037	79,037
Total	1,739,729,886	-	-	-	1,739,729,886	1,739,729,886

5.2 Capital management

Risk management

The objectives when managing capital are to:

- safeguard their ability to continue as a going concern, to provide returns for shareholders and benefits for other stakeholders, and
- maintain an optimal capital structure to reduce the cost of capital

In order to maintain or adjust the capital structure, the Company may adjust the amount of dividends paid to shareholders, return capital to shareholders, issue new shares or sell assets to reduce debt.

6 Fair value

The following table shows fair values and carrying amounts of financial assets and liabilities by category, excluding those with the carrying amount approximates fair value.

	Fair value through profit or loss (FVPL) Baht	Fair value through other comprehensive income (FVOCI) Baht	Amortised cost Baht	Fair value Baht
As at 31 March 2025				
<i>Financial assets at fair value through other comprehensive income</i>				
Investments in equity instruments	-	1,913,011,298	-	1,913,011,298
	-	1,913,011,298	-	1,913,011,298
<i>Financial liabilities measured at fair value</i>				
Derivative financial instruments				
- Foreign exchange forward contracts	83,505	-	-	83,505
	83,505	-	-	83,505

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	Fair value through profit or loss (FVPL) Baht	Fair value through other comprehensive income (FVOCI) Baht	Amortised cost Baht	Fair value Baht
As at 31 March 2024				
<i>Financial assets at fair value through other comprehensive income</i>				
Investments in equity instruments	-	1,878,644,389	-	1,878,644,389
	-	1,878,644,389	-	1,878,644,389
<i>Financial liabilities measured at fair value</i>				
Derivative financial instruments				
- Foreign exchange forward contracts	79,037	-	-	79,037
	79,037	-	-	79,037

The following table presents fair value of financial assets and liabilities recognised and disclosed by their fair value hierarchy.

	Equity method financial statements/ Separate financial statements							
	Level 1		Level 2		Level 3		Total fair value	
	31 March 2025	31 March 2024	31 March 2025	31 March 2024	31 March 2025	31 March 2024	31 March 2025	31 March 2024
Assets								
<i>Financial assets at fair value through other comprehensive income</i>								
Investments in equity instruments	156,673,185	167,860,862	-	-	1,756,338,113	1,710,783,527	1,913,011,298	1,878,644,389
Total assets	156,673,185	167,860,862	-	-	1,756,338,113	1,710,783,527	1,913,011,298	1,878,644,389
Liabilities								
<i>Financial liabilities at fair value through profit or loss</i>								
Trading derivatives - Foreign currency forwards	-	-	83,505	79,037	-	-	83,505	79,037
Total liabilities	-	-	83,505	79,037	-	-	83,505	79,037

Fair values are categorised into hierarchy based on inputs used as follows:

- Level 1: The fair value of financial instruments is based on the closing price by reference to the Stock Exchange.
- Level 2: The fair value of financial instruments is determined using significant observable inputs and, as little as possible, entity-specific estimates.
- Level 3: The fair value of financial instruments is not based on observable market data.

Fair values of financial assets and financial liabilities are recognised according to the accounting policies disclosed in Note 4.6 and Note 4.11.

Valuation techniques used to measure fair value level 2

Fair value of debt instruments is determined from contractual cash flows, discounted at the rate derived from observable market price of other quoted debt instruments of the counterparties.

Fair value of foreign exchange forward contracts is determined using forward exchange rate that are quoted in an active market. The effects of discounting are generally insignificant for level 2 derivatives.

Valuation techniques used to measure fair value level 3

Non-listed equity investments were appraised for its fair value using valuation techniques of input from unobservable market data (Level 3). The management also made adjustments to reflect the risk and nature of the equity instruments.

The following table presents changes in level 3 financial instruments for the year ended 31 March.

	2025 Baht	2024 Baht
Opening balance	1,710,783,527	1,566,461,774
Gain recognised in other comprehensive income	45,554,586	144,321,753
Closing balance	1,756,338,113	1,710,783,527

The following table summarises the quantitative information about the significant unobservable inputs used in level 3 fair value measurements.

	Fair value		Unobservable inputs	Range of inputs	
	31 March 2025 Baht	31 March 2024 Baht		31 March 2025	31 March 2024
Non-listed equity investments	1,756,338,113	1,710,783,527	Discount for Lack of Marketability: DLOM	27%	15%

Relationship of unobservable inputs to fair value are shown as follows:

	Unobservable inputs	Movement	Change in fair value	
			Increase in assumptions 2025	Decrease in assumptions 2025
Unquoted equity investments	Discount for Lack of Marketability: DLOM	1.00%	Decrease by 0.70%	Increase by 0.70%

The Company's valuation processes

Chief Financial Officer (CFO), Audit Committee (AC) and a valuation team discuss valuation processes and results at least every quarter.

Significant unobservable input of fair value hierarchy level 3 is Discount for Lack of Marketability. The Company estimates by using the mid-range of information and referred to International Valuation standards.

7 Critical accounting estimates, assumptions and judgments

Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

a) Fair value of certain financial assets and derivatives

The fair value of financial instruments that are not traded in an active market is determined using valuation techniques. The Company uses judgement to select a variety of methods and make assumptions that are mainly based on market conditions existing at the end of each reporting period. Details of key assumptions used are included in Note 6.

b) Allowances for obsolete and slow-moving inventories

The Company has estimated the allowances for obsolete and slow-moving inventories to reflect their impairment. The allowances are taken into account inventory aging, recent sales experience and other factors that affecting obsolete and slow-moving inventories.

c) Useful life of plant, equipment and intangible assets

The management estimates useful life for plant, equipment and intangible assets of the Company. The management revises depreciation expense whenever the useful life is different from the estimation in the prior period or there is a disposal or retirement.

d) Employee benefit obligation

The present value of post-employment benefit obligation is determined based on various assumptions. Assumptions used and effects in any changes in these assumptions are disclosed in Note 21.

e) Provision for product warranty

The Company gives product warranties to customers at the time of sale. The Company partially subsidises expenses for manufacturing defects that become apparent within a defined warranty period. The provision for product warranty is provided based on the historical experience.

f) Impairment of investments in an associate and a joint venture

The Company tests impairment of investment in an associate and a joint venture whenever events or changes in circumstances indicate that the carrying amount of asset is greater than its estimated recoverable amount which calculated by using the higher of the fair value less costs to sell and value-in-use. Value in use and the fair value less costs to sell involves the future operating results of business, projected cash flows, discount rate to be applied to the projected cash flows.

g) Impairment of financial assets

The loss allowances for financial assets are based on assumptions about default risk and expected loss rates. The Company uses judgement in making these assumptions and selecting the inputs used in the impairment calculation, based on the Company's past history and existing market conditions, as well as forward-looking estimates at the end of each reporting period.

8 Segment information

The Company's strategic steering committee, consisting of board of directors who are the chief operating decision-maker, examines the Company's performance from a product group and geographic region perspective in the same dimension as presented in the financial statements.

Business segment

The Company manufactures and sells auto bulbs, automotive lighting equipment, molds & dies and product designs. The Company does not prepare segment information of molds & dies and product designs business because the Company's management considers that the revenues, assets and profit of molds & dies and product designs segment do not meet quantitative thresholds of reportable segment. The chief operating decision-maker reviews operating results in the same dimension as presented in the financial statements.

Revenues from sales and services by product group

The Company manufactures and sells auto bulbs, automotive lighting equipment, molds & dies and product designs. During the year ended 31 March, the revenues by product group are as follows:

	2025	2024
	Baht	Baht
Auto bulbs and automotive lighting equipment	12,066,445,310	14,156,613,493
Molds & dies and product designs	168,286,156	223,314,090
	<u>12,234,731,466</u>	<u>14,379,927,583</u>

Revenues from sales and services by geographic region

During the year ended 31 March, the revenues by geographic region are as follows:

	2025	2024
	Baht	Baht
Domestic	7,721,490,386	8,965,681,199
Export	4,513,241,080	5,414,246,384
	<u>12,234,731,466</u>	<u>14,379,927,583</u>

During the years ended 31 March 2025 and 2024, the revenues from sales and services are recognised at point in time.

Major customers

During the year ended 31 March, the Company has revenues from auto bulbs and automotive lighting equipment from 3 major customer groups which each of them contributed equal or over 10% of the Company's total revenues (2024: 3 major customer groups).

	2025	2024
	Million Baht	Million Baht
Customer group no.1	4,696	5,516
Customer group no.2	2,438	3,463
Customer group no.3	1,436	1,602

The customers under common control are considered as one customer and referred to as the customer group.

9 Cash and cash equivalents

	2025	2024
	Baht	Baht
Cash and cheques on hand	745,112	605,961
Current accounts with banks	44,204,728	33,878,281
Savings accounts with banks	146,972,934	137,707,040
Fixed deposits at banks with less than 3-month term	1,165,000,000	1,828,000,000
	<u>1,356,922,774</u>	<u>2,000,191,282</u>

As at 31 March 2025, savings accounts with banks and fixed deposits at banks with less than 3-month term bear interest at the rates of 0.01% - 1.75% per annum (2024: 0.01% - 1.95% per annum).

10 Short-term investments

As at 31 March 2025 and 2024, short-term investments held to maturity represent fixed deposits at banks which have original maturities over 3 months but not over 12 months.

Movements in short-term investments held to maturity are as follows:

	2025	2024
	Baht	Baht
Opening book amount	6,840,800,000	5,891,800,000
Additions during the year	16,542,600,000	13,490,800,000
Redemptions during the year	(15,793,800,000)	(12,541,800,000)
Closing book amount	<u>7,589,600,000</u>	<u>6,840,800,000</u>

As at 31 March 2025, short-term investments held to maturity bear interest at the rates of 1.43% - 2.16% per annum (2024: 1.80% - 2.04% per annum).

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11 Trade and other current receivables, net

Trade and other current receivables, net as at 31 March are as follows:

	2025	2024
	Baht	Baht
Trade receivables - other parties	1,743,840,032	2,182,150,907
<u>Less</u> Loss allowance	<u>(2,009,654)</u>	<u>(2,009,654)</u>
Trade receivables - other parties, net	1,741,830,378	2,180,141,253
Trade receivables - related parties (Note 30 (b))	114,531,425	120,470,440
Other current receivables - other parties	6,759,074	4,844,635
Other current receivables - related parties (Note 30 (b))	1,676,895	4,947,501
Prepaid expenses	40,670,899	38,805,147
Accrued income, net	52,351,087	41,193,950
	<u>1,957,819,758</u>	<u>2,390,402,926</u>

Impairment

The loss allowance for trade receivables was determined as follows:

	Current	Up to	3 - 6	6 - 12	Over	Total
	Baht	3 months	months	months	12 months	Baht
As 31 March 2025						
Gross carrying amount						
- trade receivables - other parties	1,697,487,018	46,348,162	4,852	-	-	1,743,840,032
- trade receivables - related parties	108,672,689	5,795,466	63,270	-	-	114,531,425
Loss allowance	-	(2,009,654)	-	-	-	(2,009,654)
As 31 March 2024						
Gross carrying amount						
- trade account receivables - other parties	2,033,956,088	148,194,819	-	-	-	2,182,150,907
- trade account receivables - related parties	118,135,218	2,335,222	-	-	-	120,470,440
Loss allowance	-	(2,009,654)	-	-	-	(2,009,654)

The expected loss rates are based on the payment profiles of sales over a period of 120 months before 31 March 2025 and the corresponding historical credit losses experienced within this period. The historical loss rates are adjusted to reflect current and forward-looking information on macroeconomic factors affecting the ability of the customers to settle the receivables. The Company has identified GDP to be the most relevant factors, and accordingly adjusted the historical loss rates based on expected changes in these factors. However, the expected loss for trade receivables is not significantly increased by the adjustment.

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12 Inventories, net

	2025	2024
	Baht	Baht
Raw materials and packaging	214,071,031	220,971,883
Work in process	442,842,122	126,733,725
Finished goods	142,676,827	128,205,498
Goods in transit	42,113,853	42,324,793
	<u>841,703,833</u>	<u>518,235,899</u>
<u>Less</u> Allowance for net realisable value lower than cost		
- Work in process	-	(12,000,000)
Allowance for obsolete and slow-moving inventories		
- Raw materials and packaging	(2,728,751)	(2,117,190)
- Work in process	(295,146)	(70,699)
- Finished goods	(218,333)	(98,702)
	<u>838,461,603</u>	<u>503,949,308</u>

During the years ended 31 March, amounts recognised as cost of sales in profit or loss are as follows:

	2025	2024
	Baht	Baht
Cost of sales and cost of services	9,680,140,260	11,773,221,407
(Reversal of) allowance for net realisable value lower than cost	(12,000,000)	12,000,000
(Reversal of) allowance for obsolete and slow-moving inventories	955,639	(776,768)

13 Financial assets and financial liabilities

As at 31 March, classification of the Company's financial assets and financial liabilities are as follows:

	2025	2024
	Baht	Baht
Financial assets		
Financial assets at amortised cost		
- Cash and cash equivalents	1,356,922,774	2,000,191,282
- Short-term investments	7,589,600,000	6,840,800,000
- Trade and other current receivables, net	1,864,797,772	2,310,403,829
- Other financial asset	19,492,660	19,264,319
- Loans to employees	78,820,041	122,801,100
Financial assets at fair value through other comprehensive income (FVOCI)		
- Investments in equity	1,913,011,298	1,878,644,389
	<u>12,822,644,545</u>	<u>13,172,107,919</u>
	2025	2024
	Baht	Baht
Financial liabilities		
Financial liabilities at amortised cost		
- Trade and other current payables	1,032,008,729	1,321,254,971
Derivative liabilities		
- FVPL (not apply hedge accounting)	83,505	79,037
	<u>1,032,092,234</u>	<u>1,321,334,008</u>

13.1 Other financial assets at amortised cost

a) Classification of financial assets at amortised cost

The Company classifies its financial assets as at amortised cost only if both of the following criteria are met:

- the asset is held within a business model whose objective is to collect the contractual cash flows; and
- the contractual terms give rise to cash flows that are solely payments of principal and interest

Financial assets at amortised cost include cash and cash equivalents, short-term investments, trade receivables, other receivables, other financial asset and loans to employees:

	Notes	31 March 2025			31 March 2024		
		Current Baht	Non-current Baht	Total Baht	Current Baht	Non-current Baht	Total Baht
Cash and cash equivalents	9	1,356,922,774	-	1,356,922,774	2,000,191,282	-	2,000,191,282
Short-term investments	10	7,589,600,000	-	7,589,600,000	6,840,800,000	-	6,840,800,000
Trade receivables - other parties	11	1,743,840,032	-	1,743,840,032	2,182,150,907	-	2,182,150,907
Trade receivables - related parties	11	114,531,425	-	114,531,425	120,470,440	-	120,470,440
Other current receivables - other parties	11	6,759,074	-	6,759,074	4,844,635	-	4,844,635
Other current receivables - related parties	11	1,676,895	-	1,676,895	4,947,501	-	4,947,501
Other financial asset measured at amortised cost		-	19,492,660	19,492,660	-	19,264,319	19,264,319
Loans to employees	14	46,961,890	31,858,151	78,820,041	63,005,596	59,795,504	122,801,100
Less: Loss allowance	11	(2,009,654)	-	(2,009,654)	(2,009,654)	-	(2,009,654)
Total		10,858,282,436	51,350,811	10,909,633,247	11,214,400,707	79,059,823	11,293,460,530

b) Fair values of other financial assets at amortised cost

Due to the short-term nature of cash and cash equivalents and short-term investments, their carrying amount are considered to be the same as their fair value.

Due to the short-term nature of the trade receivables and other current receivables, their carrying amount are considered to be the same as their fair value.

Other financial asset measured at amortised cost is a government bond at 20,000 units in par value of Baht 1,000 per unit aggregating to Baht 20 million that carry an interest rate of 1% per annum and mature on 17 June 2027. The government bond are pledged with respect to electricity supply.

For the loans to employee, the fair values are also not significantly different to their carrying amounts.

c) Loss allowance

Information about the impairment of financial assets at amortised cost and the Company's exposure to credit risk is disclosed in Note 5.

13.2 Financial assets at fair value through other comprehensive income

a) Classification of financial assets at fair value through other comprehensive income

Financial assets at fair value through other comprehensive income (FVOCI) comprise:

- equity securities which are not held for trading, and which the Company has irrevocably elected at initial recognition to recognise in this category.

Financial assets at FVOCI comprise the following investments:

	31 March 2025 Fair value Baht	31 March 2024 Fair value Baht
Non-current assets		
Investments in equity instruments		
- Listed equity securities	156,673,185	167,860,862
- Non-listed equity investments	1,756,338,113	1,710,783,527
Total	1,913,011,298	1,878,644,389

- b) Amounts recognised in profit or loss and other comprehensive income

The following gains were recognised in profit or loss and other comprehensive income during the year as follows:

	31 March 2025 Baht	31 March 2024 Baht
Gains recognised in other comprehensive income	34,366,909	195,814,926

The Company did not acquire or dispose significant listed securities during the year

13.3 Financial assets at fair value through profit or loss

- a) Classification of financial assets at fair value through profit or loss

The Company classifies derivatives asset and derivatives liabilities as financial assets at fair value through profit or loss (FVPL).

Financial assets measured at FVPL include derivatives asset and derivatives liabilities. Disclosures about derivatives assets and derivatives liabilities are provided in Note 6.

- b) Amounts recognised in profit or loss

During the year ended 31 March 2025, the fair value gains of Baht 547,032 (2024: Baht 2,709,766) were recognised in the Company's other gain, net in the equity method and separate financial statements.

The Company did not acquire or dispose significant listed securities during the year.

14 Loans to employees

Movements of loans to employees during the year are as follows:

	2025 Baht	2024 Baht
Opening balance	122,801,100	43,253,697
Additions	490,600	166,958,000
Received during the year	(44,471,659)	(87,410,597)
Closing balance	78,820,041	122,801,100

Loans to employees bear interest rate at 0.00 - 2.00% per annum (2024: 0.00% - 1.50% per annum). The repayment periods are between 1 month - 3 years (2024: 1 month - 3 years).

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The analysis of loans to employees is as follows:

	2025 Baht	2024 Baht
Current portion of loans to employees	46,961,890	63,005,596
Non-current portion of loans to employees	31,858,151	59,795,504
	<u>78,820,041</u>	<u>122,801,100</u>

The Company has no reconciliations of loss allowance for loans to employees for the years ended 31 March 2025 and 2024.

15 Investment in an associate

The details of investment in an associate as at 31 March are as follows:

Name	Country	Business activity	% of holding		Equity method financial statements		Separate financial statements	
			2025 %	2024 %	Equity method		Cost method	
					2025 Baht	2024 Baht	2025 Baht	2024 Baht
<i>An associate</i> Vietnam Stanley Electric Company Limited	Socialist Republic of Vietnam	Manufacture of automotive lighting equipment	20	20	2,171,227,051	2,180,433,738	54,044,189	54,044,189

Summarised financial information for an associate

The table below is summarised of financial information for associates that are material to the Company. The financial information is included in associates own financial statements which has been adjusted with the adjustments necessary for the equity method including, adjusting fair value and differences in accounting policy.

	Vietnam Stanley Electric Company Limited	
	For the year ended 31 March	
	2025 Baht	2024 Baht
<i>Summarised of performance</i>		
Revenues from sales and services	7,094,493,232	6,503,182,606
Net profit for the year	2,040,409,475	1,853,798,658
Dividend received from associates (Note 30 (a))	202,755,869	218,756,756

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	Vietnam Stanley Electric Company Limited	
	As at 31 March	
	2025 Baht	2024 Baht
<i>Summarised of statement of financial position</i>		
Current assets	10,183,348,417	10,009,320,689
Non-current assets	1,502,890,492	1,728,314,454
Current liabilities	774,113,217	788,602,681
Non-current liabilities	55,990,437	46,863,774
Net assets	10,856,135,255	10,902,168,688
<i>Reconciliation to carrying amounts:</i>		
Opening book amount	10,902,168,688	10,016,406,787
Net profit for the year	2,040,409,475	1,853,798,658
Other comprehensive income	(1,072,663,563)	125,747,023
Dividends paid	(1,013,779,345)	(1,093,783,780)
Closing book amount	10,856,135,255	10,902,168,688
The Company's share in an associate (%)	20	20
The Company's share in an associate (Baht)	2,171,227,051	2,180,433,738
Investment in associate's carrying amount	2,171,227,051	2,180,433,738

Vietnam Stanley Electric Company Limited is a private company and there is no quoted market price available for it.

16 Investment in a joint venture

The details of investment in a joint venture as at 31 March are as follows:

Name	Country	Business activity	% of holding		Equity method financial statements		Separate financial statements	
					Equity method		Cost method	
			2025 %	2024 %	2025 Baht	2024 Baht	2025 Baht	2024 Baht
<i>A joint venture</i>								
Lao Stanley Company Limited	Lao People's Democratic Republic	Manufacture of automotive lighting equipment	50	50	22,543,736	24,222,631	3,132,500	3,132,500

Summarised financial information for a joint venture

The table below is summarised of financial information for joint ventures that are material to the Company. The financial information is included in joint ventures own financial statements which has been amended to reflect adjustments necessary for the equity method, including adjusting fair value and differences in accounting policy.

	Lao Stanley Company Limited	
	For the year ended 31 March	
	2025 Baht	2024 Baht
<i>Summarised of performance</i>		
Revenues from sales and services	243,181,063	186,292,991
Depreciation and amortisation	1,260,205	1,573,061
Income tax expense	2,794,777	3,675,991
Net profit for the year	11,179,110	14,703,964
Dividend received from a joint venture (Note 30 (a))	4,701,881	195,580

Thai Stanley Electric Public Company Limited
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	Lao Stanley Company Limited	
	As at 31 March	
	2025	2024
	Baht	Baht
<i>Summarised of statement of financial position</i>		
Cash and cash equivalents	54,400,504	57,468,553
Other current assets	26,113,207	20,271,409
Total current assets	80,513,711	77,739,962
Total non-current assets	5,733,806	6,855,982
Other current liabilities	38,118,107	33,848,474
Total current liabilities	38,118,107	33,848,474
Other non-current liabilities	3,041,937	2,302,208
Total non-current liabilities	3,041,937	2,302,208
Net assets	45,087,473	48,445,262
<i>Reconciliation to carrying amounts:</i>		
Opening book amount	48,445,262	40,190,279
Net profit for the year	11,179,110	14,703,964
Other comprehensive income	(5,133,137)	(6,057,821)
Dividends paid	(9,403,762)	(391,160)
Closing book amount	45,087,473	48,445,262
The Company's share in a joint venture (%)	50	50
The Company's share in a joint venture (Baht)	22,543,736	24,222,631
A joint ventures' carrying amount	22,543,736	24,222,631

Lao Stanley Company Limited is a private company and there is no quoted market price available for it.

Thai Stanley Electric Public Company Limited
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17 Property, plant and equipment, net

	Land Baht	Land and building improvements Baht	Buildings and other constructions Baht	Machinery, equipment and factory tools Baht	Molds Baht	Motor vehicles Baht	Furniture, fixtures and office equipment Baht	Machinery under installation and construction in progress Baht	Total Baht
As at 1 April 2023									
Cost	1,350,023,054	4,097,922,163	2,790,645,729	9,122,230,934	6,668,903,872	50,415,419	191,403,526	428,226,995	24,699,771,682
Less Accumulated depreciation	-	(2,339,953,718)	(1,090,800,412)	(6,792,059,755)	(5,808,069,776)	(40,912,880)	(158,875,711)	-	(16,230,672,252)
Net book amount	1,350,023,054	1,757,968,445	1,699,845,317	2,330,171,179	860,834,096	9,502,539	32,527,815	428,226,995	8,469,099,440
For the year ended 31 March 2024									
Opening net book amount	1,350,023,054	1,757,968,445	1,699,845,317	2,330,171,179	860,834,096	9,502,539	32,527,815	428,226,995	8,469,099,440
Additions	-	520,000	-	51,108,030	1,950,000	10,709,000	2,135,892	637,597,812	704,020,734
Disposals / write-offs, net	-	(92,689)	-	(1,877,281)	(181)	(14)	(121)	-	(1,970,286)
Transfers	-	79,899,517	34,293,040	188,105,903	102,342,232	2,192,000	17,161,604	(423,994,296)	-
Depreciation charge (Note 26)	-	(279,503,054)	(70,229,670)	(557,557,641)	(344,279,061)	(6,677,685)	(14,167,194)	-	(1,272,414,305)
Closing net book amount	1,350,023,054	1,558,792,219	1,663,908,687	2,009,950,190	620,847,086	15,725,840	37,657,996	641,830,511	7,898,735,583
As at 31 March 2024									
Cost	1,350,023,054	4,143,522,541	2,824,938,769	8,985,945,444	6,700,741,820	51,931,519	205,305,726	641,830,511	24,904,239,384
Less Accumulated depreciation	-	(2,584,730,322)	(1,161,030,082)	(6,975,995,254)	(6,079,894,734)	(36,205,679)	(167,647,730)	-	(17,005,503,801)
Net book amount	1,350,023,054	1,558,792,219	1,663,908,687	2,009,950,190	620,847,086	15,725,840	37,657,996	641,830,511	7,898,735,583
For the year ended 31 March 2025									
Opening net book amount	1,350,023,054	1,558,792,219	1,663,908,687	2,009,950,190	620,847,086	15,725,840	37,657,996	641,830,511	7,898,735,583
Additions	-	-	-	27,253,567	42,406,007	7,977,000	776,275	578,232,644	656,645,493
Disposals / write-offs, net	-	(15,207,357)	-	(65,045,273)	(424,338)	(8)	(20)	-	(80,676,996)
Transfers	-	471,902,650	2,232,801	289,991,707	323,868,092	-	19,605,984	(1,107,692,234)	-
Depreciation charge (Note 26)	-	(249,248,273)	(67,070,132)	(452,591,711)	375,402,714	(5,874,142)	(15,906,844)	-	(1,166,093,816)
Impairment on assets	-	(143,799,684)	(74,634,661)	-	-	-	-	-	(218,434,345)
Closing net book amount	1,350,023,054	1,622,439,555	1,524,527,695	1,809,558,480	611,249,133	17,828,690	42,133,391	112,370,921	7,090,175,919
As at 31 March 2025									
Cost	1,350,023,054	4,545,755,449	2,827,262,567	7,908,148,067	6,990,047,953	54,088,954	331,796,945	112,370,921	24,119,493,912
Less Accumulated depreciation	-	(2,923,315,894)	(1,302,734,872)	(6,098,589,587)	(6,378,753,820)	(36,260,264)	(289,663,554)	-	(17,029,317,993)
Net book amount	1,350,023,054	1,622,439,555	1,524,527,695	1,809,558,480	611,249,133	17,828,690	42,133,391	112,370,921	7,090,175,919

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On 24 September 2024, the Board of Directors meeting No. 6/2024, it passed a resolution to approve the reduction of production plants and relocate machinery to the remaining plants of the Company. Consequently, there are some assets are not being used in operations. From the impairment assessment of the unused assets, it was found that the recoverable amount of the assets, calculated from the value in use, was less than their carrying amount. Therefore, the Company recognised an impairment loss on assets with a carrying amount of Baht 218 million in the statement of income.

The Company is a lessor of Molds to third parties under operating leases. The carrying amount of the leased assets are as follows:

	2025 Baht	2024 Baht
Opening balance		
Cost	371,891,571	317,873,083
<u>Less</u> Accumulated depreciation	(335,383,992)	(254,745,298)
Net book amount	36,507,579	63,127,785
For the year ended 31 March		
Opening net book amount	36,507,579	63,127,785
Assets increase during the year	214,719,064	54,243,652
Disposals / write-offs, net	-	(2)
Depreciation charge	(93,213,523)	(80,863,856)
Closing net book amount	158,013,120	36,507,579
Closing balance		
Cost	505,971,941	371,891,571
<u>Less</u> Accumulated depreciation	(347,958,821)	(335,383,992)
Net book amount	158,013,120	36,507,579

Rental income amounting to Baht 64,491,734 (2024: Baht 20,947,855) are included in profit or loss in revenues from sales and services.

18 Intangible assets, net

	Computer software Baht	Product design cost Baht	Product design cost under development Baht	Total Baht
As at 1 April 2023				
Cost	330,836,027	1,324,981,419	396,295,730	2,052,113,176
<u>Less</u> Accumulated amortisation	(275,976,198)	(835,798,738)	-	(1,111,774,936)
Net book amount	54,859,829	489,182,681	396,295,730	940,338,240
For the year ended 31 March 2024				
Opening net book amount	54,859,829	489,182,681	396,295,730	940,338,240
Additions	6,159,325	-	211,411,455	217,570,780
Write-off, net	(5)	-	-	(5)
Transfers in (out)	2,984,573	185,982,237	(188,966,810)	-
Amortisation charge (Note 26)	(22,530,455)	(262,818,851)	-	(285,349,306)
Closing net book amount	41,473,267	412,346,067	418,740,375	872,559,709
As at 31 March 2024				
Cost	337,176,507	1,326,178,676	418,740,375	2,082,095,558
<u>Less</u> Accumulated amortisation	(295,703,240)	(913,832,609)	-	(1,209,535,849)
Net book amount	41,473,267	412,346,067	418,740,375	872,559,709

Thai Stanley Electric Public Company Limited
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	Computer software Baht	Product design cost Baht	Product design cost under development Baht	Total Baht
For the year ended 31 March 2025				
Opening net book amount	41,473,267	412,346,067	418,740,375	872,559,709
Additions	24,438,220	-	313,177,391	337,615,611
Write-off, net	(1)	-	-	(1)
Transfers in (out)	-	180,210,868	(180,210,868)	-
Amortisation charge (Note 26)	(19,266,145)	(224,054,442)	-	(243,320,587)
Closing net book amount	46,645,341	368,502,493	551,706,898	966,854,732
As at 31 March 2025				
Cost	349,721,481	1,250,934,577	551,706,898	2,152,362,956
Less Accumulated amortisation	(303,076,140)	(882,432,084)	-	(1,185,508,224)
Net book amount	46,645,341	368,502,493	551,706,898	966,854,732

Amortisation recognised in profit and loss that are related to intangible assets are as follows:

	2025 Baht	2024 Baht
Cost of sales and services	242,008,149	284,441,536
Administrative expense	1,312,438	907,770

19 Deferred income taxes

The analysis of deferred tax assets and deferred tax liabilities as of 31 March is as follows:

	Equity method financial statements		Separate financial statements	
	2025 Baht	2024 Baht	2025 Baht	2024 Baht
Deferred tax assets:	150,303,035	150,743,569	150,303,035	150,743,569
Deferred tax liabilities:	(831,364,719)	(864,642,662)	(404,045,899)	(435,146,726)
Deferred income taxes, net	(681,061,684)	(713,899,093)	(253,742,864)	(284,403,157)

The movements in deferred tax assets and liabilities during the year is as follows:

	Equity method financial statements and separate financial statements					
	Inventories Baht	Equipment Baht	Intangible assets Baht	Employee benefit liabilities Baht	Others Baht	Total Baht
Deferred tax assets						
At 1 April 2023	612,672	28,721,158	26,294,739	82,943,111	10,055,094	148,626,774
(Charged)/credited to profit or loss	2,244,647	3,198,679	1,303,327	6,407,325	(6,886,747)	6,267,231
(Charged)/credited to other comprehensive income	-	-	-	(4,150,436)	-	(4,150,436)
At 31 March 2024	2,857,319	31,919,837	27,598,066	85,200,000	3,168,347	150,743,569
At 1 April 2024	2,857,319	31,919,837	27,598,066	85,200,000	3,168,347	150,743,569
(Charged)/credited to profit or loss	(2,208,873)	9,689,504	(3,655,423)	(5,711,752)	(1,444,009)	(3,330,553)
(Charged)/credited to other comprehensive income	-	-	-	2,890,019	-	2,890,019
At 31 March 2025	648,446	41,609,341	23,942,643	82,378,267	1,724,338	150,303,035

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Notes to the Equity Method and Separate Financial Statements
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	Equity method financial statements			
	Investments in an associate and a joint venture Baht	Financial assets measured at fair value through other comprehensive income Baht	Buildings and machinery Baht	Total Baht
Deferred tax liabilities				
At 1 April 2023	(393,239,961)	(310,509,661)	(76,517,857)	(780,267,479)
Credited to profit or loss	(31,831,876)	-	(8,956,223)	(40,788,099)
Credited to other comprehensive income	(4,424,099)	(39,162,985)	-	(43,587,084)
At 31 March 2024	(429,495,936)	(349,672,646)	(85,474,080)	(864,642,662)
At 1 April 2024	(429,495,936)	(349,672,646)	(85,474,080)	(864,642,662)
Charge/(credited) to profit or loss	(41,242,740)	-	37,974,209	(3,268,531)
Charge/(credited) to other comprehensive income	43,419,856	(6,873,382)	-	36,546,474
At 31 March 2025	(427,318,820)	(356,546,028)	(47,499,871)	(831,364,719)

	Separate financial statements		
	Financial assets measured at fair value through other comprehensive income Baht	Buildings and machinery Baht	Total Baht
Deferred tax liabilities			
At 1 April 2023	(310,509,661)	(76,517,857)	(387,027,518)
Credited to profit or loss	-	(8,956,223)	(8,956,223)
Credited to other comprehensive income	(39,162,985)	-	(39,162,985)
At 31 March 2024	(349,672,646)	(85,474,080)	(435,146,726)
At 1 April 2024	(349,672,646)	(85,474,080)	(435,146,726)
Credited to profit or loss	-	37,974,209	37,974,209
Credited to other comprehensive income	(6,873,382)	-	(6,873,382)
At 31 March 2025	(356,546,028)	(47,499,871)	(404,045,899)

20 Accrued expenses

	2025 Baht	2024 Baht
Accrued staff costs	221,692,934	274,322,158
Accrued electricity expense	25,173,954	34,016,429
Accrued rebate	115,000,000	70,720,000
Provision for product warranty	8,621,689	15,841,734
Others	27,391,813	23,495,557
	397,880,390	418,395,878

21 Employee benefit obligations

The plans are final salary retirement plans. The level of benefits provided depends on employees' length of service and their salary in the final years leading up to retirement.

	2025	2024
	Baht	Baht
The statement of financial position :		
Present value of defined benefit obligations	411,891,334	426,000,001
Liability in the statement of financial position	411,891,334	426,000,001
Profit or loss charge included in operating profit for	42,181,007	42,612,360
Remeasurement in other comprehensive (income) expense	14,450,096	(20,752,178)

Movements in employee benefit obligations are as follows:

	2025	2024
	Baht	Baht
Opening balance	426,000,001	414,715,556
Current service cost	33,061,206	32,560,837
Interest cost	8,905,202	9,869,319
Past service cost	214,599	182,204
	42,181,007	42,612,360
Remeasurement:		
Gain from change in demographic assumptions	6,263,844	(4,193,153)
Gain from change in financial assumptions	11,427,153	(5,484,133)
Experience gain	(3,240,901)	(11,074,892)
	14,450,096	(20,752,178)
Benefits paid	(70,739,770)	(10,575,737)
Closing balance	411,891,334	426,000,001

The significant actuarial assumptions used were as follows:

	2025	2024
Discount rate	2.32%	2.64%
Salary growth rate	4.00%	4.00%
Staff turnover rate	0.00% - 11.00%	0.00% - 11.00%

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Sensitivity analysis for each significant assumption used is as follows:

	Change in assumption		Impact on defined benefit obligation			
			Increase in assumption		Decrease in assumption	
	2025 %	2024 %	2025 Baht	2024 Baht	2025 Baht	2024 Baht
Discount rate	1.00	1.00	(34,083,884)	(33,351,268)	39,272,254	38,392,550
Salary growth rate	1.00	1.00	39,879,227	39,056,389	(35,270,752)	(34,555,996)
Staff turnover rate	1.00	1.00	(35,690,030)	(35,020,767)	24,045,775	23,465,185

The above sensitivity analyses are based on a change in an assumption while holding all other assumptions constant. In practice, this is unlikely to occur, and changes in some of the assumptions may be correlated. When calculating the sensitivity of the defined benefit obligation to significant actuarial assumptions, the same method has been applied as when calculating the retirement benefits recognised within the statement of financial position.

The methods and types of assumptions used in preparing the sensitivity analysis did not change compared to the previous year.

The weighted average duration of the defined benefit obligation is 8.81 years (2024: 8.86 years).

Expected maturity analysis of undiscounted employee benefit obligations are as follows:

	Less than 1 year Baht	Between 1-2 years Baht	Between 2-5 years Baht	Over 5 years Baht	Total Baht
At 31 March 2025					
Retirement benefits	23,077,898	31,428,700	135,248,964	1,378,089,575	1,567,845,137
At 31 March 2024					
Retirement benefits	23,253,797	31,705,030	114,964,984	1,513,334,687	1,683,258,498

22 Share capital and premium on share capital

	Number of shares	Ordinary shares Baht	Premium on share capital Baht	Total Baht
As at 31 March 2025 and 2024	76,625,000	383,125,000	504,250,000	887,375,000

The total authorised number of ordinary shares is 76,625,000 shares with a par value of Baht 5 per share (2024: 76,625,000 shares with a par value of Baht 5 per share). All shares are issued and fully paid.

23 Dividends

At the Annual General Shareholders' meeting of Thai Stanley Electric Public Company Limited held on 5 July 2024, the shareholders approved to the payment of dividends in respect of the operating results for the year ended 31 March 2024 for 76,625,000 shares at Baht 20 per share, totalling Baht 1,532,500,000. However, there were 165 shares that were not entitled to receive the dividends, totalling Baht 3,300 as the depository terms are not in compliance with practices of the Thailand Security Depository Co., Ltd. The Company paid the dividend amounting to Baht 1,532,496,700 to the shareholders on 26 July 2024.

24 Legal reserve

Under the Public Company Limited Act B.E. 2535, the Company is required to set aside a legal reserve at least 5% of its net profit after the accumulated deficit brought forward (if any) until the reserve is not less than 10% of the registered capital. The reserve is non-distributable.

25 Other income - others

	2025 Baht	2024 Baht
Scrap sales	3,758,092	4,555,656
Tax rebate income	11,630,253	12,644,212
Royalty income	2,358,822	1,228,782
Gain (loss) on disposals of property, plant and equipment, net	(8,321,000)	4,946,152
Others	4,333,283	15,961,124
	<u>13,759,450</u>	<u>39,335,926</u>

26 Expenses by nature

The following expenditure items have been charged in arriving at operating profit:

	2025 Baht	2024 Baht
Raw materials and consumables used	5,926,600,740	7,227,539,280
Staff costs	1,433,533,288	1,506,708,117
Depreciation of plant and equipment (Note 17)	1,166,093,816	1,272,414,305
Amortisation of intangible assets (Note 18)	243,320,587	285,349,306
Utility expenses	333,800,613	427,137,336
Subcontract service costs	90,103,411	83,351,722
Repairs and maintenance expenses	177,714,155	269,528,434

27 Income tax expense

Income tax expense for the year comprises the following:

	Equity method financial statements		Separate financial statements	
	2025 Baht	2024 Baht	2025 Baht	2024 Baht
Current tax :				
Current tax on profit for the year	328,655,023	387,870,872	328,655,023	387,870,872
Deferred income tax :				
(Increase) decrease in deferred tax assets (Note 19)	3,330,553	(6,267,231)	3,330,553	(6,267,231)
Increase (decrease) in deferred tax liabilities (Note 19)	3,268,531	40,788,099	(37,974,209)	8,956,223
Total income tax expense	<u>335,254,107</u>	<u>422,391,740</u>	<u>294,011,367</u>	<u>390,559,864</u>

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The tax on the Company's profit before tax differs from the theoretical amount that would arise using the basic tax rate as follows:

	Equity method financial statements		Separate financial statements	
	2025 Baht	2024 Baht	2025 Baht	2024 Baht
Profit before tax	1,723,206,880	2,179,311,347	1,516,993,180	2,020,151,969
Tax calculated at a tax rate of 20% (2024: 20%)	344,641,376	435,862,270	303,398,636	404,030,394
Tax effect of :				
Income not subject to tax	(15,840,904)	(16,244,564)	(15,840,904)	(16,244,564)
Expenses not deductible for tax purpose	34,353,551	12,684,086	34,353,551	12,684,086
Additional expenses deductible for tax purpose	(27,899,916)	(9,910,052)	(27,899,916)	(9,910,052)
Income tax	335,254,107	422,391,740	294,011,367	390,559,864

The average income tax rates were 19.46% and 19.38% for the equity method financial statements and the separate financial statements, respectively (2024: 19.38% and 19.33%, respectively).

The tax relating to components of other comprehensive income is as follows:

	Equity method financial statements					
	2025			2024		
	Before tax Baht	Tax credit (charge) Baht	After tax Baht	Before tax Baht	Tax credit (charge) Baht	After tax Baht
Remeasurements of employee benefit obligations	(14,450,096)	2,890,019	11,560,077	20,752,178	(4,150,436)	16,601,742
Remeasurement of:						
- Financial assets measured at fair value through other comprehensive income	34,366,909	(6,873,382)	27,493,527	195,814,926	(39,162,985)	156,651,941
Exchange differences relating to investments in an associate and a joint venture	(217,099,282)	43,419,856	(173,679,426)	22,120,494	(4,424,099)	17,696,395
Other comprehensive income for the year	(197,182,469)	39,436,493	(157,745,976)	238,687,598	(47,737,520)	190,950,078
Deferred income tax		39,436,493			(47,737,520)	
	Separate financial statements					
	2025			2024		
	Before tax Baht	Tax credit (charge) Baht	After tax Baht	Before tax Baht	Tax credit (charge) Baht	After tax Baht
Remeasurements of employee benefit obligations	(14,450,096)	2,890,019	(11,560,077)	20,752,178	(4,150,436)	16,601,742
Remeasurement of:						
- Financial assets measured at fair value through other comprehensive income	34,366,909	(6,873,382)	27,493,527	195,814,926	(39,162,985)	156,651,941
Other comprehensive income for the year	19,916,813	(3,983,363)	15,933,450	216,567,104	(43,313,421)	173,253,683
Deferred income tax		(3,983,363)			(43,313,421)	

28 Basic earnings per share

Basic earnings per share is calculated by dividing the net profit for the year attributable to shareholders by the weighted average number of ordinary shares issued and paid up during the year.

	Equity method financial statements		Separate financial statements	
	2025	2024	2025	2024
Net profit attributable to shareholders (Baht)	1,387,952,773	1,756,919,607	1,222,981,813	1,629,592,105
Weighted average number of ordinary share in issue (Shares)	76,625,000	76,625,000	76,625,000	76,625,000
Basic earnings per share (Baht)	18.11	22.93	15.96	21.27

There are no dilutive potential ordinary shares in issue during the year presented, so no diluted earnings per share is presented.

29 Promotional privileges

The Company has received promotional privileges from the Office of the Board of Investment for the production of molds, mold repairs and production of Eco-car lamps. Under these privileges, the Company will be exempted from corporate income tax for a period of 8 years from the date of commencement of earning revenue. As a promoted entity, the Company is required to comply with the terms and conditions as specified in the promotion certificates.

	2025		
	BOI promoted activities Baht	Non-BOI promoted activities Baht	Total Baht
Export sales	-	4,513,241,080	4,513,241,080
Domestic sales	-	7,721,490,386	7,721,490,386
	-	12,234,731,466	12,234,731,466
	2024		
	BOI promoted activities Baht	Non-BOI promoted activities Baht	Total Baht
Export sales	2,391,129	5,411,855,255	5,414,246,384
Domestic sales	134,800,000	8,830,881,199	8,965,681,199
	137,191,129	14,242,736,454	14,379,927,583

30 Related party transactions

Individuals or enterprises that directly, or indirectly through one or more intermediaries, control, or are controlled by, or are under common control with, the Company, including holding companies, subsidiaries and fellow subsidiaries are related parties of the Company. Associates and individuals owning, directly or indirectly, an interest in the voting power of the Company that gives them significant influence over the Company, key management personnel, including directors and officers of the Company and close members of the family of these individuals and companies associated with these individuals also constitute related parties.

In considering each possible related party relationship, attention is directed to the substance of the relationship, and not merely the legal form.

The Company had the significant transactions with its major shareholder, Stanley Electric Group, incorporated in Japan which holds 42.20 % interest in the Company's share capital. The Company also had significant transactions with a group of individual shareholders who are members of the Company's management who hold 29.59% interest in the Company's share capital. Stanley Electric Group comprises Stanley Electric Company Limited and related companies.

Purchases from related parties are specific materials or materials which are manufactured on a large scale at one source for cost saving benefits. Sales to related parties mainly represent export sales, and selling price is determined based on manufacturing cost plus a certain margin. A royalty fee is charged at 5% of sales less materials cost imported from a related party in accordance with the agreement. A design and development fee and other fees are charged in normal course of a business and are presented as other accounts payable - related parties.

a) Transactions with related parties

The following significant transactions were carried out with related parties:

For the years ended 31 March

	2025	2024
	Baht	Baht
Revenue from sales		
Stanley Electric Group companies	404,477,558	397,552,519
Companies related by way of the Company's management and directors as shareholders, or by way of common directors	99,415,541	103,241,134
Associate	80,796,104	96,042,063
Joint venture	205,894,831	146,377,713
	<u>790,584,034</u>	<u>743,213,429</u>
Other income		
Stanley Electric Group companies	1,566,238	4,236,949
Associate	70,599	162,000
Joint venture	115,797	-
	<u>1,752,634</u>	<u>4,398,949</u>
Dividend income		
Stanley Electric Group companies	123,293,241	124,748,790
Companies related by way of the Company's management and directors as shareholders, or by way of common directors	5,006,371	2,865,359
Associate (Note 15)	202,755,869	218,756,756
Joint venture (Note 16)	4,701,881	195,580
	<u>335,757,362</u>	<u>346,566,485</u>
Royalty income		
Companies related by way of the Company's management and directors as shareholders, or by way of common directors	1,840,476	1,029,207
Joint venture	518,346	199,576
	<u>2,358,822</u>	<u>1,228,783</u>
Purchases of goods and services		
Stanley Electric Group companies	2,672,283,192	3,443,502,028
Companies related by way of the Company's management and directors as shareholders, or by way of common directors	403,685,650	506,807,415
Associate	31,315,025	31,246,643
	<u>3,107,283,867</u>	<u>3,981,556,086</u>

Thai Stanley Electric Public Company Limited
Notes to the Equity Method and Separate Financial Statements
For the year ended 31 March 2025

For the years ended 31 March	2025 Baht	2024 Baht
Royalty fees		
Stanley Electric Group companies	473,773,433	324,130,437
Design and development fee		
Stanley Electric Group companies	108,392,901	42,418,994
Companies related by way of the Company's management and directors as shareholders, or by way of common directors	174,499	28,075
Associate	84,433	57,857
	108,651,833	42,504,926
Technical assistance fee		
Stanley Electric Group companies	4,034,972	4,182,658
Training fee		
Stanley Electric Group companies	20,544,942	16,179,836
Commission		
Stanley Electric Group companies	69,612,557	186,175,694
b) Outstanding balance arising from sale and purchases of goods and services		
The amounts due to and from related parties are mainly denominated in foreign currencies and relate to purchases and sales transactions. The outstanding balances as at 31 March are as follows:		
	2025 Baht	2024 Baht
Trade receivables - related parties (Note 11)		
Stanley Electric Group companies	40,540,015	49,709,309
Companies related by way of the Company's management and directors as shareholders, or by way of common directors	36,171,323	43,137,318
Associate	12,098,342	5,821,365
Joint venture	25,721,745	21,802,448
	114,531,425	120,470,440
Other current receivables - related parties (Note 11)		
Stanley Electric Group companies	1,676,895	4,947,501
Trade payables - related parties		
Stanley Electric Group companies	295,233,948	442,936,968
Companies related by way of the Company's management and directors as shareholders, or by way of common directors	29,377,056	41,288,400
Associate	3,453,429	5,556,412
	328,064,433	489,781,780
Other current payables - related parties		
Stanley Electric Group companies	188,070,428	181,658,729
c) Key management compensation		
For the years ended 31 March	2025 Baht	2024 Baht
Directors' and managements' remuneration		
Short-term benefits	39,306,306	37,393,473
Short-term benefits comprise salary, bonus and other welfares		

31 Significant commitments

Capital commitments

As at 31 March 2025, the Company has capital commitments of Baht 210 million (2024: Baht 143 million). These capital commitments mainly comprise investments in technological preparations to support new products in the future.

32 Events occurring after the date of financial statements

On 24 April 2025, the Board of Directors approved the payment of dividends in respect of the operating results for the year ended 31 March 2025 for 76,625,000 shares at Baht 12 per share, totaling Baht 919.50 million. The payment will be proposed at the Annual General Shareholders' meeting on 26 June 2025.