

FORM 56-1

FISCAL YEAR 2016

(1 April 2016 – 31 March 2017)

Thai Stanley Electric Public Company Limited

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Part 1 Business Overview

1. Policy and Business Overview

1.1 Vision Objective Goal / Business Strategies

Thai Stanley Electric Public Company Limited is a manufacturer of automotive lighting equipment with international quality. The goal is committed to producing quality products and value added products that the importance and value to all related group with the company sincerely.

Management Policy is to consider customer satisfaction as the first priority by improving every function; quality control, costing, delivery, development, safety, and relationship through Planning – Doing – Checking process cycle.

1.2 Background

The Company was first registered as a limited company on 30 May 1980. It manufactured, imported and distributed automotive light bulbs and lighting equipment. That was founded by a Thai-Japanese joint venture between Seng Nguan Hong (Sittipol) Company Limited (currently known as The Sittipol 1919 Company Limited) and Stanley Electric Co., Ltd. of Japan. The Company operates three separate plants, producing auto bulbs, dies and molds, and auto lamps.

During year 1980 - 1990 the company invested Bulb factory, Lamp1 factory and Die & Mold factory, has been investment promoted from BOI for every plant and has registered capital of 10 million baht to 153 million baht

During year 1991 – 2001, the Company was listed on the SET, and the Company's shares began being traded on the SET under the abbreviation 'STANLY'. In the same year, the Company founded own research and development center with promotional support from the Board of Investment (BOI). This center is mainly engaged in researching and developing products for the Company. In July 1993, the Company was converted into a public limited company.

The company entered into a joint venture in establishing new companies: Lao Stanley Co., Ltd. and Vietnam Stanley Electric Co., Ltd. Stanley Electric Engineering India PVT Ltd. PT. Indonesia



Stanley Electric, that also took shares in various companies, such as Inoue Rubber (Thailand) Public Company Limited, Sum Hitechs Co., Ltd. (in 2015 the company sold shares to major shareholder of Sum Hitechs Co., Ltd.) Sirivit Stanley Co., Ltd., Top Hightech (Thailand) Co., Ltd. and Lumax Industries Limited of India. In addition, the Company formed a technical support alliance with Electro Polymers (PVT) Ltd. of Pakistan and Unitech Machines Limited of India.

The company has registered capital to 383.125 million baht and continued investment in Land around for new factory and new machinery and equipment for business expansion.

During years 2002 - 2010 the company has invested Lamp4 factory at Nava Nakorn Industrial Estate, Klong Luang, Pathumthani (in 2014, the Company sold land and buildings to the company that in the side area from not any operation and damaged by flooding in 2011) and Lamp 5 in the main area Muang, Pathum Thani

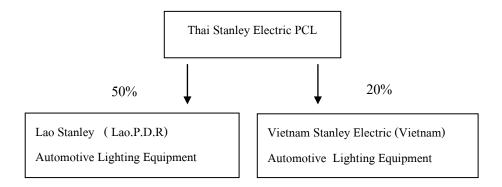
During year 2011 – 2013 Thailand's auto industry development and growth, respectively, but in the years 2011 have fluctuated dramatically from mega flooding in the central of Thailand impact on the automotive manufacturers and parts suppliers, the production and interruption and in 2012 from the needs of consumers returning to the policy of the government to make the first car sales and auto production record high. The company as a manufacturer of automotive parts has been ordered by customers many car manufacturers. As a result, the company is higher and opening of a new plant (Lamp7) to produced lamps for ECO Car, that selling are affect to growth of the automotive market.

During year 2014 - 2016 the automotive industry fell again after delivery of the car from the first car out. The demand for automotive consumer that was used prior to the year 2012, making the auto industry downturn and the decline continued, Agricultural crops production less so the public revenue less and to spending was less than normal. Only Exports and motorcycle market have continued to grow slightly. the automotive manufacturers including companies as part manufacturers have tried hard to remedy the situation and results of operations.

Management: Since the Company's initial establishment and subsequent listing on the SET, the original management team has continued in office without any significant change in management policy.

1.3 Company group holding structure

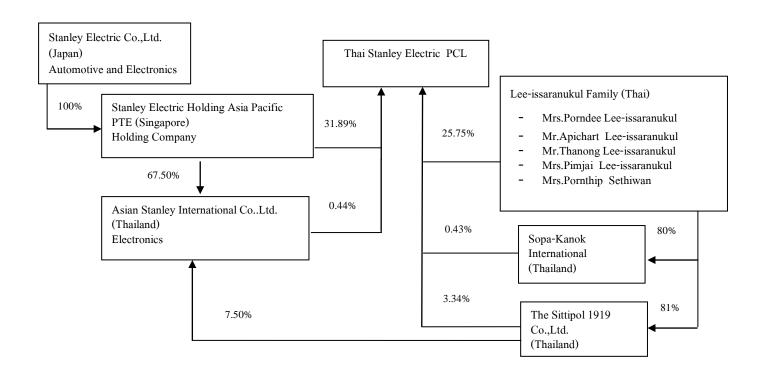
The company has 2 related company that manufacture of Lighting Equipment are Lao Stanley Company Limited and Vietnam Stanley Electric Company Limited which is in the business of lighting equipment. The operations and management based on the consideration of the Board of Directors of each company based on the policy of Stanley group.



1.4 Major shareholder group Relationship

Major shareholder of the company is a group company Stanley Electric Co. Ltd. Japan and the Lee-issaranukul family, who is the founder of the company before listing on the SET. Each group has a representative on the board for the company.

Business operations in accordance with company policy accordance with the Stanley group policy.





2. Conduct of business

The company currently manufactures and market auto bulb, automotive lighting equipment and dies & molds and design. The business segment information for dies & molds and design, which is different from auto bulb, automotive lighting, has not been separately reported as the sales of this segment represent only 4.82% of total sales.

Income Structure

(The Equity Method)

Revenues	31 March		31 March		31 March	
	2017		2016		2015	
	Million	%	Million Baht	%	Million Baht	%
	Baht					
Domestic Sale Revenues	7,428.98	64.79	7,629.77	67.36	7,128.31	71.41
Export Sale Revenues	3,595.82	31.36	3,042.45	26.86	2,395.52	24.00
Total Sale Revenues	11,024.80	96.15	10,672.22	94.22	9,523.83	95.41
Dividend Income	23.24	0.20	9.37	0.08	10.85	0.11
Gain on Exchange Rate	21.10	0.18	19.37	0.17	22.47	0.23
Gain on sale of long term investment	-	-	261.91	2.32	-	-
Other Income	141.46	1.23	146.64	1.29	255.92	2.56
Share of profit from investment in	255.72	2.24	217.35	1.92	168.53	1.69
Associate					_	
Total revenues	11,466.50	100.00	11,326.86	100.00	9,981.60	100.00

2.1 Nature of products

The Company's core business is to manufacture and sell products in a single sector, both domestic and export, namely lighting equipment for use in motorcars, motorcycles and other vehicles. There are 2 core products:

- Auto Bulb the company manufactures bulbs for automobiles, such as Bulb T19, G18, RP30, S25 to assemble a collection of various types of automotive lamps are available sales through local dealers and sale export to Stanley group company and for supporting to production and assembly a set of automotive lamps.

- Lighting Equipment Lamps , the company manufacturing in the automotive parts such as Head Lamp, Rear Combination lamp or Tail lamp , Stop lamp , Signal Lamp and Room Lamp that jointly developed with automotive manufacturer in specific models.

In addition to the core products, the Company also manufactures all kinds of

-Dies & molds in support of the core business and for sale to other industrial operators. The details of the dies & molds and design segment are not identified in this filing because their sales account for only 4.82% of the Company's total sales.

Certificate of Promotion

The company received investment promotion from The Board Of Investment total 18 certificates of promotion as follows:

(1) Manufacture Automotive Bulbs (Certificate of Promotion No. 1038/Sor. Aor./2533)

(2) Manufacture Automotive Lamps (Certificate of Promotion No. 1044/2527)

(3) Manufacture Die & Mold (Certificate of Promotion No. 1214/Sor. Aor./2530)

(4) Manufacture Die & Mold (Certificate of Promotion No. 1078/Sor. Aor./2533)

(5) Manufacture of Automotive Lighting Equipment and parts

(Certificate of Promotion No. 1279/Sor. Aor./2533)

(6) Research & Development of Automotive Lighting Equipment

(Certificate of Promotion No. 1176/2534)

(7) Manufacture Die & Mold (Certificate of Promotion No 1767/2538)

(8) Manufacture of automotive Lighting Equipment, Machine or Electrical

(Certificate of promotion No. 5675/2539)

(9) Manufacture Electronic Bulbs (Certificate of promotion No. 1016/2541)

(10) Manufacture Engineering Plastic parts

(Certificate of Promotion No. 1017/2541)

(11) Manufacture of automotive Lighting Equipment, Machine or Electrical

(Certificate of Promotion No. 4290/2541)

(12) Manufacture of automotive Lighting Equipment, Machine or Electrical

(Certificate of promotion No. 4573/2541)



(13)) Manufacture Die & Mold (Certificate of Promotion No 1096/2543)

(14) Electronic Design (Certificate of promotion No. 1294 (2)/2545)

(15) Manufacture and repair Die & Mold (Certificate of promotion No. 1539 (2)/2545)

(16) Manufacture of Automotive Parts (Certificate of Promotion No.1545 (2)/2546)

(17) International Standard Lamp for economic car

(Certificate of Promotion No.1631(2)/2012)

(18) Manufacture and repair Die & Mold (Certificate of promotion No.2216(2)/2013)

Now the company have right from received investment promotion from The Board Of Investment total 2 certificates of promotion as follows:

- 1. Certificate of Promotion No. 1631 (2)/2012 , was issued on 22 May 2012 to engage in the international standard Lamp economic car, category 4.10 vehicle part production. The privileges and benefits under Certificate of Promotion No. 1631(2)/2012 include the following: Certificate
 - 1. Be exempted from import duty on machinery as approved by the BOI
- 2. Has been a reduction of 90% of the incoming rate to import raw material or necessary material required for use in the production of distributors in the country for 1 year from the first day of imported. The raw and necessary material must not be same as made in a similar quality to the imports, and a sufficient quantity to supply them and in term and conditions in the time of the BOI to stipulate.
- 3. Be exempt the income tax, net profit from operations that have been promoted but not exceed 100% of the total investment, excluding land and current capital for 8 years from the date of the income from the operation. In the calculation of net income that including income from the sale of defect from productions.

The loss of business during the income tax exemption, that losses can be deducted from the net profit after the period of exemption from income tax that for a period not exceeding five years from the date of expiration of the period, by deducting from net income of any year or many year.

- 4. The dividend from the promoted has exempted that to not calculation for the income tax, duration the period of exemption right in income tax.
- 5. Be exempted from import duties on raw and necessary materials that imported for use in production to export in a period of 1 year from the first date of imported.
- 6. Be exempted from import duties for the imports to exports for a period of 1 year form the first date of import.

- - 2. The certificate of promotion No.2216(2)/2013 dated September 4, 2013 to engage in the manufacture of molds and mold repair category 4.2 Manufacture of machinery. Equipment and parts, the rights and privileges as follows:
 - 1. Be exempted from import duty on machinery as approved by the BOI
 - 2. Be exempt the Income tax, Net profit from operations that have been promoted but not exceed 100% of the total investment, excluding land and current capital for 8 years from the date of the income from the operation.

In the calculation of net income that including income from the sale of defect from productions.

The loss of business during the income tax exemption, that losses can be deducted from the net profit after the period of exemption from income tax for a period not exceeding 5 years from the date of expiration of the period, by deducting from net income of any year or many year.

- 3. The dividend from the promoted has exempted that to not calculation for the income tax, duration the period of exemption right in income tax.
- 4. Be exempted from import duties on raw and necessary materials that imported for use in production to export in a period of 1 year from the first date of import.
- 5. Be exempted from import duties for the imports to exports for a period of 1 year from the first date of import.

The general conditions and project conditions as follows:

General Condition

- 1. Use land that is permitted to engage in activities that promote only.
- 2. The machine that has approved the exemption or reduction of import duty in accordance with privileges.
- 3. Raw and necessary material to apply preferences in promote activities only and must be submitted for approval to import not less than 2 months.
- 4. Must provide Income expenses statement for the promoted business separately from the other business for the purpose of calculating other net income that is exempted from income tax.
- 5. Raw materials and necessary material must be a specific product or assembly that is used to export product and product from promoted business.

- That Same y Electric Tubble Company Emilied
 - 6. Shall provide and protection system to prevent environmental damage or a danger or nuisance to the neighboring .
 - 7. Quality of products from manufactured or assembled. Must be in accordance with international standards.

Project Conditions

- 1. Machinery for the promoted business must be a new machine and purchasing within March 4,2016.
 - 2. The operation must be completed within 36 months from the date of the promotion.
 - 3. The implementation of significant projects have been promoted in the following.
 - 3.1 Kind of product: Mold and Mold Repair.
 - 3.2 Size of the business. The production capacity for Mold, about 100 sets and Mold repair 50 sets per year.

(Working time 16 hours / day : 300 days / year), outgrowth is defect from productions

- 4. Minimum investment (Excluding land and current capital) not less than 1 million Baht
- 5. Income tax exemption worth up not over than 190,000,000 baht

2.2 Market and competition

a. Policy and marketing

Because of the limited competition in this industry, the Company's strategy is to manufacture high-quality products at a reasonable price. The pricing policy is based on the cost of manufacturing with a standard profit margin. The Company also has a policy of expanding additional lines of automotive products to meet the demand in the automotive market.

The Company's customers include manufacturers and distributors of motorcycles and motorcars (passenger cars and commercial vehicles). The Sittipol 1919 Co., Ltd. is the Company's dealer in automotive spare parts that The Company has not paid any compensation to dealers.

Distribution channels and customer base

1. Local channels

- 1.1 Original equipment market: The products are sold directly to local assembly plants in Thailand. Usually, they are used in the manufacturing process or kept as spare parts.
- 1.2 Replacement equipment market: The products are sold through the Company's dealer, The Sittipol 1919 Co., Ltd. In this market, the products are as replacements.

2. International channels

- 2.1 Original equipment market: The products are sold directly to local assembly plants abroad. Usually, they are used for manufacturing or kept as spare parts.
- 2.2 Inter-member market: The products are export sold to each international member of the Stanley Group which engages in automotive assembly. This is to enable those members to assure the availability and quality of their stock. Deliveries are made on their orders from time to time on the basis of a single source. That means the Company is the sole manufacturer and distributor of these kinds of products for the Stanley Group worldwide. This creates economies of scale and efficient cost control. For some members in the Stanley Group, if only a few items are required and it is not costeffective to order them directly from another manufacturer, an occasional delivery from the Company is a better alternative.

In 2016, The company had domestic sale approximately 67.38% of the company total sale, decreased 2.63% from the previous year which was the automotive industry in stagnation of economic conditions and export sales approximately 32.62% of the company's total sales, decreased 18.19% that sale to foreign customers are in Asia, Europe and the USA.

b. Competition situation

The Company's policy in competitive to practice under the rules of the competition. Not take any action as a monopoly or reduce competition or limited competition

In the local automotive lighting equipment industry, the competition is limited with very few market players. Basically, there are only three manufacturers in Thailand, i.e. the Company, Thai



Koito Co., Ltd and Ichikoh Industry (Thailand) Co., Ltd. However, the Company is the larger manufacturer and in terms of competition, the Company definitely has the edge over its competitor because the Company's business integrates research and development, design, moulding, manufacturing, assembly and quality control. As regards cost, the Company can take advantage of its being a listed company by obtaining lower cost financing through the Stock Exchange of Thailand, compared with its competitor.

The barriers to entry are high for the following reasons:

- 1. Significant investment is needed to acquire the costly machinery, tools and devices, including the equipment for quality testing.
- 2. The specialist training for workers is expensive and time-consuming.
- 3. The business naturally relies on specialised technology and must conform strictly to each country's safety standards.
- 4. The Company benefits greatly from the modern technology and valuable experience transferred from its joint venture partner, Stanley Electric Co., Ltd. of Japan, thereby increasing customers' confidence in the Company.

Because there are so few operators in this industry, the Company has the bargaining power over its customers at a particular level. However, the course of business is still based on the facts, especially, the basis of the actual cost of manufacturing plus standard profit.

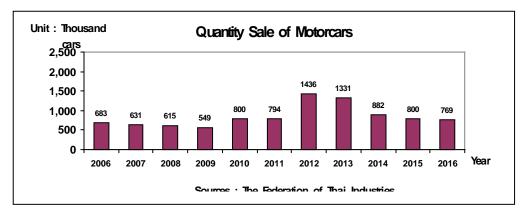
Despite the limited number of operators in this industry, there are many suppliers. The Company has a non-monopoly policy with suppliers so that it can negotiate for the lowest price possible.

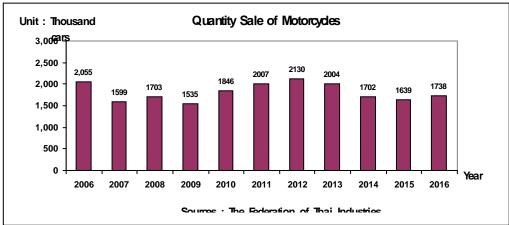
The automotive industry plays an essential role in the country's overall industrial development. Structurally, the automotive industry is linked to a wide range of other industries. That starts with basic materials, such as steel, plastic, rubber, glass and animal hides and the manufacture of automotive parts. The final process ends with assembly.

MALEY. Thai Stanley Electric Public Company Limited

Over the past decade, Thailand's automotive industry has improved substantially, making Thailand the largest manufacturer of vehicles and component parts in Asian. The growth of the automotive industry over the past decade can be classified by types of vehicles: motorcars and motorcycles, details as follows







Remark: Not shown graph of motorcycle production data because production and sale are same level

In 2016 the automotive industry, sales continued to decline due to the overall economy in the doldrums but there are good prospects from motorcycle sale increase as few from the previous year.

Naturally, the Company's business aims at the OEM market while the replacement market is its secondary channel. Therefore, the growth of the Company's business over the past decade has been in line with the direction of the country's automotive industry.

2.3 Supplies and services

a. Manufacturing and raw material

The Company has three manufacturing plants as follows:

1. Automotive bulb plant : capacity = 113 million pieces per year

All production from customers' orders and the other portion supplies the Company's lamp plant.

2. Automotive Lamp plant : capacity = 40 million pieces per year

All production from customers' orders

3. Die and Mold plant: Production = 400 pieces per year

All production from customers' orders and the other portion supplies the Company's lamp plant.

The Company currently acquires 68% of materials from local suppliers and 32% import from foreign suppliers. That their price has not changed significantly over the years. Details of local and foreign acquisition of materials over the past three years are as follows

Unit: Million Baht

Sources	31 March 2017		31 March 2016		31 March 2015	
	Amount	%	Amount	%	Amount	%
Local	3,397.57	67.95	3,233.56	66.37	2,843.71	68.15
Foreign	1,602.63	32.05	1,638.56	33.63	1,329.05	31.85
Total	5,000.20	100.00	4,872.12	100.00	4,172.76	100.00

The majority of materials are supplied by Stanley Electric Co., Ltd. of Japan and other company members in the Stanley Group for the following reasons:

1. The material has characteristic features and can be acquired in large quantities from a single source to save costs. Conversely, it is not cost-effective for the Company itself to manufacture the material in Thailand because of the low demand.

2.A large order is necessary for cost-effectiveness. However, local demand is not large enough. In other words, a small order increases the cost. The Company has therefore opted to buy only essential material locally out of the total quantities obtained from Stanley Electric Co., Ltd. of Japan. This is to reduce the cost of procurement and the risk of dead stock.

3.A single source provides the material on the basis of the alliance among the members of the Stanley Group, resulting in economies of scale. The material is distributed to all other members worldwide.

The price of material provided by Stanley Electric Co., Ltd. of Japan and the Stanley Group is fixed at a reasonable and favourable level. The pricing formula is the actual cost plus administrative expenses. If some kinds of general material can be acquired from other suppliers on favourable conditions, the Company has absolute discretion to proceed with that procurement without abiding by any commitments within the Stanley Group.

b. Environmental impacts

In every production process, The Company to realized the effective to do not adversely affect the environment. For the painting process, a water shield and sludge disposal system are in place to prevent dust in the air. In this regard, the Company has engaged to the company which holds a waste disposal licence, to dispose of and treat the waste. Consequently, no pollution is emitted outside the Company's facilities. That means the environment suffers no impact from the Company's operations.

Now the company has completely Waste Water Treatment, the waste water from all factory will be sent in for proper treatment whose water level can be measured for the standard, that can be brought back for reused in production process and other activity such as toilet flushing, water plant

and Lamp7 factory has reuse it in painting process and flushing water for toilet, and other factory are adjusting this water for appropriate use. Therefore, the company have not any affect to environment.

In all circumstances, the Company recognises the importance of environmental conservation. It has campaigned for environmental management and was awarded ISO14001 certification. The company have designed our products to be environmentally friendly (green products) by relying on chemical-free substances or reducing the use of poisonous chemicals such as mercury (Hg), lead (Pb), chromium 6 (Cr6+), cadmium (Cd) and flame retardants (PBB & PBDE).

In addition, we also provide a green space project in the company, by providing a tree Planting activity on the last working day of the year, Enhancing the green space in the company and create a habit of environmental importance to employees.

The company has no disputes or litigation regarding environmental issues from local communities.

2.4 Undelivered Projects

- None -

3. Risk factors

The Company's risk management policy is,

The Company must ensure safety of life and body of employees by considering as the highest priority and must maintain process property and to cope with risk by coordinate with local and government offices, make a relationship with other industries as well as provide suggestions of necessary and adequate information for risk management measures

The Company structure of risk management systems, as follows.

- The Executive General Manager of Administration Division is response for the oversight of risk management.
- Appointment of Risk Management Committee Responsible for risk and crisis response. Include consideration and review of risk management policy. As defined in the risk management requirements., the structure as follow:

Chairman of the Committee is President

Vice Chairman of the Committee is Vice President

Members are executive directors and appointed executives.

In case of crisis, The Risk Management Committee will consider establishing the Business Continuity Plan (BCP), which will act as a centralized response to the crisis so that it can continue its operations. The structure is as follows.

The Director is the President.

Deputy Director is the Vice Presidentr

Membership is the board of directors. Executives from each division and person appointed by the director as necessary.

The Business Continuity Plan (BCP) must coordinate with the Risk Management Committee of Stanley Electric Co., Ltd., Japan. and to continue to operate.

The Company has determined the relevant risks in accordance with the risk control requirements. The main responsibility for regulating people is identifying risks and assessing risks, categorized into 3 types, covering both internal and external factors.

- 1. Operation Risk , Risk arising from failure of work procedures, strategies and management policies. The job does not comply with the organization's policy / vision (strategic risk), system or equipment is damaged , including operational personnel expected damage may cause damage , inadequacy of financial budgets, disruption in disbursement liquidity foreign exchange risk (Financial Risk) Risk from competition , competitor or the risk of a partner and the suppliers .
- 2. Crisis Risk and Economic / Political Risk , Risk that need for emergency response measures due to severe impacts, such as natural disasters, epidemics, and economic and political risks.



3. Compliance / Regulatory Risk , Risk arising from the laws, regulations, regulations of the government, use of penalties or indemnities for breach of contract, noncompliance with each type of contract, such as laws, etc., that are expected to cause damage.

Risk assessment , The company evaluates how severely the severity and likelihood of occurrence is by taking the risk very violent, can cause a lot of damage or high chance to accelerate the management of control measures. The risk is not severe and less likely will consider appropriate management.

In 2016, the company have performed simulations flood crisis. Start from the implementation of management responsible for risk oversight, the Risk Management Committee 's operation and establishment of the Business Continuity Plan and various operations to normal levels. So that all departments understand the role and the simulation results to improve the risk management plan of each agency accordingly with the cooperation of the Stanley Electric Co., Ltd., Japan to advise such simulations.

Furthermore of such measures, in the other departments have responsible for risk control that have been prepared terms and measures in case that crisis. Such as conflagration, substances chemical leak. Including preparation of training plans. Simulation Evaluation of a record, and monitoring the safety of the facility and has established the TOP GUN and training as a special case to as a team supplement in helping prevent and suspend conflagration preliminary to reduce the damage that may occur.

From company Risk Assessment in business risk has not significant effect on investment of the investors. There are only business risk in general and in middle level, that to risk reduce by cost of protection which must be carefully considered. In the budget and must take measures to reduce risk within the fixing date as follows,

1. Risk caused from economics and political instability in the country

Performance Improvement Strategy Office has been established in order to study about cost reduction as well as study business environment to find measures of maintaining profit margin. Management meeting is held and update information is posted on announcement board every week.

2. Risk caused from foreign exchange rate and loan

Risk from foreign exchange rate .This risk arises because of raw materials importing and exporting. Such business transaction is usually in short term, approximately 1-3 months with currency of Yen and U.S. dollar. Measure of preventing this risk is to use Forward Contract.

Executive committee is the person who considers acceptable risk level for each transaction and each partner. Forward contract policy remains unchanged which can prevent risk by 50% of total net debt in foreign currency. The contract will be made only with the main bank that the company is using service. The company will not do speculating business transaction.

Risk caused from loan. The company has no significant risk from loan clustering. The company made a contract of derivatives and deposited cash with the reliable financial institutions.

3. Risk caused from increasing in materials cost and being short of suppliers

The policy on this matter is not dealing solely with any particular manufacturer or supplier. As the supply is more than demand for this material, the company can choose the supplier who is strong, capable, and stable in financial status. All factors can be a purchasing power of the company to negotiate with the suppliers

4. Risk of a major shareholder group of more than 25%

The company have shareholder of more than 25% of two groups: Stanley Electric. Japan holding 33% and Lee-issaranukul family holding 30% of the shares, by each group assign their representative to be the Executive Director of the Company.

Stanley Electric is the master of the production of all products. The company must rely on technology to produce materials designed by Stanley Electric assistance, which payment the remuneration for each type of transactions in normal business base.

5. Infrastructure and Infrastructure Risks

The company is a manufacturing industry which requires utilities such as electricity, water supply and water supply. The company has set up preventive measures by planning maintenance. Increased power purchase from private sector and insurance to transfer risk and mitigate damage.

6. Computer System Risks

The company has a large collection of information using computer systems ,both production data ,employee information .If the system is damaged, lost or stolen as well as the threat of the virus (Cyber Terrorist) will damage the company. The company has a system of backup and storage ,rReview of major software security updates, the virus detection software is installed and the right to access the information is properly controlled.

Since the company established, no any major changes in the shareholder structure, or business policy. The company has had no impact on issues of major shareholders and management.

4. Assets for used in Business Operation

4.1 The main aspect of the company's fixed assets used in the business.

Type of Asset	Ownership	Amount	Obligation
		(Million Baht)	
1.Land and Land Improvement	owner	1,272.37	-
Total 187 rai 30 square wah			
2. Office Building, Net	owner	233.34	-
3. Factory Building, Net	owner	566.97	-
4. Machinery and equipment , Net	owner	3,381.44	-

Total assets are at 29/3 Moo 1, Bangpoon-Rangsit Road, Ban Klang Sub-district, Muang District, Pathumthani Province

4.2 Investment policy relating to subsidiaries and associates

On 31 March 2017, the Company's investments in its subsidiaries and associates in the automotive lighting business totalled 1,048.23 million baht, or 6.90% of its total assets. The Company expects to increase its investments in this business in the next three years. However, the combination of actual and future investments is capped at 10% of its total assets.

5. Legal Disputes

-None

6. Company Information

6.1 General Information

(1) Name : Thai Stanley Electric Public Company Limited

Public Registered No. 0107536000765

Address : 29/3 M.1 Bangpoon-Rungsit Road, Banklang, Muang

Pathumthanee 12000

Homepage: www.thaistanley.com

Type of Business : Manufacturer of automotive lighting equipment and mold

Paid up capital : 383,125,000 Baht (Three hundred eighty-three million and one

hundred twenty-five thousand baht)

Common share 76,625,000 share par value 5 Baht.

(2) Details of Investment in other companies exceed of 10%

No	Name/Address/Type Of Business	Capital Registered	Amount Of Number Of Share Hold	Investment Ratio(%)
1.	Lao Stanley Co.,Ltd. KM.7 Luangprabang Road, Vientiane, Laos - Manufacturer of automotive lighting equipment Telephone: 85621 222171-3 Facsimile: 85621 222174	USD 500,000	USD 250,000	50
2.	Vietnam Stanley Electric Co.,Ltd. Hanoi , Vietnam - Manufacturer of automotive Lighting equipment Telephone : (844) - 8 534546 Facsimile : (844) -8 531337	USD 8,300,000	USD 1,660,000	20
3.	Top Hightech (Thailand) Co.Ltd Saha Ratana Nakorn Industrial Park, Ayuttaya - Manufacturer, sell, assemble plastic goods and Assemble light resolution molds Telephone: (035) 364-051 Facsimile: (035) 364-052	35.9 Million baht	5 million baht common stock 5,000 shares	13.93



No	Name/Address/Type Of Business	Capital Registered	Amount Of Number Of Share Hold	Investment Ratio(%)
4.	Asian Stanley International Co.,Ltd 48/1 M.1 Kukwang Ladlumkaew , Pathumthani - Manufacturer of lighting emitting diodes (LED) and camera flashes. Telephone :0-2599-1260 Facsimile : 0-2599-1263	400 Million baht	60 million baht common stock 600,000 shares	15
5.	Sirivit Stanley Co.,Ltd 182 M.6 Tambol Cokegluad Muang , Nakhonrachasima - Manufacturer of automotive lighting equipment and electronic components Telephone: (044) 291-411-3 Facsimile: (044) 291-414	40 Million baht	6.00 million baht (paid – up 3.00 million baht) common stock 600,000 shares	15
6.	P.T. Indonesia Stanley Electric Jakarta, Indonesia. - Production and Sales of Automotive lamps for motorcycle and motorcar, Die & Molds Telephone: (021) 59404510 Facsimile: (021) 59404506	USD 7,500,000	USD 750,000	10

(3) Reference

Registrar Thailand Securities Depository Co.,Ltd.

The Stock Exchange of Thailand Building

93 Ratchadapisek Road, Dindang Bangkok 10400

Telephone: 0-2009-9000 Facsimile: 0-2009-9991

Auditor Ms. Varaporn Vorathitikul

Certified Public Accountant (Thailand) No.4474

PricewaterhouseCoopers ABAS Limited.

15th Floor Bangkok City Tower, 179/74-80

South Sathorn Road, Bangkok 10120

Telephone: 0-2286-9999 Facsimile: 0-2286-5050

Law Consultant Bangkok Global Law Offices Co.,Ltd.

20th Floor, Ratchanakorn Building

3 South Sathorn Road, Yannawa, Sathorn Bangkok 10120

Telephone: 0-2676-6667-8 Facsimile: 0-2676-6188-9

6.2 Other data

- None

Part 2 Management and Corporate Governance

7. Structure of Securities holding and management

7.1 Securities of Company

- (1) The Company has paid up capital of 383.125 million Baht and fully paid up, divided into 76,625,000 ordinary shares each of baht 5 per share.
 - (2) Other Share
 - None

7.2 Shareholders

- (1) Major shareholder list
- (A) Top ten shareholders as at the last closing book date July 15, 2016.

Shareholder Name	Number of Share (Share)	% of holding
1.Stanley Electric group	24,767,576	32.33
- Stanley Electric Holding Asia-Pacific PTE	24,433,076	31.89
- Asian Stanley International Co.,Ltd.	334,500	0.44
2. Lee-issaranukul Family	22,620,496	29.52
- Mrs.Porndee Lee-isaranukul	7,695,876	10.04
- Mr.Apichart Lee-issaranukul	4,500,036	5.87
- Mr.Thanong Lee-issaranukul	3,208,920	4.19
- Mrs.Pimjai Lee-issaranukul	2,170,670	2.83
- Mrs.Pornthip Sethiwan	2,162,670	2.82
- The Sittipol (1919)	2,556,074	3.34
- Sopa-Kanok International Co.,Ltd.	326,250	0.43
3. Aberdeen Small Cap Fund	1,975,600	2.58
4. Nortrust Nominee Ltd–CL AC	1,973,100	2.58
5. Thai NVDR Co.,Ltd.	1,924,210	2.51
6. BNP Paribas Securities Service , London Branch	1,805,000	2.36
7.Aberdeen Long Term Equity Fund	1,783,900	2.33
8. Aberdeen Growth Fund	1,580,700	2.06
9.AIA Company Limited , AIA-D-Plus	1,540,000	2.01
10.Mr.Kenneth Rudy Kamon	1,303,800	1.70

The currently shareholders list, the investor can see in company website (www.thaistanley.com) before the Annual General Meeting.

(B) Major Shareholders to participate in its operations by sending member to be a committee

Shareholder Name	Number of Share (Share)	% of holding
1.Stanley Electric group *	24,767,576	32.33
- Stanley Electric Holding Asia-Pacific PTE	24,433,076	31.89
- Asian Stanley International Co.,Ltd.	334,500	0.44
2. Lee-issaranukul Family	22,620,496	29.52
- Mrs.Porndee Lee-isaranukul	7,695,876	10.04
- Mr.Apichart Lee-issaranukul	4,500,036	5.87
- Mr.Thanong Lee-issaranukul	3,208,920	4.19
- Mrs.Pimjai Lee-issaranukul	2,170,670	2.83
- Mrs.Pornthip Sethiwan	2,162,670	2.82
- The Sittipol (1919)	2,556,074	3.34
- Sopa-Kanok International Co.,Ltd.	326,250	0.43

^{*} Stanley Electric , Japan holding 100% in Stanley Electric Holding Asia-Pacific PTE , Singapore and holding 67.50% in Asian Stanley International Co.,Ltd.

7.3 Other Securities

-None

7.4 Dividend payment policy

The dividend payment policy of the company is that the rate of dividend payment of the Company is not less than 30 per cent of the net profits deduction of tax. (The Company Only)

Fiscal Year	2011	2012	2013	2014	2015
Earning Per Share (Baht)	9.48	21.18	19.41	15.11	17.01
Dividend Per Share (Baht)	3.00	6.75	6.00	4.80	5.00
Dividend Raito (%)	36.61	33.72	32.51	34.53	32.68

^{**} Lee-issaranukul Family is the major shareholder and executive management in Sittipol 1919 (holding 81%) and Sopa Kanok International (Holding 80%)

8. Management Structure

8.1 Board of Director and Meeting

Name	Position	Board of D	rirector Meeting
		Number of Meeting	Number of Attend the Meeting
Mr. Apichart Lee-issaranukul*	Executive Chairman	5	5
Mr. Koichi Nagano *	President	5	5
Mr. Thanong Lee-issaranukul *	Director	5	5
Mr. Tadao Suzumura * ***	Director	5	4
Mrs. Pimjai Lee-issaranukul	Director	5	5
Mrs. Pornthip Sethiwan	Director	5	5
Mr.Krisada Visavareeranon	Independent Director and Chairman Audit Committee	5	5
Mr. Chokechai Tanpoonsinthana	Independent Director and Audit Committee	5	5
Mr. Suchart Phisitvanich	Independent Director and Audit Committee	5	5
Mr. Picharn Sukparangsee	Independent Director	5	5
Mr.Katsutoshi Iino **	Director	5	4
			(by TV Conference)
Mr. Toru Tanabe **	Director	5	3
			(by TV Conference)
Mr. Katsumi Sumiya ***	Director	5	1

Remark * Authorized directors , condition is Mr.Apichart Lee-issaranukul or Mr.Thanong Lee-issaranukul sign with Mr.Koichi

Nagano or Mr.Tadao Suzumura and company seal

Board of directors meeting must be held at least once every 3 months and all directors are required to attend. There might be additional meeting if necessary. The director having interests has no right to vote for that agenda. The procedure of the meeting has been described in the rules of board of directors meeting.

Meeting schedule and key agenda have been set for the whole year in advance in order to make sure the adequacy of time and the availability of the board members. The invitation letter is sent out at least 14 days in advance both in Thai and in English. TV conference is also set up for the board member who is on overseas business trip to join the meeting from abroad.

In the board of directors meeting, chairman of the board of directors and executive chairman shall set the agendas together and screen the agendas proposed by directors. As there has not been any one being appointed to replace the former chairman of the board; hence, executive chairman and corporate secretary together shall set the meeting agendas. Every time in the meeting, each director is required to report sale/holding of securities to the meeting.

For the normal business transactions, executives will report to the board meeting on the quarterly basis.

Total numbers of Board of Directors meetings held in 2016 are 5 times. At every meeting, adequate details in the form of supplementary documents will be sent out to the board members to study in advance. According to attendance record, 10 out of 12 members that working in Thailand had attended meeting every time (100%) 10 person or 83%, attended meeting 4 time (80%) are 1 person (25%), attend the meeting 3 times (40%) are 1 person (8%) that who stay in oversea had attended the meeting via TV Conference.

8.2 The Executive Board

The executive directors meeting will be held 4 times a month and there might be additional meeting if necessary. Management or involved person might be invited to give information directly to the meeting. On March 31,2017 the executive board name list are 6 persons as follows

Name Position

1. Mr. Apichart Lee-issaranukul Executive Chairman and Executive General Manager Administration Division

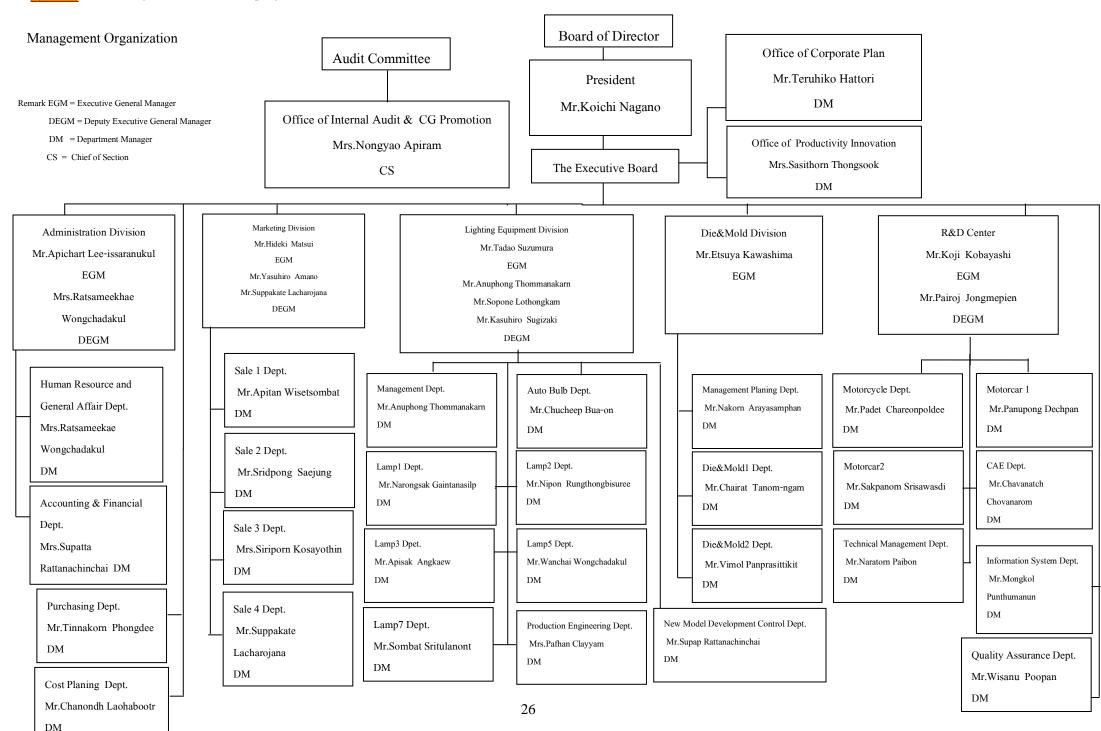
2. Mr. Koichi Nagano President

3. Mr. Tadao Suzumura Director and Executive General Manager Lighting Equipment Division

4. Mr. Hideki Matsui Executive General Manager - Marketing Division

5. Mr. Koji Kobayashi Executive General Manager - R&D Center

6. Mr. Etsuya Kawashima Executive General Manager - Die & Mold Division



8.3 Company Secretary

The Board of Directors has appointed Mrs. Sudjai Srifuengfung. Held the position of company secretary Since July 4, 2008 by the properties of the incumbent secretary of the Company is as attached document 1

8.4 Remuneration for the company's management

(1) Remuneration in cash

The company setting the remuneration policy for director on the appropriate consideration and comparing with the remuneration for the directors paid by the companies listed in Stock Exchange of Thailand with the same size of business or the same industry, and approved by shareholders' meeting.

The policy of remuneration for executives shall be considered from their roles and responsibilities as well as performance

(A) The Board of director remuneration for 2016, details as follows

Name	Position	Director Fee (Baht)			
		Director	Audit Committee	Total	
Mr.Apichart Lee-issaranukul	Executive Chairman	205,000		205,000	
Mr.Koichi Nagano	President	205,000		205,000	
Mr.Thanong Lee-issaranukul	Director	205,000		205,000	
Mr.Tadao Suzumura **	Director	170,000		170,000	
Mrs.Pimjai Lee-issaranukul	Director	205,000		205,000	
Mrs.Pornthip Sethiwan	Director	205,000		205,000	
Mr.Krisada Vissavateeranon	Independent Director and	205,000	405,000	610,000	
	Audit Committee Chairman				
Mr.Chokechai Tanpoonsinthana	Independent Director and Audit Committee	205,000	285,000	490,000	
Mr.Suchart Phisitvanich	Independent Director and Audit Committee	205,000	285,000	490,000	
Mr.Picharn Sukparangsee	Independent Director	215,000***		215,000	
Mr.Katsutoshi Iino	Director	195,000		195,000	
Mr.Toru Tanabe	Director	200,000		200,000	
Mr.Katsumi Sumiya *	Director	125,000		125,000	
Total		2,545,000	975,000	3,520,000	

Remark Company only has Audit Committee

^{*} Director resigned during the year ** Director appointed during the year

^{***} Including meeting allowance with Audit Committee



The executive board remuneration

In year 2016 the company paid the remuneration for executive board as salary and bonus to 6 person amount 44.49 million baht

(2) Other remuneration

-None

8.5 Personal

Total employees as at March 31st, 2017 were 2,897 persons. The company paid for employee's remuneration in year 2016 were 1,314.29 Million Baht as salary, bonus, provident fund and other welfare such as Public transportation, Shift expense and Medical expense, details as follows:,

Division	Male	Female	Total
Administration	49	52	101
Marketing	15	24	39
Production	1,492	1,237	2,729
Japanese	28	-	28
Total	1,584	1,313	2,897

The number of employees decreased 5% from last year, during 3 year the number of employee are in this level that not any significant changing.

Policy of personal 's development

The company policies in employee training and development plans to all levels of employees about knowledge and skills to work, Foreign language, Mind development, and internships to study abroad, such as Japan, U.S.A and other country regularly.

That for 3 years ago, the Company does not have any conflict or dispute with employees and the company was awarded the Outstanding Labor and Welfare Labor 10 years continuously since 2007 – 2016 certification system and standard of Thai workers. (MRT. 8001-2546) complete level from the Ministry of Labor.

9. The Corporate Governance

9.1 The corporate governance policy

The board has developed the corporate governance policy with details as follows:

- 1. Develop Business Ethics or Ethics and Code of Conduct for the board and employees to comply with, ensure the compliance, together with review and update it.
- 2. Define structure, role and responsibility of the board and the executive clearly and appropriately
 - 3. Require the board conduct performance self-evaluation
- 4. Create, maintain, and review the control system in respect with finance and operation, ensure the operational effectiveness and compliance with law and ethics, and manage risks by paying attention to red flag warning and unusual transaction.
- 5. Ensure that disclosure information is accurate, complete, in time, and in equitable manner for shareholders and stakeholders.
- 6. Develop reliable financial reporting procedure and inspection process, and assess the sufficiency of internal control, risk management, and effective monitoring system
- 7. Assure that the rights of shareholders and stakeholders are protected and treated in an equitable manner.
 - 8. Resolve the conflict of interest with discretion and transparency
 - 9. Develop environmental and social care system

9.2 Director

(1) Director Structure, The company has had director 3 groups as follows

The Board of Directors

Board of Directors consists of competent, capable, skilled, and experienced people who are qualified for the position.

Board of Directors as of 31 March 2017 consists of 12 members as follows:

1. Executive Directors: involving in managing day to day operations or have authority to sign and bind the company, total 4 peoples or 33.33% of total members.

2. Non-Executive Directors including independent directors totaling 8 people accounting for 66.67% of the total Directors. Four independent directors are accounted for one-third of the Board's total numbers which is in accordance with the provision of Securities and Exchange Act (No. 4) B.E. 2008.

All directors are qualified in terms of knowledge and experience required for company business operation and focus on performing their role. Independent directors meet the qualification as required by Securities and Exchange Commission.

Authority of the Board of Directors

From the company's regulations, the authority of the Board of Directors are to take responsible for the company's business management, making decision and to supervise the business within the scope and law, as well as the company's objective and regulations, except the following topics that have to get approval from shareholders' meeting.

- 1. Anything that has been stated by law has to get the shareholders' conclusion.
- 2. Conduction of any related items that meet the criteria of getting permission from shareholders' meeting.

The Executive Board of Directors

Consist of 3 directors and 3 executives, The role and responsibility is to develop policy and direction and inspect the implementation

Authority of the Executive board

To specify the company's business management policy and direction, as well as to audit the company's business result.

Audit Committee

Consisting of 3 independent directors; one of those has enough knowledge and adequate experience to review the reliability and accuracy of financial statement. Role and responsibility is clearly stated in the audit committee charter, amended for additional roles on 10 February 2017 to be in accordance with the notice from Stock Exchange of Thailand subject: Qualification and scope of work for audit committee B.E.2551.

Authorities of audit committee are as follow

- 1. To verify and assure that the Company's financial report is accurate and sufficiently disclosed
- 2 .To verify and assure that the Company shall have an appropriate and effective internal control and internal audit systems. To consider the independence of the internal audit agency, as well as provide an approval for an appointments, transfer, termination of the chief of the internal audit agency or any other agencies responsible for the internal audit.
- 3. To Review that the Company has acted compliance with the company's anti-corruption policy.
- 4. To verify and assure that the Company has acted in compliance with the law on Securities and Exchange, requirements of the Stock Exchange of Thailand, and other laws in relation to the Company's business
- 5. To consider, select, propose to appoint an independent person(s) to perform the duty as the Company's auditor. To propose remuneration for that person(s) and to participate in a meeting with the auditors without the management involvement at least once a year.
- 6. To consider connected transactions and any transaction that may have a conflict of interests by referring to the requirements of laws and the Stock Exchange of Thailand, to assure that such transactions are reasonable and resulted in maximum benefits to the Company.
- 7. To prepare a report of the Committee as disclosed in the Company's Annual Report which must be signed by the Chairman of the Audit Committee and must consist of the information as follows (at least);
 - An opinion(s) about an accuracy, completion and reliability of the Company's financial report.
 - An opinion(s) about the adequacy of the Company's internal control systems.
- An opinion(s) about an action in compliance with law of Securities and Stock Exchange, provisions of the Stock Exchange of Thailand or any related laws regarding the Company's business.
 - An opinion(s) about an appropriateness of the auditors.
 - An opinion(s) about any financial transaction that may have a conflict of interests.
 - A total number of the Committee's meetings and each member's meeting participation.
- An overall opinion(s) or an observation(s) obtained by the Committee from the operation as required in this charter.

- Other essential information or transactions as deemed to be acknowledged by shareholders and investors under the scope and responsibilities assigned to them by the Board of Directors.
- 8. Any other operation as assigned by the Board of Directors with an approval by the Committee.
- (2) The Audit Committee who adequate expertise and experience to audit creditability of the financial reports

Mr.Chokechai Tanpoonsinthana

2003 - Present Independent Director and Audit Committee Chairman Advance Information Technology PCL.

2013 - Present Independent Director and Audit Committee Witcorp Co.,Ltd.

2004 - 2008 Independent Director and Audit Committee United Securities PCL.

2008 - 2011 Audit Committee Chairman United Securities PCL.

2007 - 2011 Independent Director, Audit Committee Nomination and Remuneration

Committee Thai Agro Energy PCL.

Audit committee performs its duty by having the support from internal audit as an operation unit and report to audit committee. Also, the committee can asks for advices from independent advisor its expense is absorbed by the company.

The audit committee meeting must be held at least once every 3 months and there might be additional meeting if necessary. Executive or involved person might be invited to give information directly to the meeting. Meeting with auditor without executive attending must be held at least once a year.

Total numbers of audit committee meetings held during fiscal year 2016 are 9 times. Details of meetings are as follows:

- 5 meetings are among auditors, executives, and internal audit
- 4 meetings are only with auditors, no executive attended.

Name	Position	Board of Director Meeting	
		Number of Meeting	Number of Attend
			the Meeting
Mr.Krisada Visavareeranon	Chairman Audit Committee	9	9
Mr. Chokechai Tanpoonsinthana	Audit Committee	9	9
Mr. Suchart Phisitvanich	Audit Committee	9	9

9.3 Nomination and appointment of directors and Top management

(1) Independent Director

The Company's setting definition of Independent Directors to be on a level of the Capital Market Supervisory Board's definitions No. TorChor. 14/2552 No.16 details as follows:

- 1. Hold not more than 1% of the voting shares in the company, its subsidiaries, associates, or related companies, major shareholder or person with controlling power over the company, whilst the number of shares held by any related person of such an independent director must also be counted.
- 2. Have not been or are not involved in the management, employees, wage earners, advisors on the payroll of the company, its subsidiaries, associates, or equivalent companies, major shareholder or person with controlling power over the company except when such qualifications have ended for more than two years, provided that such restriction or prohibition shall not apply to an independent director who has been a government authority, which is the major shareholder of the company or the person having controlling power over the company.
- 3. Are not related by blood or registration as parents, spouses, siblings, or children, spouses of any of the children to members of the management, major shareholders, those exercising control, or those about to be nominated as members of the management or those exercising control over the company or subsidiaries.
- 4. Do not have and have not any business relationship with the company, subsidiaries, associated companies, major shareholders or those exercising control over the company in the manner in which independent discretion might be affected, and not be and have not been a substantial shareholder of or a person having power to control the person that has business relationship with the



company subsidiaries, associated companies, major shareholders or those exercising control over the company unless such an independent director has not been a person referred to above for at least two years.

Business referred to in the first paragraph above shall meant to include any ordinary course of business or trade for business engagement purpose, any lease taking or lease out of any property, any transaction relating to asset or service, any financial support or acceptance of financial support by way of either borrowing, lending, guaranteeing or collateral providing or any other manner similar thereto that could result to an obligation required to be performed by the applicant or the party thereto in an amount of three percent or more of the net tangible asset value of the applicant or twenty million baht or more, whichever is lesser. In light of this, the method for calculating the value of connected transaction pursuant to the Capital Market Supervising Committee's Notification, Re: Regulations in respect of an Entering into a Connected Transaction shall be applied mutatis mutandis for the purpose of calculation of such amount of debt of the applicant, provided that the amount of the debt incurred during the past one year prior to the date on which such a business relationship with such a business relationships with such person exists:,

- 5. Is not and has not been an auditor of the company, subsidiary, associated company, major shareholder or those with controlling power over the company and not be and have not been a substantial shareholder of, a person having power to control over, or a partner of any auditing firm or office in which the auditor of the auditor of the company, subsidiary, associated company, major shareholder or those with controlling power over the company unless such an independent director has not been a person referred to above for at least two years.
- 6. Is not and has not been a professional advisor, including legal or financial advisor who obtains fee more than 2 million baht a year from the company, subsidiary, associated company, major shareholder or those with controlling power over the company and is not and have not been a substantial shareholder of, a person having controlling power over, or a partner of any of such professional service provider firm or office, unless such an independent director has not been a person referred to above for at least two years.

- 7. Is not a director appointed as a representative of a director of the company, a representative of a major shareholder of the company, or a representative of a shareholder of the company which is a related person of the major shareholder of the company.
- 8. Does not engage in any business with similar nature as that of the company and is competitive with the business of the company, subsidiary or is not a substantial partner in a partnership, a director participating in any management role, an employee or officer, an advisor obtaining regular salary from , or a shareholder holding more than one per cent of the voting shares of accompany engaging in any business with similar nature to the company or subsidiary.
- 9. Does not have any characteristics which will inept the ability to provide independent comment or opinion on the operation of the company.

Process of recruiting independent directors

The appointment independent director not yet approve by nomination committee because of in considering process to setting but the board of director considered the qualification due to their knowledge and capability will benefit to the company.

Business relationship of independent directors - Have , 1. The company paid for law service to Bangkok Global Law Offices that Mr.Picharn Sukparangsree be director in amount 1.48 million baht, this transaction was not over than the company 's definition.

(2) The Nomination of Directors and top management

The election of directors through at the shareholders meeting, as follows

- 1. Provide that shareholders vote for the election of directors by shareholders or other person who is not a shareholder. Each shareholder shall have one vote for each share
- 2. Each shareholder shall exercise all votes applicable under (1) for the appointment of one or more Director, provided that the votes of any shareholder shall not be divisible and shareholder voted one by one for one director.
- 3. Persons who obtain the highest vote and the next highest vote appoints (in descending order) shall be appointed as directors in order to fill the number of position of director required to be appointed at that time. In the case where more than one person obtains equal votes, and the number of directors

with such vote exceeds the remaining number of directors positions to be appointed, the chairman shall have a casting vote in respect of those with equal votes.

4. In the case there is vacancy among the Directors which has occurred other than a retirement by rotation, the Board of Directors shall elect a person who is qualified and not being prohibited by the Public Company Law to fill the vacancy in the next Board of Directors' meeting except in the event that the period of time the Director is entitled to remain in office is less than 2 months.

The person who is elected shall remain in office only for such period of time as the Director he replaces was entitled to remain in office.

The resolution of the meeting of the Board of Directors as specified in the first paragraph shall consist of votes of not less than three-fourth of the remaining Directors.

The selection not approve by Nomination Committee because of not yet setting but the Board of Director considered the qualification due to their knowledge, experience and expertise material to the Company's business, be a visionary leader able to express opinions independently of management or any group of stakeholders, work morally and ethically with an unblemished work record and be able to dedicate enough time to working as the Company's director and the number of listed companies that each director to be director not more than 5 companies and not be a director or executive of any entity that has a conflict of interest with the company that belong to The Board's Charter in item Selection and Appointment.

9.4 The operations of the subsidiaries and associates company control.

(1) To corporate governance in subsidiaries and associates company.

The company appoint representatives to the company's executives are directors of subsidiaries, associates and the company holds. The policies acknowledge involvement in the management of these companies. Counseling and assistance as appropriate and approved by the Board of Directors. Not intended to interfere with or dominate these affairs.

(2) An agreement with other shareholders in the management of subsidiaries and associated companies.

- None

9.5 Internal information controlling

The Company published the Code of Conduct to Directors and Employees to take the way of implement a good appropriate which covers the use of inside information that non-profit for themselves and others. Based on inside information of the company and set the time to employees and directors not to trade the company's assets within 1 month before the financial statements are disclosed or general corporate information to publish and within 24 hours after disclosure of financial statement and general corporate information. The Directors and Executives will report to the Secretary trading company and report to the Board Meeting every time and in addition.

The company announced the information system security policy. To control the company's information that cover on customer information. Information System Department, is response to control all information, equipment and license computer programs and all department manager to review, checking and evaluation at least 1 time per year and report to the risk management committee and the executive board meeting and the office of internal audit will annual audit too.

The Company increased its information security by prohibiting the visitors to the Company from photographing within the Company's premise without approval. Furthermore, no audio recorders, communication devices, and cameras shall be allowed in tight security areas such as Research and Development Department, New Product Development Department, and Production Engineering Department

9.6 Auditor's remuneration

A. Audit fee

The last year company paid for the audit fee 2.05 million bath.

B. Other service fee

Reviewing compliance with conditions of BOI promotion certificate amount 0.12 million baht.

Other practice from the corporate governance

The board of director has developed the company vision and code of conduct for the board members and employees as a best practice in order to maintain the dignity and values of the company and to prevent potential loss due to the misbehavior of internal people. It is published in the form of booklet providing to the board members, executives employees to be aware and adhere to. The content of company vision and code of conduct are put into orientation course for new board member, executive, and employee. The details are also disclosed on the company's website (www.thaistanley.com) as well.

The board of director has complied with the corporate governance policy; the summary of those sections are as follows:

1. Rights of Shareholders

The company is committed to ensuring that the basic right of the shareholders is protected and treated in an equal manner as regulated by law. The company gives the right to shareholders to independently buy, sell, or transfer the securities that they are holding. The shareholders are eligible to receive dividend, participate in the shareholder meeting, freely express opinion in the meeting, and can take part in making key decision such as board election, key business transaction approval, and key company letters amendment. In addition, the company promotes the right of shareholders and facilitates as follows:

1.1 The right to receive important and necessary information to make sure that the disclosed information is accurate, complete, transparent, and in timely to shareholders and stakeholders as required by related regulations. Such information will also be posted on the website as another information channel for shareholders, including other key information such as investment structure, shareholders, management policy, members of the board of directors and so on, as well as other financial information and the information disseminated to the public so that the shareholders and the stakeholders will receive the same information.

Individual shareholder shall be provided with necessary and adequate information about the Shareholders' meeting which includes the date, time, venue, and agenda, together with supplementary details for each agenda in advance. The company posts such information on the company's website 1 month before distributing the documents.



1.2 The right to participate in the shareholder meeting and the right to vote

The Invitation Letter

The company shall send the invitation letter to the shareholders at least 14 days in advance of the shareholder meeting. The letter shall include complete and adequate details of the meeting, agenda, together with supplementary documents which will be both Thai and English language for foreign shareholders.

Details about the right to participate and vote, what documents needed to bring along will be advised. In case of being unable to attend in person, that shareholder can appoint any independent director or any person to be a proxy for him by presenting any proxy form which the company attached together with the invitation letter. The proxy form can be downloaded from the company's website.

Facility

The company will arrange commuting transportation as facilitation for shareholders.

Staffs to welcome and provide service to participating shareholders will be standby 2 hours in advance.

For institutional shareholders facilitate to checking number of shareholding and a name list of the various funds in advance.

For voting process, poll cards will be collected in case of disagree vote in order to use for processing the data of each agenda. Investigation can be done upon request from shareholders.

The following persons are required to attend the shareholders' meeting:

- Every member of executive directors and audit committee
- Auditors to provide information in case of having inquiries from shareholders or lawyers
- Lawyers from the third party company will act as a middleman for voting inspection
- Interpreters to ensure the content be understood for shareholders and committee
- Employee representatives such as the chairman of welfare committee and elected members from welfare committee
- Community representatives from Ban-Klang Municipality

Voting one share one vote, Shareholder has votes equal to the number of shares held. Can not cumulative voting (Cumulative Voting) that from The Articles of Association setting.



1.3 The right to freely express opinion in the meeting

Every shareholder has an equal right to express opinion or make an inquiry with an adequate time providing for each agenda before resolution. In the shareholders' meeting, all members of the boards and executives are required to attend the meeting to answer any inquires to the meeting.

1.4 The right to consider remuneration for board members

In the agenda of remuneration for board members, the criteria and details of remuneration for each member will be notified.

- 1.5 The right to appoint and nominate the board members and then have shareholders to vote individually
- 1.6 The board allows shareholders to propose agenda for the annual shareholder meeting. To ensure the fair and equitable treatment to shareholders, the company sets the criteria and Procedure for shareholders to propose agenda to the board to consider it to be the agenda in the annual shareholders' meeting. The details of right, criteria, and procedure are posted on the company website. The company shall notify such dissemination through SET news for shareholders to know in advance.

In year 2016 the company invited the shareholders to proposed the agendas in advance for the 2016 Annual General Meeting since January 8 to April 8, 2016 that there was no any proposal from the shareholders.

2. Equitable Treatment of Shareholders

The company pays attention to an equitable treatment to every shareholder whether or not, they are major or minor shareholder, institutional investor, or foreign investor. The implementation includes:

- 2.1 Every shareholder has right to vote depending on number of shares they are holding; one vote per share .The company have only common stock.
- 2.2 The board has developed prevention measure of using internal information as follows: None of director, executive, or employee can use internal information for the sake of personal benefits.



Employees working in department involving with internal information, executive, and director are prohibited from trading the company securities for 1 month before the disclosure of financial statement or information to public and within 24 hours after the disclosure hereof. This rule is described in the code of conduct for the board and employees. The rule also specify that director, executive, and accounting manager is obliged to declare the number of shares they own to the board of directors every time during the board of directors meeting.

- 2.3 For the shareholders' meeting; the proxy forms approved by Ministry of Commerce together with the meeting invitation letter, documents, and instruction about proxy assignment will be sent to shareholders so that they can appropriately prepare themselves for the meeting.
- 2.4 The company agrees to give the right to vote for shareholder who is late in attending the meeting; however, only for the agendas on discussion and have not been reached the resolution yet. That share will be counted for quorum starting from the agenda that he attends as well as votes onwards, unless otherwise instructed by the meeting.
- 2.5 Besides Thailand Securities Depository Co., Ltd., the share registrar of the company, who will be responsible for sending out the notice for attending shareholders' meeting for 14 days in advance of the meeting, the notice will also be posted on the company website for 30 days in advance of the meeting and published on the daily newspaper in Thai for at least 3 consecutive days and at least 7 days before the meeting date.
- 2.6 The Minutes of Shareholders' Meeting will be posted on the company website within 14 days after meeting, so that the shareholders who did not attend the meeting being able to know the same information.

3. Role of Stakeholders

The company is aware of the rights of each group of stakeholders such as customers, suppliers, employees, shareholders, government sectors, and other related parties as well as community as specified by law and make sure that their rights are properly protected and treated.



3.1 Customers, Most of the company products are sold to automaker; therefore, the company's customers mean the purchasers of the products and the end-users as well. Customer policy is as follows:

Management: Consider customer satisfaction as the first priority by improving every function; quality control, costing, delivery, development, security, and relationship through Planning – Doing – Checking process cycle.

Quality: Aim to develop international standard on quality assurance system; delivering the products with the confidence in gaining satisfaction and trust from customers.

The company sets up the Quality Assurance to be responsible for assurance product quality, giving advices on products, providing consultations, and receiving complaints, to make sure the customers will satisfy with the quality of products and services.

In the competition, The Company has policies and practices to fair competition and on normal business.

3.2 Suppliers , Supplier is one of business partners. The company have policy that strictly complies with agreement or contract made with the suppliers by adhering to operating business with integrity to self and to other parties in accordance with law and related rules and regulations. The supplier selection is according to purchasing policy that consider cover to company documents, performance, environmental, employee practical and human rights.

Meeting with business partner is also held with the purpose to keep partner updated about the company movement and to hear opinions; for example, for bank or creditor; the company will invite them to the meeting together with securities analyst so as to be informed about the company quarterly performance, or for the case of suppliers; supplier meeting is held every year through purchasing department in order to inform about annual purchasing policy and confer QCD award to the suppliers who delivered the good products and being punctual.

For construction contractor, a separate meeting will be held by occupational health and safety officer and invite the staff who is responsible in the field of repairing, construction, or expansion of the company properties to the meeting in order to ensure that safety measure is extended to the involved parties.

The company initiated the project of developing raw material suppliers to be quality suppliers by delivering goods on time, being competitive which leads to quality raw material with reasonable price. The project has been carried on until present, divided into 2 activities as follows:

- 1. Supplier SNAP, The company extends productivity improvement activity to suppliers and sends SNAP (Stanley New Approach for higher Productivities) team together with purchasing officer to the supplier company in order to educate and conduct productivity improvement activity in an periodical manner during 6 month period.
- 2. Supplier Improvement Project, The company will choose the suppliers to help them to identify problems and give advices on manufacturing efficiency.

The company also provides customer support and encourage vendors to be certified to international standards as quality assessment to provide a quality of supply chain.

3.3 Employees, The company realizes that the company is growing because of the cooperation of every employee so the employees are valuable resource of the company. The company policy are cover employee sustain in respect with safety, welfare, privilege for employees and the company have certified for Thai Labor Standard, TLS800-2003 (since June 2008 until present) from Ministry of Labor and Social Welfare.

3.4 Shareholders

The company policy is to protect shareholders' rights in an equitable manner as required by law. The policy is set that dividend paid to shareholders will not be less than 30% of net profit (Financial Statement - The company only), and allow shareholders to visit the company after finishing Shareholders' Meeting or the next available time

3.5 Society and Community

The company recognizes the importance of society and local communities that the company have become a part of society, so from founding to the present the company has met with representatives of local communities, Banklang Municipality and participation in support of local activities regularly

The company has been doing social activities under the name of Stanley Thailand Foundation.

And reported the foundation activities on Annual Report

In addition, the company has developed the policy about the right of stakeholders and put in corporate governance policy and code of conduct for directors and employees of the company. Stakeholders can communicate or complain with the company via the company website. The company has set the specific process and section for these matter and the company always focuses on social and community activities and strictly complies with laws and regulations.

4. Disclosure and Transparency

The company and the executive committee focuses on managing and operating business under the principle of good governance and being aware of information disclosure with accuracy and in timely fashion as specified by regulatory agencies. Therefore, the company sets the policy and practice regarding information disclosure as follows:

4.1 Information Policy

- Disseminating information about the company must be aligned to disclosure policy and under the scope of laws, provisions, and related regulations.
- Disseminating information about the company must be clear, accurate, complete, transparent, and reliable. The information must be explained clearly, easy to understand, and promptly to stakeholders.
- The information must be fair to all parties by treating all parties in an equitable and consistent manner under the scope of operation practice, also avoid causing conflict of interest.
- Ensure that such dissemination will not cause negative impact on relationship between the customers and the company or violate the privacy of customers, shareholders, or other stakeholders.
- Performing duty about disseminating confidential information must be complied with the company rules and regulations specified in the code of conduct for the board and employees.

4.2 Communication

Chairman of the Board of Directors, Executive Chairman, and Vice Executive Chairman have authority to notify key information of the company and can delegate to management to give information about its own function through responsible department or person in charge of investor relation.

Company information is available for customers, shareholders, investors, or interested persons or requesting for more information via the company website (http://www.thaistanley.com).

In addition, the company has appointed Investor Relations officer; in charge of providing general news and respond to inquiries, coordinating with staff or involved person to provide news and answer to inquiries, monitoring financial and information reporting system notified to various regulatory agencies. To contact Investor Relations, please call 02 581 5462 ext.1164 or info@thaistanley.com.

4.3 Communication Standard and Channel

Company performance and general information will be periodically communicated to shareholders, investors and public through media of Stock Exchange of Thailand and company website.

Meeting with securities analysts is held in a quarterly basis. Information that is revealed to analysts in the meeting will be posted on the company website. The company has no policy to meet analyst, fund manager, investor, or any person interested in investing with company individually.

News and information about the company is available on the company website (http://www.thaistanley.com) which includes:

- Vision, Management Policy, Governance Policy
- Disclosure policy consists of information policy, communication channels to the company, authorized spokesman, type of communication and information disclosure to public
- Financial information such as financial statement, key financial information, financial ratio, rate of dividend and so on.
- Company information such as type of business, board of directors, executive directors, and shareholder structure.
- Shareholders' Meeting information such as Minutes of Meeting, pictures from the meeting, VDOs presented in the shareholders' meeting.

- Annual Report and other reports submitted to Stock Exchange of Thailand and Securities and Exchange Commission
- Web board
- Investor Relations activities such as quarterly meeting with securities analysts

5. Board Responsibilities

5.1 Directors and Executives Development

The board of directors set the policy to provide an orientation course for new director in order to educate them about role and responsibility, business operation so as to efficiently support the company. In case of new directors, the company will take orientation course on the date of appointment; the content provided in the class such as the company's regulations, vision, governance policy, code of conduct for directors and employees, as well as rules and regulations of the Stock Exchange of Thailand and SEC about roles of director and code of conduct for the listed companies. The directors had visited the factory for better understanding about the company operation.

The existing members of the Board are also educated by attending the training courses arranged by each function. Any change of information or rules will also be informed to the board in the board of directors meeting. In 2016 our 2 directors attend to training from Thai Institute of Director (IOD)

- 1. Mr. Thanong Lee-issaranukul Director Accreditation Program
- 2. Mr. Suchart Phisitvanich Financial Statement for Director

5.2 Self-evaluation of the Board of Directors.

In 2014, the board has done self- performance evaluation, in overall, covering all roles and responsibilities of the committees, since 2007 until end of accounting period as of 31 March 2017, based on May 2017 evaluation, the result is Very good and the result, notices, and suggestions shall be taken into account to improve the performance of the board in the future.

10. Social Responsibility

10.1 Policy Overview

The Company's policy is to achieve business goals effectively, be the entrepreneurship to the society by one of the company's vision is to be a priority and uphold the values that support complementary Stanley sincerely. The Company considers that the underpinning and is involved in all aspects of the employees, shareholders, customers, suppliers, sellers, local community and society.

Each year the company targets including the implementation of environmental and social. The top management will monitor and evaluate the various monthly continuously.

10.2 Operation and report

In social responsibility of the company, each division is involved in environmental and social issues to focus and perform with caution and evaluate the impact by the operational and top management, such as product design to using materials that are environmentally friendly, produced with carefully in security and impact of other pollutants.

The company disclose Social Responsibility report from eight principles of sustainability and social responsibility guidelines of the Company that issued by the Stock Exchange of Thailand. The issues revealed through consideration of the management that show on this annual report page and company website www.thaistanley.com

In 2016 The company operation of social responsibility is as follows.

1. Fair Business Operations

The Company always adheres to fair business conducts in an honest, transparent, and unbiased manner, while promoting the concept to employees at all levels. The company has developed its Code of Conduct for the Board of Directors and other staff members serving as a guideline to perform their duties with honesty and transparency, while taking into account the accuracy of operations, respect of related laws and regulations, and righteousness of working behaviors.

The Company has published and distributed the Code of Conduct guidebook for the Board of Directors and staff members, while disseminating all details in the company's internal media. Certainly, the Code of Conduct developed for the Board of Directors and staff members will be used as a compulsory orientation program for newly recruited employees on a yearly basis.

Furthermore, the aforementioned Code of Conduct has been promoted to all employees working for other Stanley groups to reflect the unity of business management and operations.

Fair Business Competition

The Company has always recognized the importance of fair competition rules that will never regulate market monopoly or cause biased competition to other business rivals.

The Company provides training for employees who are directly involved with this matter i.e. marketing, purchasing etc. whereas other general employees are informed via internal communication and the Office of Internal Audit are examined concerning these aspects on a yearly basis.

Respect of Other Businesses' Property Rights

The Company always takes into account the importance of customer confidentiality. As each product possesses its copyright to be owned by a certain customer, the company will assign a responsible person to take care of the product in every process, starting from the design and manufacturing to the delivery to the customer.

The company has issued its information security policy to facilitate the control and maintenance of corporate data including customer confidentiality. There is an Information System department established to manage and supervise the access to information and control the equipment and programs applied into the company's copyrighted computer-based programs and systems authorized by information technology business providers. Obviously, the information technology department is required to review its policy and other requirements at least once a year, which will be proposed to the Risk Management Committee and the Board of Directors on a yearly basis.

In addition, the company has upgraded its confidentiality measures to rely more on physical controls, requesting for good collaboration from all visitors. Under the company's premises, no photography is allowed unless it is officially approved by the company. Meanwhile, recording of sound or image will never be accepted, particularly in restricted areas, for instance, the research and development department, the new product development department, and the production engineering department.

Social Responsibility Promotion towards Strategic Partners and Business Chains

The Company has efficiently collaborated with strategic partners, both customers and suppliers, via various CSR activities. Currently, those strategic partners have determined to pay closer attention to



social responsibility activities such as environmental development and ISO14001 certification. The company will always be prepared to participate in CSR activities, while keeping its employees informed about the progress of such activities.

Responsible Political Involvement

The Company has policy to forbid political involvement, but will not limit its employees in exercising their political rights by law. As employees are required to be present for political election, they will be allowed to temporarily leave their tasks to exercise their rights without having to deduct their working hours and salary payment.

The company has never been prosecuted for any illegal conduct or regulatory violation regarding the importance of these requirements.

2. Anti-Corruption

The Company has set its anti-corruption policy considered the company's Code of Conduct stating that "The Board of Directors, executives, staff members, and other related parties are strictly prohibited to get involved in any form of corruption including offering, promising, soliciting, demanding, and giving or accepting bribes as well as request others to accept those corrupted practices on their behalf, related to the company's business operations".

For the review and evaluation of this requirement, each department manager is directly responsible for assessing risks in various areas prior to informing the Risk Management Committee at least once a year. Similarly, the Office of Internal Audit will be required to annually evaluate all corruption-related issues before proposing them to the Audit Committee and the Board of Directors, respectively.

For the penalty of misdemeanor, the company will consider the termination of employment contract without compensation payment. However, over the past years, there was no risk of corruption found.

The company has also announced its intention to join the Collective Action Coalition campaign developed by the Thai private sector aiming to promote the earnestness and sincerity of the company's anti-bribery and corruption policy, while preparing to file required documents into the consideration process of relevant agencies.

3. Respect of Human Rights

The Company has issued its labor management manual, considered an ultimate document of the labor management system according to the Thai Labor Standards explained below:

- Citizen Rights and Political Rights

Discrimination: The Company has expressed its intention not to support any discrimination action on employment, payment of wages and other financial supports, social welfares, training and development opportunities, promotion, employment termination, and retirement, which are due to the difference of nationality, race, religion, language, age, gender, marital status, sexual orientation, disability, HIV infection, preference of a political party, or personal concept and idea. The company will never hinder, interfere, or conduct any action deemed to have affected the employees' rights and their routine practices without causing any damage to the organization.

Child Labor: The Company will never approve, support, or get involved in employing a child labor whose age is under 15 years old. Also, the company has never encouraged the use of child labor in any business activity that may cause an impact on occupational health and safety.

Pregnancy: The Company will never allow any pregnant employee to work in inappropriate working conditions that will be harmful to her health and physical body. According to the relevant laws, pregnant ladies must be stationed in an appropriate working environment that will not affect their health and pregnancy. Similarly, there will be no termination of employment offered to pregnant employees, particularly during the pregnancy period. No diminution of position or benefits is always guaranteed due to pregnancy.

The company has cautiously evaluated this issue with its suppliers to promote the abolition of human rights in the Thai society.

Freedom of Business Association and Negotiation: The Company provides its employees with the right to join various committees in the company and fully possess the right of negotiation, selection, or election of corporate representatives. The company will never hinder or interfere with the exercise of employees' rights. At present, the company possesses authorized representatives elected to represent the Welfare Committee and the Occupational Health and Safety Committee. The election will be held in every two years.



Since the establishment, The Company has never been involved in any labor dispute and there is no labor union existing in the company.

- Economic, Social, and Cultural Rights

The Company takes into account the development of the quality of life of its employees to suit current economic conditions. To ensure the happiness of the work-life balance, the company has considered the increase of salaries for all employees on a yearly basis, while providing every personnel with appropriate organization-based welfares such as travel allowance, uniform, and laundry service. Employees will also be offered special presents for special occasions like birthday and the New Year festival. The company approves food expenses for diligent employees working overtime and outside the company. Furthermore, the company also remains alert in offering medical expenses to employees and their family members. These benefits will be considered and approved on a yearly basis.

The company organizes fun-filled activities to promote employees' good health, for example, sporting events and recreation activities. To foster greater awareness of Thai cultures for all employees, the company has launched its culture-based activities. Remarkable examples are the Buddha image bathing, Buddhist lent candle parade, dry-food almsgiving, and merit-making ceremony for special occasions.

In September 2016, the company was honored with the Outstanding Workplace Award for Labor Relations and Welfares by the Ministry of Labor for eleven consecutive years.

Employee engagement activities and award presentation

In October 2016, His Majesty King Bhumibol Adulyadej, the world's longest-reigning monarch passed away, plunging executives and employees into the most grief. In November the company held a religious ceremony in remembrance of His Majesty King Bhumibol Adulyadej and in March 2017 was honorably granted the most memorable opportunity to co-host the Buddhist merit-making ceremony to pay tribute to His Majesty. The Board of Directors, executives, and representatives of the Welfare Committee were present at the royal funeral ceremony held at Dusit Maha Prasat Throne Hall. In May 2017, the company encouraged the employees to make 10,000 flowers for the royal ceremony of His Majesty King Bhumibol Adulyadej that delivered to the Pathum Thani

4. Treatment of Labors

The Company has set its management standards to reflect the company's genuine social responsibility in the labor management aspect. The company is strictly committed to pursuing labor laws and other relevant requirements to generate greater development of employees' quality of life as well as working environment. Additionally, the company has been urged to regularly review its management policies as Thai labor standards are applied to all departments, covering suppliers and subcontractors.

The company has raised the issue of work respect according to the requirements of human rights and the protection of working conditions aiming to facilitate the labors at large.

The STARs Plan has been applied into the human resource management system to ensure effective development of manpower, which can be specified in six major categories.

1. Qualification

The company has set a hierarchy to demonstrate the level of employee performances used to determine fair and reasonable remuneration.

2. Position

The company has defined roles and responsibilities of each employee in the organization clearly.

Promotion will be evaluated according to the criteria set by the Promotion Committee.

3. Rotation

The company approves a change of affiliation by considering types of work to achieve greater development of competency, leading to the promotion to the ultimate level.

4. Evaluation

The company defines performance measurement criteria used in determining salaries, bonuses, promotions, and positions. Besides, this unveils weakness and strength of employees aiming for further development. The company's evaluation criteria are developed based on fair, reasonable, and acceptable principles.

5. Wage Payment

The company has set the structure of wages consisting of basic salary, specialist value, position value, and other financial aids paying for working overtime, working on holidays, working on shifts,



food expenses, diligence allowance, and travel expenses. The company will consider the salary increase on a yearly basis, regarding the payroll index according to the government's approved minimum wage, inflation, and up-to-date industrial condition.

6. Skill Development

The company has reiterated its intention to enhance the ability of employees. The company develops a policy of skill development by means of sequential and on-the-job training programs. Strategic training and self-development programs are also introduced, where employees will be eligible to train with internal and external specialists, including experts from the Stanley Group in foreign countries.

In 2016, the company organized 44 in-house training sessions with 1,575 employees participated in the event, the average of 12 hours of training per person including 274 external training courses. Knowledge-based programs vary in culture of engagement, collaboration and team working, innovation development, and human capacity development based on the 70: 20: 10 learning model. Moreover, 26 employees were previously sent to Japan for overseas training.

The company has been certified with the Thai Labor Standard (TLS 8001 - 2010) of the complete version by the Ministry of Labor, which is audited on a yearly basis.

Occupational Health and Safety at Workplace

Thai Stanley Electric is concerned hugely about the employees' health and well-being. The company has decided to establish policies on occupational health and safety at the workplace in line with regular duties of employees since 2011. Also, the company has been certified with OHSAS18001 in the same year.

The Safety policies include:

- 1. The company is committed to ensuring that safety is the first priority in every employee's performance.
- 2. The company will always comply with all applicable laws, regulations, and standards related to occupational health and safety at the workplace.
- 3. The company will always support the improvement of appropriate working environment and continue to promote secure practices, ranging from using appropriate protective equipment to maintaining good health of all employees.

- 4. The company will encourage various safety-based activities that will stimulate greater awareness of safety among employees both inside and outside the workplace.
- 5. The company has requested all supervisors to be good role models, leaders, trainers, and motivators to encourage employees to produce excellent working performances in a secure way.
- 6. The company has urged all employees to consider their own safety, including security of colleagues and the company's assets at all times.
- 7. The company has promoted its occupational health and safety campaign to reflect the cleanliness, comfort, cleanliness, hygiene, and habit-forming in the workplace to prevent accidents and diseases due to operations.
- 8. The Company has motivated all employees to take part in the company's occupational health and safety program, where all employees will possess the right to offer productive comments and feedbacks on the improvement of working conditions and the development of operational safety.
- 9. The company has offered its firm support to the development of human resources and investment budgets allocated for the management of occupational health and safety at the workplace, ensuring the highest safety for all parties involved.
- 10. The company has promoted its Completely Check Completely Find Out (CCCF) program to achieve the goal of zero accident both inside and outside the workplace.
- 11. The Company regularly reviews its performances complying with the well-developed policies.

In 2016, The Company achieved the occupational health and safety campaign, reflecting zero serious accident, illness, death, strike, and fire case. The 8,000,000-working hour rate was achieved in the same year, decreased by 50% from the previous year.

The accident rate was developed to meet the target and the company has successfully increased its working hours to 12,000,000.

The company has announced the launch of its Safety Dojo Training Center to enhance greater safety awareness for both employees and outsiders aiming to support the zero accident campaign.

For other activities related to occupational health and safety at the workplace, the company also provides ongoing training, including security training, for all employees. The program includes the day



and night evacuation drill, emergency preparedness, exhibition of occupational health and safety, energy conservation, Monday meeting, and several other knowledge-based activities.

In July 2016, the company was honored with the Outstanding Occupational Health and Safety Award for the thirteenth consecutive year.

5. Consumer Responsibility

The Company always recognizes the importance of product research and development highlighted by its high-quality lamp of innovative design evolved to ensure great benefits for users, both riders and road users, reflecting the genuine quality and exceptional design based on the ecofriendly concept.

The company has established its Quality Assurance department to efficiently monitor product quality before and after the distribution, while acting as a central agency to be responsible for complaints from customers and users.

The company got the 2016 Qulity Award from customers as Honda Access Asia & Oceania Co.,Ltd. and Siam Kubota Corporation Co.,Ltd.

For the manufacturing of light bulbs, the company has collaborated with the Sittipol Group to organize the Dealer Meeting Day for authorized dealers from every corner of the country to meet and exchange their business insights, as part of the strategy to strengthen the light bulb market.

6. Conservation of Environment and Energy

Environmental Conservation

The Company has strategically determined its philosophical concept for the conservation of environment as follows:

"We are strictly committed to preserving the environment and making good use of natural resources through all corporate activities to preserve the fertile nature in the most sustainable way".

To comply with the aforementioned concept, environmental policies are described below:

1. The company will consistently introduce corporate activities related to environmental conservation and prevention of pollution to minimize the impact on the environment, while remaining



firm in improving every working process varying in design, development, production, and waste management complying with relevant environmental laws and regulations.

- 2. The company will conduct effective communication programs based on basic philosophy, environmental policies and activities for all employees and related parties aiming to maximize knowledge and understanding on environmental conservation.
- 3. The company is always prepared to disclose its environmental policies and environmental activities to public.

In 2016, Thai Stanley Electric achieved its environmental conservation targets as follows:

1. Reduction of water consumption by 1% from 2015.

Operation: The company introduced its Water Recycle program to be applied into the development of light bulbs, sanitary wares, and lawn watering system. The program was promoted via the company's public announcement system, Monday meeting, and other knowledge-based activities.

Result: The result was highly satisfactory. It could reduce the use of water supply by 35,000 cubic meters per year.

2. Reduction of wastes by 1% from 2015.

Operation: The company conducted waste classification and introduced a new waste elimination method based on the reuse and recycle concepts. The company also launched an environment monitoring activity participated by the Environment Committee on a quarterly basis to boost greater environmental awareness among employees and other related parties.

Result: The result was achieved as planned. Wastes were classified prior to the recycling process. Additionally, employees appeared to focus more on the company's "5S" health and hygiene campaign.

3. Reduction of paper use by 1% from 2015.

Operation: The company had modified its consistency assessment method through the use of the Excel program, where the waste handling system has been implemented by the Information System department. The paper reduction campaign had been required to be pursued by all departments.

Result: The result was achieved according to plans. Executives and staff members had monitored the program developed in all areas.



In 2016, the measurement of pollution within the company, including noise, water, heat, and air were conducted by external agencies. All pollutions were maintained at acceptable rates complying with the required environmental standards.

Energy Conservation

Thai Stanley Electric has determined efficient energy conservation policies explained below:

- 1. Be committed to effective energy management and conservation, while strictly pursuing energy conservation laws and regulations.
- 2. Consider energy conservation to be the responsibility of top management and employees at all levels to cooperate in implementing the prescribed energy conservation measures, including the monitoring of outcomes to be reported to the Energy Conservation Committee on a regular basis. This reflects the company's passionate desire to continuously improve energy efficiency.
- 3. Allocate sufficient resources for energy conservation and management to ensure that the idea is in line with the company's objectives and goals.
- 4. Develop effective production process including activities related to energy consumption aiming for the achievement of energy conservation and management, considered part of the company's operations.
- 5. Improve energy efficiency to be in line with the nature and amount of energy used, where modern technology and good practices are applied in an appropriate and continuous manner.
- 6. Seek alternative energy to generate sustainable energy and environmental sustainability. It is highly appropriate to disclose the company's energy conservation activities to relevant stakeholders and the general public.

7. Reduce the use of CO2 from 2015 by 1% = 1.7529 kgCO2/Pc. (In year 2015 = 1.7706kgCO2/Pc)

In 2016, the company had approved three environmental conservation policies described as follows:

1. Reduction of power consumption by 1% from 2015. The power and LPG consumption rates per 100 products were allocated for the production of lamps and light bulbs, indicated by working hours.

- 2. Limitation of power utilization via the computerized program. The company had installed the Power Meter Monitoring system to make efficient evaluation of power consumption and management.
 - 3. Encouragement of collaborative power conservation.

Operation: The company had developed a strict policy on power conservation, requiring the company to power down its electricity on Sunday (once a month). Power conservation campaigns were introduced regularly via various internal media. Meanwhile, the company held its Energy Committee Patrol and Energy Holiday Patrol activities on a quarterly basis.

The company remains firm in pursuing its "Environmental and Energy Culture" stated below:

- 1. Don't pour oil or chemical waste into the drainage.
- 2. Turn-off machine and equipment after used.
- 3. Please consider and neatly check before printing.
- 4. Sorting waste before discard.
- 5. Reduce loss from air leak.
- 6. Thai Stanley commitment to reduce energy consumption.

To stimulate employees to have greater awareness on efficient use of resources, the company has reiterated its intention to promote its energy conservation campaigns via various internal communication media. Impressively, the results can be achieved as planned.

Environment & Energy Culture

The Top management have recognized the importance of conducting regular follows-up on energy conservation activities on a quarterly basis. The company has constructed PQC building, a multipurpose building with canteen, library, gym, and spacious areas for engineering practices initiated to support production and on-the-job training prior to entering the production plant. Moreover, the innovative building is equipped with the Diming Switch system, natural lighting system, and LED lighting system complying with the energy conservation concept.

7. Social and Communal Development

The Company is located at Ban Klang, Pathumthani, and has been established outside the industrial estate location. The company is highly cautious of impacts that may possibly cause to the surrounding communities. Never having any dispute with the community, the Company is in



collaboration with Ban Klang Municipality, representing communal people in organizing traditionbased activities, remarkable examples are the Buddha image bathing, Buddhist lent candle parade, dryfood almsgiving, and merit-making ceremony for special occasions.

For community development, the company has always relied on its unique employment model, where 80% of residents in Pathum Thani province and the nearby vicinity are employed. The company offers opportunities for students of local universities to visit factory for more knowledge and broader understanding on product manufacturing and management.

In 2016, Thai Stanley Electric organized a supportive activity to help farmers during the sluggish rice price period by joining forces with Pathum Thani Provincial Office to launch the "Rice Relief Distribution for Pathum Thani Farmers" project, considered a role model of rice purchase from farmers in Surin, Yasothon, and Roi Et provinces, totaling around 18.5 tons prompted for internal consumption. Local farmers were welcomed to take part in the weekly market activity as they could meet their customers directly.

In addition, to provide sustainable and concrete support to the Thai society, the company had generated its handful investment in Pracharath Rak Samakkee Pathum Thani (Social Enterprise) Company Limited, amounting 890,000 baht or 22.25% of the total investment complying with the government's policy to establish at least one government-based company in every province across the country. The idea was to support a gradual economic growth for people in the community, varying in agriculture, SME and OTOP business, and tourism.

8. Corporate Social Responsibility Culture towards the Society, Environment, and **Stakeholders**

As automotive lighting technology unveils the increasing demand for LED lights with energysaving and long-lasting quality, the Stanley Group is poised to announce its leadership of the LED lighting market, particularly since various innovative products have been evolved to efficiently meet various requirements. The company has continued to promote the use of this modern technology to its customers, partners and people in general.

Corporate Social Responsibility Activities Following the Establishment of Stanley Thailand Foundation

The Stanley Group has established the Stanley Thailand Foundation since 1993, aiming to promote various CSR activities mainly in Pathum Thani province. Remarkable examples of CSR activities launched in 2016 can be described below:

1. Education Activity

1.1 The foundation had presented annual scholarships to 1,523 students from 24 schools in Pathum Thani province and 6 schools in Nakhon Ratchasima province.

For individualized scholarships, the foundation was consistently responsible for all education-related costs starting from the high school to Bachelor's Degree levels. In 2016, three outstanding students were selected to take part in the individualized scholarship program, where one of them was already graduated with a Bachelor's Degree. Currently, there are 28 students selected to join the program.

1.2 The foundation offered its concrete support to the science competition named the Stanley Science Project Contest held to encourage primary and secondary students to create excellent robotic devices. The competition was hosted by the Technology Promotion Association (Thailand-Japan).

Also, the foundation had sponsored the computer training program developed to provide greater information technology knowledge for school teachers as well as the non-soil vegetation project launched by Wat Bang Kudi School in Muang Pathum Thani district, Pathum Thani province.

- 1.3 The foundation donated educational equipment and 300 bicycles to 30 schools in Lat Lum Kaew, Thayaburi, Lam Luk Ka, and Nong Sua communities. Furthermore, the company had presents library books for another 83 schools in Pathum Thani and Nakhon Ratchasima provinces.
- 1.4 The foundation supported the construction of school building, purchase of playground equipment, and allocation of electrical appliances, books, and toys to Kukwang Child Development Center in Lat Lum Kaew, Pathumthani.

2. Environment Activity

The foundation had donated garbage to communities in Pathumthani such as Banklang Municipality, Kukwang Municipality and Suan Prik Thai Subdistrict Administrative Organization.

The foundation also renovated a flower garden for Wat Chin Wararam School.



3. Charity Activity

The foundation had donated other necessities for HIV-patient of Wat Phra Bat Nam Phu in Lopburi province and lame children of the Ruamphanya Person Lame Association in Nonthaburi province.

11.Internal Control and Risk Management

11.1 The board of director comment on internal control

The three members of Audit committee has meeting with the Board of Directors meeting No. 2/2017 on 18th May 2017. The Board of Directors have evaluated for the internal control system from Office of Internal report and reviewing the progress of internal control of Working System that approved in the past year as follow:,

- Reviewed the financial report, that were reviewed and audited by the auditor.
- Reviewed the company's internal control system in accordance with the guidelines established with the Securities and Exchange Acts, Regulations of the Stock Exchange of Thailand and other relevant laws
 - Reviewed the internal audit system
 - Reviewed the Company's risk management 6 for its appropriateness and adequacy.
- Reviewed and opined related transactions or transactions that may have conflicts of interest, and disclosure of such transactions, reviewed risk management to concern with Internal Control system
- Considered appointing the external auditors and their remuneration for the year 2017 In fiscal year 1st April 2016 – 31st March 2017, there were 9 audit committee meeting that with auditor but without management 4 times and meeting with the auditor, the management and Internal Audit 5 times.

The Audit Committee has reviewed the internal audit system and had considered the evaluation of internal control in accordance with the guidelines established by The Securities and Exchange Commission (SEC), it was found that there were no significant faults and there was appropriate attention and maintenance of the activities and accurate, so the audit committee has the opinion that the company's activities in fiscal year 1st April 2016 – 31st March 2017 has been according to the



appropriate internal control system and accordance to internal control framework of COSO, the finance report is accurate, complete and reliable. Operations are concordant with adequate, transparent and reliable Corporate Governance standards and there is continuous improvement for better quality of the business operating system report and the disclosure information were care in accordance with the appropriate internal control of the company.

Ms. Varaporn Vorathitikul, Pricewaterhouse Coopers ABAS Limited, the Auditor of company was no serious concerns about the internal control.

11.2 The opinion of the Audit Committee in the event of a different opinion of the board of the activities of the company.

The audit committee not any different opinion with the Board of Directors. There was also a report of the Audit Committee. As Attachment 3-1 in the report 56-1

11.3 Chief of Office of Internal Audit

(1) The Executive Board has appointed Mrs. Nongyao Apirum was the chief of office of internal audit in year 2012 that has experience working in Accounting and Finance department for 18 years and used to attend the training course related to the audit such as Fundamentals for New Internal Audit course 1 and 2 from The Federation of Accounting Professions – Under the Royal Patronage of His Majesty the King, Audit Report Writing, Risk Based Audit, Certified Professional Internal Auditor of Thailand (CPIAT-18), The Corporate risk management - COSO-ERM, Internal controls on financial reporting from The Institute of Internal Auditor of Thailand

Chief of Internal Audit have an understanding of the operations of the company as well. It is appropriate and sufficient to perform such duties.

- (2) The Audit Committee 's opinion that taking care of the Chief Audit qualification experience with adequate training and proper operation.
- (3) The appointment, removal and transfer of the incumbent Chief of Office of internal audit according to the personnel management system of the company. Through the approval of the Executive Board and acknowledged and approved by the Audit Committee.

12. The related transactions

Since last 3 years, there was no event of spending the income from stock sales for any of the shared interest person.

The company has the significant trade with the related company by purchasing and sales items. The company's auditor gave the explanation in the Note 27 Page 54 - 56 of the financial statement on 31st March 2017. The purchasing items form the related company are those particular raw materials or merchandise from the same production source at the great quantity to reduce the production cost. The company received the confirmation report from the related company about the sales of raw materials as the regular trading business. The sales items are mostly exporting by set up the sales price from cost fee plus the profit. Royalty fee to a related company at the rate of 3% of sales minus the cost of importing raw materials from that related company, and specified as the regular trading business, details as follows:

1. Related party transaction by way of the shareholder or common directors.

Name of Company	Related ties	Related transaction	Transaction Amount	The reasonable of
		details	and Balance at	transactions
			31 March 2017	
1. Stanley Electric	1. Major shareholder of	1. Purchasing in raw	Purchased 762.00	Specifically products or
Co.,Ltd.	Stanley Electric Holding	materials, goods and	million baht	materials and material
	Asia-Pacific PTE,	equipment	Balance 170.40	which are manufactured
	holding 31.89%		million baht	on a large scale at one
	2.Common Director 2			source for cost saving
	person			benefit.
	- Mr.Katsutoshi Iino	2. Selling goods,	Sold amount 51.42	Pricing are charged in
	- Mr.Toru Tanabe		million baht	the normal course of
			Balance 4.12 million	business and same
			baht	practice with the
				outsider.
		3.Royalty Fee is charged	Amount 262.39	Specifically products or
		at 3% of sales less	million baht	materials and material
		materials cost imported		which are manufactured
		form the related party in		on a large scale at one
		accordance with the		source for cost saving
		agreement		benefit.

Name of Company	Related ties	Related transaction	Transaction Amount	The reasonable of
		details	and Balance at	transactions
			31 March 2017	
		4. Designed and	Amount 57.37 Million	In the normal course of
		Development Fee	baht	business and same
		is charged in case design		practices in Stanley
		and development		Group
		product for Thai		
		Stanley's products		
		5. Technical Fee	Amount 8.38 million	In the normal course of
		is charged for the	baht	business and same
		specialist come for		practices in Stanley
		assistance in production		Group, pricing are
		technics.		charged same as
				outsider.
		6. Training fee	Amount 13.77 million	In the normal course of
		is charged for send Thai	baht	business and same
		Stanley 'employee to		practice in Stanley
		training and practice.		Group
		7. Commission	Amount 20.03 million	In the normal course of
		is charged for an agent	baht	business and same
		to connected with		practice in Stanley
		customers		Group
		8.Other Income	Amount 1.03 million	In the normal course of
			baht	business and same
				practice in Stanley
				Group
2 .Lao Stanley Co.,Ltd.	1. Thai Stanley holding	1. Selling goods	Sold amount 362.29	Specifically products
	50%		million baht	Pricing are charged in
	2. Common Director 2		Balance 83.25 million	the normal course of
	persons		baht	business and same
	- Mr.Apichart			practice with the
	Lee-issaranukul			outsider.
	- Mr.Koichi Nagano	2.Other Income	Amount 1.47 million	In the normal course of
			baht	business and same
				practice in Stanley group

Name of Company	Related ties	Related transaction	Transaction Amount	The reasonable of
		details	and Balance at	transactions
			31 March 2017	
		3.Royalty Income	Amount 0.88million	In the normal course of
			baht	business and same
				practice in Stanley
				Group
3. Vietnam Stanley	1.Common major	1. Purchasing goods	Purchased amount	Specifically products
Electric Co.,Ltd.	shareholders as Stanley		274.97 million baht	Pricing are charged in
	Electric Co.,Ltd. Holding		Balance 77.42 million	the normal course of
	50%		baht	business and same
	3. Common director 2			practice with outsider.
	persons as			
	- Mr.Apichart	2.Selling goods	Sold amount 11.63	Specifically products
	Lee-issaranuku		million baht	Pricing are charged in
	-Mr.Toru Tanabe		Balance 1.97 million	the normal course of
	3. Thai Stanley holding		baht	business and same
	share 20%			practice with the
				outsider.
		3. Designed and	Amount 0.04 million	Specifically products
		Development Fee	baht	Pricing are charged in
				the normal course of
				business and same
				practice with outsider.
4.Asian Stanley	1.Common major	1. Purchasing raw	Purchased amount	Specifically products
International Co.,Ltd	shareholder	material	671.94 million baht	Pricing are charged in
	as Stanley Electric		Balance 71.98 million	the normal course of
	Holding Asia-Pacific PTE		baht	business and same
	Holding 67.5%			practice with the
				outsider.
	2.Common Director 2	2.Selling goods	Sold amount 2.49	Pricing are charged in
	persons		million baht	the normal course of
	- Mr.Apichart		Balance 0.09 million	business and same
	Lee-issaranukul		baht	practice with the
	- Mr.Toru Tanabe			outsider.

Name of Company	Related ties	Related transaction	Transaction Amount	The reasonable of
		details	and Balance at	transactions
			31 March 2017	
	3.Thai Stanley holding	3. Designed and	Amount 0.11 million	Specifically products
	15%	Development Fee	baht	Pricing are charged in
	4. Holding Thai Stanley			the normal course of
	0.44%			business and same
				practice with the
				outsider.
5. PT.Indonesia Stanley	1. Common major	1. Purchasing raw	Purchased amount	Specifically products
Electric	shareholder as Stanley	material	10.89 million baht	Pricing are charged in
	Electric Co.,Ltd. Hoding		Balance 0.19 million	the normal course of
	60 %		baht	business and same
				outsider.
	2. Common director 3	2.Selling goods	Sold amount 332.11	Pricing are charged in
	person as		million baht	the normal course of
	- Mr.Apichart		Balance 41.65 million	business and same
	Lee-issaranukul		baht	practice with the
	- Mr.Koichi Nagano			outsider.
	- Mr.Toru Tanabe	3.Other Income	Amount 0.26 million	In the normal course of
	3. Thai Stanley holding		baht	business and same
	10%			practice in Stanley Group
		4. Designed and	Amount 0.10 million	Specifically products
		Development Fee	baht	Pricing are charged in
				the normal course of
				business and same
				outsider.
6. Sirivit Stanley	1.Thai Stanley holding	1. Purchasing raw	Purchased amount	Specifically products
Co.Ltd.	15%	material	347.75 million baht	Pricing are charged in
	2.Common director 2		Balance 33.96 million	the normal course of
	persons as		baht	business and same
	-Mr.Apichart			outsider.
	Lee-issaranukul	2. Selling raw material	Sold amount 11.35	Pricing are charged in
	- Mr.Koichi Nagano		million baht	the normal course of
			Balance 0.13 million	business and same
			baht	outsider



Name of Company	Related ties	Related transaction	Transaction Amount	The reasonable of
		details	and Balance at	transactions
			31 March 2017	
		3. Designed and	Amount 0.10 million	Specifically products
		Development Fee	baht	Pricing are charged in
				the normal course of
				business and same
				outsider.
7. Inoue Rubber	1.Thai Stanley holding	1. Purchasing raw	Purchased amount	Pricing are charged in
(Thailand) Public	0.02%	material	13.72 million baht	the normal course of
Company Limited	2.Common director 4		Balance 2.16 million	business and same
	person as		baht	practice with the
	- Mr.Apichart			outsider.
	Lee-issaranukul			
	- Mr.Thanong			
	Lee-issaranukul			
	- Mrs.Pimjai			
	Lee-issaranukul			
	- Mrs.Pornthip Sethiwan			
8. The Sittipol 1919	1.The shareholders	1. Selling goods,	Sold amount 164.05	Pricing are charged in
Co.,Ltd.	holding 3.34%		million baht	the normal course of
	2.Common director 2		Balance 45.51 million	business and same
	persons as		baht	practice with the
	- Mr.Thanong			outsider.
	Lee-issaranukul			
	- Mrs.Pornthip			
	Sethiwan			
9. Lumax Industries	1.Thai Stanley holding	1. Purchasing goods	Purchased amount	Pricing are charged in
Co.,Ltd.	1.73%		0.10 million baht	the normal course of
	2. Common major		Balance 1.19	business and same
	shareholder as Stanley		million baht	practice with the
	Electric Co.,Ltd. Holding			outsider.
	26.31 %	2. Selling goods	Sold amount 68.43	Pricing are charged in the
	3.Common Director 1		million baht	normal course of business
	person		Balance 37.41	and same practice with
	- Mr.Toru Tanabe		million baht	the outsider

Name of Company	Related ties	Related transaction	Transaction Amount	The reasonable of
		details	and Balance at	transactions
			31 March 2017	
		3. Designed and	Amount 2.14 million	In the normal course of
		Development Fee	baht	business and same
				practice in Stanley
				group
10. Bangkok Global	1. Common director 1	1. Law service	Purchased amount	Pricing are charged in
Law Offices Limited	person as		1.48 million baht	the normal course of
	- Mr.Picharn		Balance 0.11	business and same
	Sukparangsee		million baht	practice with the
				outsider.

2.Transaction with the company whose Stanley Electric Co.,Ltd. Is the major shareholders of Stanley Electric Holding Asia-Pacific PTE, LTD (holding 100%) major shareholder of the company, the transaction are purchasing and selling in raw material or goods that are specific materials which are manufactured on a large scale at one source for cost saving benefit. Pricing are charged in the normal course of business and same practice with the outsiders, details as follows:

Company Name	Transaction Amount in 2016	Balance as at 31 March 2017	
Guangzhou Stanley Electric (China)	Purchased amount 155.35 million baht	39.38 million baht	
	Sold amount 4.61 million baht	0.42 million baht	
	Other Income amount 0.07 million baht	0.17 million baht	
2. Stanley Electric (Asia Pacific) (Taiwan)	Purchased amount 0.18 million baht	- million baht	
	Sold amount 0.83 million baht	0.05 million baht	
3. Shenzhen Stanley Electric Co.,Ltd.	Purchased amount 76.86 million baht	14.20 million baht	
	Sold amount - million bah	- million baht	
4. Stanley Electric US Inc. (U.S.A)	Purchased amount 1.05 million baht	0.02 million baht	
	Sold amount 105.69 million baht	0.50 million baht	
	Other income 0.09 million baht	0.14 million baht	
5. Tianjin Stanley Electric Co.,Ltd. (China)	Purchased amount 0.79 million baht	0.19 million baht	
	Sold amount 0.33 million baht	1.21 million baht	
6. II Stanley Co.,Inc (America)	Purchased amount - million baht	- million baht	
	Sold amount 0.02 million baht	- million baht	



Company Name	Transaction Amount in 2016		Balance as at 31 March 2017	
7. Shanghai Stanley Electric	Purchased amount	4.95 million baht	0.50 million baht	
	Sold amount	- million baht	- million baht	
8. Stanley Electric Hungary	Purchased amount	- million baht	- million baht	
	Sold amount	0.05 million baht	0.01 million baht	
9. Stanley Electric Do Brazil LTDA	Purchased amount	0.14 million baht	- million baht	
	Sold amount	6.64 million baht	- million baht	
10. Stanley Iwaki Works Ltd.	Purchased amount	0.03 million baht	- million baht	
	Sold amount	3.08 million baht	- million baht	
11. Stanley Electric (Asia Pacific) HongKong	Purchased amount	0.11 million baht	0.02 million baht	
	Sold amount	- million baht	- million baht	
12. Wuhan Stanley Electric Co.,Ltd.	Purchased amount	1.20 million baht	- million baht	
	Sold amount	12.86 million baht	2.21 million baht	
13. Chongqing Hua Yu Stanley	Purchased amount	- million baht	- million baht	
	Sold amount	- million baht	- million baht	
14. Tianjin Stanley Electric Technology	Purchased amount	0.93 million baht	- million baht	
Co.,Ltd.	Sold amount	0.81 million baht	- million baht	

The approval for the related transactions

In Year 2016, the related transactions was the normal course of business and same practice with the outsider, such as price comparison, selling price is determined based on manufacturing cost plus a certain margin. The related transaction controlling by the management director.

Policy or Trend towards Potential the related transaction

The related transaction to be continued, because of the raw material or goods are specifically and used only in Stanley Group. The selling price is determined based on manufacturing cost plus a certain margin that the normal course of business. Whatever these transaction are belong to The Purchasing and Selling products and assets policy, that announcement since year 2004 and for others transaction will consideration belong to The rule of The Stock Exchange of Thailand.

The related transaction Report from Audit Committee

The Audit Committee considered the related transaction in year 2016, that have transaction may cause conflict of interest, that transaction with related parties company and normal course of business.

Part 3 Financial Statement & Operation Result

13. Financial Statements

- (1) Summary of Financial Status and operation for 3 year
- A) For the past 3 year we assure the financial position and the results of its operations and its cash flows in conformity with generally accepted accounting principles.
 - B) Table of the Financial Statement

Statement of Financial Position

As at 31 March 2015 to 31 March 2017

(Financial statement in which the equity method is applied)

	Audited						
Asset	Mar 31,2017	(%)	Mar 31,2016	(%)	Mar 31,2015	(%)	
Current Assets							
Cash and cash equivalents	1,085,635	7.15	1,839,888	12.77	2,350,313	17.68	
Short-term investment held to maturity	3,836,984	25.27	2,120,000	14.71	727,358	5.47	
Trade and other accounts receivable, net	2,052,025	13.52	2,262,189	15.85	1,884,060	14.17	
Inventories, net	721,737	4.75	772,442	5.36	939,180	7.06	
Current portion of loan to employees	33,875	0.22	20,696	0.14	-	-	
Corporate income tax refundable	-	-	35,804	0.25	35,804	0.27	
Other current assets	7,813	0.05	8,485	0.06	10,291	0.08	
Total current assets	7,738,068	50.96	7,059,504	49.00	5,947,007	44.73	
Non-current assets							
Loan to employees	36,892	0.24	14,858	0.10	-	-	
Corporate income tax refundable	35,804	0.24	-	-	-	-	
Investments in associates	1,048,232	6.90	931,423	6.46	728,045	5.48	
Long-term investments, net	114,161	0.75	112,681	0.78	138,380	1.04	
Property , plant and equipment, net	5,460,123	35.96	5,536,093	38.43	5,823,148	43.80	
Intangible assets, net	720,009	4.74	731,687	5.08	633,700	4.77	
Other non-current assets, net	32,541	0.21	21,023	0.25	23,625	0.18	
Total non-current assets	7,447,763	49.04	7,347,766	51.00	7,346,898	55.27	
Total assets	15,185,832	100.00	14,407,271	100.00	13,293,905	100.00	

Statement of Financial Position

As at 31 March 2015 to 31 March 2017 (Unit: Thousand Baht)

As a	at 31 March 2015 to 31 March 2017 (Unit: Thousand Baht)							
			Audited					
	Mar 31,2017	(%)	Mar 31,2016	(%)	Mar 31,2015	(%)		
Liabilities and shareholders 'equity								
Current liabilities								
Trade accounts payable - other companies	457,450	3.02	515,856	3.58	499,825	3.76		
- related companies	423,590	2.79	428,297	2.97	370,910	2.79		
Other accounts payable - other companies	151,036	0.99	176,226	1.22	154,773	1.16		
- related parties	129,660	0.85	141,174	0.98	148,707	1.12		
Accrued corporate income tax	126,654	0.83	124,546	0.86	159,832	1.20		
Accrued expenses	259,846	1.72	257,133	1.78	217,340	1.64		
Total current liabilities	1,548,236	10.20	1,643,232	11.41	1,551,388	11.67		
Non-current liabilities								
Deferred tax liabilities , net	111,787	0.74	92,780	0.64	59,977	0.45		
Provision for post-employee benefits	184,331	1.21	163,313	1.13	143,208	1.08		
Total Non current liabilities	296,118	1.95	256,093	1.77	203,186	1.53		
Total liabilities	1,844,354	12.15	1,899,326	13.18	1,754,574	13.20		
Equity								
Authorised Share capital								
76,625,000 ordinary shares , par value of Baht	383,125	2.52	383,125	2.66	383,125	2.88		
5 each								
Premium on share capital	504,250	3.32	504,250	3.50	504,250	3.79		
Retained earnings								
Appropriated								
Legal reserve	38,313	0.25	38,313	0.27	38,313	0.29		
Unappropriated	12,512,867	82.40	11,624,962	80.69	10,689,308	80.41		
Other components of equity	(97,077)	(0.64)	(42,704)	(0.30)	(75,664)	(0.57)		
Total equity	13,341,478	87.85	12,507,945	86.82	11,539,331	86.80		
Total liabilities and equity	15,185,832	100.00	14,407,271	100.00	13,293,905	100.00		
Book Value * (Baht)	174.11		163.24		150.59			
Par Value (Baht)	5.00		5.00		5.00			
Number of share (thousand shares)	76,625		76,625		76,625			
Weighted average ordinary number of share	76,625		76,625		76,625			
(thousand shares)								

^{*} Calculated by using The Weighted Average number of ordinary share

Statements of Income As at 31 March 2015 to 31 March 2017

(The equity method) (Unit : Thousand Baht)

		Audited						
	Mar 31,2017	(%)	Mar 31,2016	(%)	Mar 31,2015	(%)		
Revenue								
Sales	11,024,797	100.00	10,672,224	100.00	9,523,829	100.00		
Dividend income	23,418	0.22	9,376	0.09	10,851	0.11		
Gain on exchange rates, net	21,100	0.19	19,371	0.18	22,474	0.24		
Gain on sale of long-term invest	-	-	261,911		-	-		
Others	141,456	1.28	146,643	1.37	255,920	2.69		
Total Revenue	11,210,771	101.69	10,848,881	101.65	9,813,074	103.04		
Cost of sales	9,087,201	82.42	8,929,410	83.67	7,808,825	81.99		
Selling and administrative expenses	799,007	7.25	774,854	7.26	727,656	7.64		
Total Expenses	9,886,208	89.67	9,704,264	90.93	8,536,481	89.63		
Operation profit	1,324,564	12.01	1,405,261	13.17	1,276,593	13.40		
Share of profit from investment in	255,720	2.32	217,352	2.04	168,534	1.77		
Associates								
Profit before income tax	1,580,284	14.33	1,622,612	15.20	1,445,127	15.17		
Income tax	309,516	2.81	319,172	2.99	287,480	3.02		
Net profit for the year	1,270,768	11.53	1,303,440	12.21	1,157,648	12.16		
Net profit per share	16.58		17.01		15.11			
Par Value (Baht / Share)	5		5		5			
Weighted Average Number of Share	76,625		76,625		76,625			
(thousand share)								

Auditor Ms.Varaporn Vorathitikul
Certified Public Accountant (Thailand) No.4474
PricewaterhouseCoopers ABAS Limited

Statements of Cash flows For the years ended 31 March 2015 to 31 March 2017

(Unit: Thousand baht)

		Audited		
	Mar 31,2017	Mar 31,2016	Mar 31,2015	
Cash flows from operating activities:				
Profit before income tax for the year	1,580,284	1,622,612	1,445,127	
Adjustments to reconcile profit before income tax				
For the year to net cash provided by operations:				
Depreciation and amortisation	1,198,169	1,227,311	1,146,172	
Interest income	(64,876)	(55,112)	(42,369)	
Gain on sale of long-term investment	-	(261,911)		
Share profit (loss) from investments in associates	(255,720)	(217,352)	(168,534)	
Dividend income from				
- Long-term investments	(23,418)	(9,376)	(10,851)	
Gains on disposal of property , plant and equipment , net	(989)	(3,623)	(96,331)	
(Reversal of) Allowance for doubtful account	26,756	9,514		
Reversal of allowance for slow moving inventories and net	7,533	(3,002)	(11,936)	
realizable value lower than cost of inventories				
(Reversal of) Allowance for doubtful account	26,756	9,514	(636)	
(Reversal of) Provision for post-employment benefit	22,843	23,121	(257)	
Unrealised gain on exchange rates	374	(184)	(566)	
Cash flows before changes in operating assets and Liabilities	2,490,956	2,331,998	2,259,818	
Changes in operating assets and liabilities				
Trade and other account receivable	192,193	(407,076)	(208,178)	
Inventories	43,172	169,739	(197,847)	
Other current assets	672,293	1,806	(3,911)	
Other non-current assets	(11,518)	(1,347)	(2,746)	
Trade accounts payable- other companies	(58,407)	16,031	39,578	
Trade accounts payable related parties	(4,706)	57,386	138,278	
Other accounts payable other companies	(14,431)	2,499	(62,431)	
Other accounts payable related parties	(11,073)	(7,383)	34,838	
Advance received from customers	-	-	(12,085)	
Accrued expenses	2,713	39,793	(6,541)	
Payments for post-employment benefits obligation	(1,826)	(3,015)	(726)	
Cash generated from operation	2,627,746	2,200,432	1,978,047	
- Interest received	19,143	19,452	34,936	
- Income tax paid	(274,807)	(329,896)	(275,745)	
Net cash received from operating activities	2,372,082	1,889,988	1,737,238	

Statements of Cash flows For the years ended 31 March 2015 to 31 March 2017

(Unit: Thousand baht)

	(Cint. Thousand bant)			
	Audited			
	Mar 31,2017	Mar 31,2016	Mar 31,2015	
Cash flows from investing activities:				
Loans made to employees	(55,494)	(46,231)	-	
Loans repayments from employees	20,281	29,785	-	
Purchases of property , plant and equipment	(960,557)	(740,366)	(1,013,844)	
Proceeds from disposals of property , plant and equipment	1,792	4,470	207,730	
Interest received on short-term investments held to maturity	33,136	32,835	5,489	
Cash receipts from sale of long-term investment	-	290,000	-	
Dividends received from				
- Investment in associates	73,278	59,880	42,746	
- Long-term investments	23,418	9,376	10,821	
Purchase of intangible assets	(161,967)	(279,920)	(281,134)	
Cash receipts from short-term investment held to maturity	5,531,400	4,987,000	1,003,000	
Cash payment on short -term investment held to maturity	(7,248,384)	(6,379,642)	(1,570,445)	
Net Cash used in investing activities	(2,743,097)	(2,032,812)	(1,595,606)	
Cash flow from financing activity:				
Dividends paid	(2,743,097)	(367,786)	(459,060)	
Net cash used in financing activities	(382,863)	(367,786)	(459,060)	
Net decrease in cash and cash equivalents	(753,878)	(510,610)	(317,428)	
Cash and cash equivalents at beginning of the year	1,839,888	2,350,313	2,667,175	
Effects of exchange rate changes	(374)	184	566	
Cash and cash equivalents at end of the year	1,085,635	1,839,888	2,350,313	
Non – cash transaction :				
Outstanding liabilities arisen from purchases of plant,				
Equipment and intangible assets	54,204	65,405	46,602	
Accrued dividend income from investment in associate	-	3,813	10,000	

(C) Financial ratio

Thai Stanley Electric Public Company Limited Ratio of financial statement

(The Company Only)

	1		(The Compar	ny Only)
		Mar 31,2017	Mar 31,2016	Mar 31,2015
Liquidity Ratio				
Current Ratio	(Times)	5.00	4.30	3.83
Quick Ratio	(Times)	4.50	3.80	3.20
Cash Ratio	(Times)	1.49	1.34	1.14
Receivable Turnover Ratio	(Times)	5.11	5.12	4.30
Collection Period	(Days)	70.45	70.31	83.72
Inventory Turnover	(Times)	104.93	106.04	108.36
Sale Period	(Days)	3.43	3.39	3.32
Account Payable Turnover	(Times)	7.50	7.74	9.99
Payment Period	(Days)	48.00	46.51	36.04
Cash Cycle	(Days)	25.88	27.19	51.00
Profitability Ratio				
Gross Profit Margin	(%)	17.57	16.33	18.01
Operation Profit Margin	(%)	12.01	13.17	13.40
Other profit Margin	(%)	_***	_***	_***
Cash margin	(%)	179.08	133.32	136.08
Net profit margin	(%)	11.34	11.73	11.80
Return on Equity	(%)	9.83	10.84	10.38
Efficiency Ratio				
Return on Assets	(%)	8.59	9.41	8.97
Return on Fixed Assets	(%)	41.67	47.69	36.51
Asset Turnover	(Times)	0.76	1.96	0.76
Financial Policy Ratio				
Debt to Equity	(Times)	0.14	0.15	0.15
Interest coverage Ratio	(Times)	_**	_**	_**
Fixed Charge Coverage	(Times)	0.76	0.79	0.85
(CASH BASIS)				
Pay- out Ratio	(%)	*	32.68	34.53

^{*} It will be approved from the ordinary shareholders' meeting year 2017 and calculate from Net Profit – The company only

^{**} The company have no interest payment . ***The company have no other profit

14. Management Analysis and explanations

14.1 Overview results operations

In 2016, the Company's all revenues were increased slightly and operating profit decreased from the previous year, sale increased 3.30% and other income decreased 57.47% from gain on sale of long term investment – Sum Hitech Co.,Ltd. The company's operating profit was decreased 5.74%, following the direction of the automobile and domestic economy, which has continued to slump since 2013, with domestic car sales decreased 4% and export sales decreased 1%. Motorcycle sales slight increase of 4% from last year.

Operating result and profitability

In 2016, The total sale and services were 11,024.80 million baht, increased on the previous year 352.57 million baht or increased 3.30%, detail as follows.

Domestic sale was 7,428.98 million baht or 67.38% of total sale and decreased 2.63% from the previous year same as trend of automotive industry and export sale was 3,595.82 million baht or 32.62% of total sale and increased 18.19% from the previous year.

Sale by product as Automotive Bulb was 5.69% decreased 2.21% from the previous year and Lamp was 89.49% of total sale and increased 6.44% from the previous year , Die & Mold and design sold was 4.82% of total sale and decreased 30.23% from the previous year that sold to Stanley group companies by sales each year, depending on the needs of the Stanley group Company.

Other Income total 185.97 million baht, decreased 57.47% from the previous year, in gain on sale of long term investment (Sum Hitechs Co.,Ltd.) amount 261.91 million baht. Other income such as Dividend income, Gain on Exchange rate.

Expense – Cost of sale was 9,087.20 million baht or 82% of total sale and increased 1.77% from the previous year, the cost of sale increased less than sale because of many new products launch during the year and price rate too better and the company continue control cost in every department so gross margin was 1,937.60 million baht or 18% of total sale and increased 11.18% from the previous year

Selling and Administration expense was 799.01 million baht or 7.25% of total sale, increased 3.12% from the previous year.

Operation profit was 1,324.56 million baht or 12.01% of total sale and decreased 5.74% from the previous year ,

Net profit was 1,270.77 million baht or 11.53% of total sale and decreased from the previous year 2.51%. The overall decrease was due to a decrease in total revenues from other income.

Asset Management

Total Assets

As at 31 March 2017, total assets were 15,185.83 million baht increase from the last year 5.40 %. The main item as follows:,

- Current assets were 7,738.06 million baht or 50.96% of total assets, increased 9.61% from Short-term investment held to maturity 3,836.96 million baht increased 80.99% that from bills of exchange and fixed deposit which have original maturities over 3 months but not over 12 months, and Current portion of loan to employees 33.87 million baht increased 63.68% that bear interest rate at 1.90% per annum and the repayment periods are between 2 months – 3 years

Inventories net were 721.74 million baht, decreased 6.56% also due to production, main inventory from work in process was 43.82%, raw material and packaging 35.95% and finished goods 11.33%. The company have policy to production as customer order not more stock for inventory control cost, the company have inventory provision 29.81 million baht main in expired raw material and packaging.

- Non-current assets were 7,447.76 million baht , or 49.04% of total assets , increased 1.36% from Investment in associates 1,048.23 million baht increased 12.54% and Property, plant and equipment net were 5,460.12 million baht decreased 1.37%, that the company slow down to investment in equipment and machinery due to automotive industry trend decreasing. The company ratio for return on asset was 8.59% decreased from the previous year that ratio was 9.47% , fixed asset return ratio was 41.67% decreased from the previous year that ratio was 47.69% and asset turnover ratio was 0.76 times increased from the previous year that ratio was 0.80 times.

Total Liabilities

Total liabilities of the company were 1,844.35 million baht decreased from last year 2.89% which comes from the shift from overseas purchases to more domestic purchases. (Localization), resulting in a significant exchange cost and related costs. so the company account payable turnover ratio was 7.50 time, nearly the previous year ratio was 7.74 times

Equity

Total equity was 13,341.48 million baht increased 6.66% from the previous year and return on equity ratio was 9.83% decreased from the previous year that ratio was 10.84%

Cash flow structure

The company had cash and cash equivalents, net 1,085.63 million, decreased 40.99 % that current ratio was 5.00 times that high ratio and to classified as cash flows from operating activities amount 2,372.08 million baht used in investing activities was 2,743.10 million baht and financing activities for dividend by 382.86 million baht.

The company continues to invest in building improvements, machinery and equipment but lower investment by the automotive industry trend and increased investment for Die & Mold part that for support to new model production that continuing launch.

Debt servicing obligations and management of off-balance sheet obligations.

The Company adopts the policy to use cash flow to invest and spend in the company. Do not focus on lending, the company has no outstanding debt and interest expense. There are only account payable liabilities and commercial liabilities as usual, the company has a debt to equity shareholders ratio was 0.14 times nearly as last year that ratio was 0.15 times, which is very small because the company has very little debt.

14.2 Factors or events that could affect the financial position or operations significantly in the future.

The Economic and automotive industry are the main factors that affect the operation of the company directly and current political situation affects the economy and the automotive industry. The production and sales decrease drastically. The Company need to take measures to reduce costs and slow down investment to comply with this a situation

The company continues to make a significant contribution to research and development. Customers still have plans to launch new models constantly, the company continues to gain the trust of getting to Lamp products throughout.

CERTIFICATION OF THE ACCURACY OF INFORMATION

We have reviewed the information contained in the Annual Information Disclosure Form and, with carefulness in our capacity of the Company's Executive Directors or as top executives in charge of accounting, hereby certify that the information is correct, complete and true and do not cause any misunderstanding or concealment. We further certify that

- (1) The financial statements and financial information summarized in the Form of annual Data Disclosure are correctly, completely, and materially stated pertaining to the financial position, operating results and cash flow of the Company and its subsidiaries companies.
- (2) We are responsible for fine disclosure system to ensure that the Company has accurately and completely disclosed material information of the Company and subsidiaries as well as supervising the compliance of the system.
- (3) We are responsible for good internal control and overseeing the conformity to such system. We informed the internal control evaluation as at May 18, 2017 to the auditors and the Audit Committee. The report included any shortcomings and major changes in the internal control system as well as any dishonesty that might affect the financial statements of the Company and subsidiaries.

As evidence of our making of certification of information accuracy, we have authorized Mr. Apichart Leeissaranukul to initial all the pages of this document. Any information without Mr. Apichart Leeissaranukul's signature will be treated as non-certified information.

Name	Position	Signature
Mr. Apichart Leeissaranukul	Executive Chairman	Apichart Leeissaranukul
Mr. Koichi Nagano	President	Koichi Nagano
Mr. Thanong Leeissaranukul	Director	Thanong Leeissaranukul
Mr. Tadao Suzumura	Director	Tadao Suzumura

Name Position Signature
Authorized Person Mr. Apichart Leeissaranukul Executive Chairman Apichart Leeissaranukul

Attached 1

(List of Directors, Managers, and experience)

1. List of Directors, Managers, and experience

1.Name – Surname Mr. Apichart Lee-issaranukul

Position Executive Chairman and Executive General Manager Administration Division.

Date of Appointment Year 1988

Age 54

Education Honorary Doctor of Engineering (Industrial Engineering),

Degree Rajamangala University of Technology Thanyaburi

Master of Business Administration Oklahoma City University, USA.

Bachelor of Administration The University of the Thai chamber of commerce.

Training Certificate Directors Certification program from Thai Institute of Director (IOD)

Certificate Executive Business and Investment Development

Institute of Business and Industrial Development (IBID)

% of Holding 5.87%

Relations Son Mr.Vitya Lee-issaranukul and Mrs.Porndee Lee-issaranukul

Brother Mr. Thanong Lee-issaranukul, Mrs. Pimjai Lee-issaranukul

and Mrs. Pornthip Sethiwan

Working Experience 1991-Present Director Inoue Rubber (Thailand) Public Co., Ltd.

1992-2013 Executive Vice President Thai Stanley Electric PCL

2013-Present Executive Chairman Thai Stanley Electric PCL

1992-Present President Sopa-Kanok International Co.,Ltd

1993-Present Director Pacific Industries Co.Ltd.

1993-Present Deputy Chairman Stanley Thailand Foundation

1995-Present Director Sungold Holding Limited

1996-Present Executive Vice President Asian Stanley International Co.,Ltd

1997-Present Director Sirivit Stanley Co., Ltd.

1997-Present Director Daido Sittipol Co.Ltd.

1999-Present Chairman Lao Stanley Co.,Ltd.

2000-Present Director Vietnam Stanley Electric Co.,Ltd.

2002-Present Director Investor Club Association

2004-Present Executive Director Investor Club Association

2005-2016 Director Listed Companies Association

2006-Present Director PT Indonesia Stanley Electric

2006-Present Director Total Oil (Thailand) Co.,Ltd.

2016-Present Independent Director and Nomination and Remuneration Committee

2.Name – Surname Mr. Koichi Nagano

Position President

Date of Appointment July 3, 2009

Age 57

Education Degree Bachelor of The Faculty of Engineering, Hosei University, JAPAN

% of Holding 0.00%

Relations None

Working Experience 2009-Present Director Thai Stanley Electric PCL.

2013-Present President Thai Stanley Electric PCL.

2010-Present Director Sirivit - Stanley Co., Ltd.

2011-Present Deputy Chairman Stanley Thailand Foundation

2013-Present Director Top Hightech Co.,Ltd

2013-Present Director PT Indonesia Stanley Electric

2013-Present Honorary Chairman Lao Stanley Co,.Ltd.

3.Name – Surname Mr. Thanong Lee-issaranukul

Position Director

Date of Appointment Year 1983

Age 57

Education Degree Bachelor of Business Administration - Commercial , Nanzan University, JAPAN.

Training Certificate Director Accreditation Program Thai Institute of Director (IOD)

% of Holding 4.19%

Relations Son Mr.Vitya Lee-issaranukul and Mrs.Porndee Lee-issaranukul

Brother Mr. Apichart Lee-issaranukul, Mrs. Pimjai Lee-issaranukul

and Mrs. Pornthip Sethiwa

Working Experience 1983 - Present Director Thai Stanley Electric PCL.

1986 - Present Managing Director The Sittipol 1919 Co.,Ltd.

1986 - Present Director Inoue Rubber (Thailand) PCL.

1993 - Present Director Sopa-Kanok International Co.,Ltd.

1995 - Present Executive Director Total Oil (Thailand) Co.,Ltd.

1995 - Present Director Sungold Holding Co.,Ltd.

1995 - Present Director Toei Inoac Co.,Ltd.

1995 - Present Director IRC (Asia) Research Co., Ltd.

1996 - Present Vice Chairman Daido Sittipol Co.,o.,Ltd.

1996 - Present Executive Director Seng Ngun Hong Co., Ltd.

1996 - Present Chairman Bike Clinic Co.,Ltd.

1998 - Present Director The Studio Production Co., Ltd.

2001 - Present Chairman Smart Sport Promotion Co., Ltd.

2001 - Present Chairman Kanok-Sopa Foundation

2003 - Present Director SK Rubber Co., Ltd.

4.Name – Surname Mrs. Pimjai Lee-issaranukul

Position Director

Date of Appointment Year 1983

Age 56

Education Degree Master of Business Administration operation Management, Drexel University, USA.

Bachelor of Engineering Chulalongkorn University

Training Certificate Directors Certification program Thai Institute of Director (IOD)

Capital Market Academy Leadership Capital Market (CMA)

% of Holding 2.84%

Relations Daughter Mr.Vitya Lee-issaranukul and Mrs.Porndee Lee-issaranukul

Sister Mr. Apichart Lee-issaranukul, Mr. Thanong Lee-issaranukul and

Mrs.Pornthip Sethiwan

Working Experience 1983-Present Director Thai Stanley Electric PCL.

2013-Present Chairman Inoue Rubber (Thailand) PCL

2007-2013 President Inoue Rubber (Thailand) PCL

1986-2007 Executive Vice President and Managing Director

Inoue Rubber (Thailand) PCL

1993-Present Director Sopa-Kanok international Co.,Ltd.

1995-Present Chairman Toei - Inoac Co.,Ltd.

1995-Present Director IRC Asia Reseach Co.,Ltd.

1995-Present Director Sungold Holding Co.,Ltd.

2001-Present Director Kinno Hoshi Engineering Co.,Ltd.

2003- Present Director S.K. Rubber Co., Ltd.

2006- Present Director Dido Sittipol Co., Ltd.

2010- Present Global Advisory Board Member Babson College, Ma, U.S.A

2010- Present Executive Board as External Advisory Expert Faculty of Engineering

Chulalongkorn University

5.Name – Surname Mrs. Pornthip Sethiwan

Position Director

Date of Appointment Year 1990

Age 50

Education Degree Bachelor of Commerce and Accountancy, Commerce major

Chulalongkorn University.

Training Certificate Director Accreditation Program Thai Institute of Director (IOD)

% of Holding 2.82%

Relations Daughter Mr.Vitya Lee-issaranukul and Mrs.Porndee Lee-issaranukul

Sister Mr. Apichart Lee-issaranukul, Mr. Thanong Lee-issaranukul

and Mrs. Pimjai Lee-issaranukul

Working Experience 1980 - Present Director Thai Stanley Electric PCL.

1985 - Present Director Seng Ngun Hong Co., Ltd.

1990 - Present Executive Director The Sittipol 1919 Co.,Ltd.

1990 - Present Director Pacific Industries (Thailand) Co.,Ltd.

1991 - Present Director Inoue Rubber (Thailand) PCL.

1993 - Present Director Sopa-Kanok International Co., Ltd.

1993 - Present Director Bike Clinic Co.,Ltd.

1996 - Present Director Daido Sittipol Co.,Ltd.

2003 - Present Director SK Rubber Co.,Ltd.

2006 - Present Director IRC Asia Research Co.,Ltd.

6.Name – Surname Mr. Tadao Suzumura

Position Director and Executive General Manager Lighting Equipment Division

Date of Appointment June 1, 2016

Age 57

Education Degree Bachelor Faculty of Engineering, Tokai University, JAPAN

% of Holding None
Relations None

Working Experience 1983 - 2003 Quality Control Section, Hadano Plant, Stanley Electric Co., Ltd.

2003 – 2007 Section Manager, Development and Management Section

Hadano Plant, Stanley Electric Co.,Ltd.

2007 - 2009	Section Manager, New Model Control Section,
	Hadano Plant , Stanley Electric Co.,Ltd.

2009 – 2015 Department Manager New Model Development Control Department

Thai Stanley Electric PCL.

2015 – 2016 Deputy Executive General Manager , Lighting Equipment Division

Thai Stanley Electric PCL.

2016 - Present Director and Executive General Manager

Lighting Equipment Division Thai Stanley Electric PCL

7.Name – Surname Mr. Toru Tanabe

Position Director

Date of Appointment June 26, 2012

Age 58

Education Degree Bachelor Faculty of Electric Engineering, Hosei University, JAPAN

% of Holding None

Relations None

Working Experience 2010 – 2011 Director Integrated Components Division Superintendent

Stanley Electric Co.,Ltd.

2010 - Present Director, Research & Development & Technology Superintendent

Stanley Electric Co.,Ltd.

2012 - Present Director Thai Stanley Electric PCL.

2012 - Present Director SL Lighting Corporation

2012 - Present Director Tianjin Stanley.Co.thd

2012 - Present Director Stanley Electric U.S.Co.,Inc

2012 - Present Director II Stanley Co.,Inc

2014 - Present Director Asian Stanley International Co.,Inc.

2014 - Present Director Stanley Electric Sales of India PVT.Ltd.

2014 - Present Director Stanley Electric Trading (Shenzhen) Co.,Ltd.

2014 - Present Director Stanley Electric Holding Asia-Pacific PTE .Ltd.

2014 - Present Director Stanley Electric Korea Co., Ltd.

2014 - Present Director Stanley Electric (Asia Pacific) Ltd.

2014 - Present Director Vietnam Stanley Electric Co., Ltd.

2014 - Present Director Lumax Industrial Ltd.

2014 - Present Director PT.Indonesia Stanley Electric Co., Ltd.

2015 – Present Director Tianjin Stanley Electric Technology Co.,Ltd.

8.Name – Surname Mr. Katsutoshi Iino

Position Director

Date of Appointment July 4, 2014

Age 56

Education Degree Bachelor of Economy Industrial Management, Nihon University, Japan

% of Holding None
Relations None

Working Experience 1985 – 2005 Department Manager, Accounting Department

Stanley Electric Co.,Ltd.

2008 - Present President Stanley Electric PAL Co.,Ltd.

President Stanley Electric Holding of America,

President Stanley Electric Holding Europe Co.,Ltd.

President Stanley Electric Holding Asia-Pacific PTE, Ltd.

President Stanley Electric (China) Investment Co.,Ltd.

2009 - Present Director and Chief Corporate Management Officer

Stanley Electric Co.,Ltd.

2014 - Present Director Thai Stanley Electric PCL.

9.Name – Surname Mr. Krisada Visavateeranon

Position Independent Director and Audit Committee Chairman

Date of Appointment October 15, 1999

Age 67

Education Degree Master of Engineering Kyoto University, JAPAN

Bachelor of Engineering Kyoto University, JAPAN

Training Certificate - Directors Certification program , Audit Committee Program

Thai Institute of Director (IOD)

% of Holding None
Relations None

Working Experience 1975 - 2007 Associate Professor Chulalongkorn University

1997 – 2014 Executive Director Technology Promotion Association

(Thailand-Japan)

1999 - Present Independent Director and Audit Committee Chairman

Thai Stanley Electric PCL.

2007 – 2014 Chancellor Thai-Nichi Institute of Technology

2009 - Present Audit Committee Textile Prestige PCL

2012 - Present Director Wazeda Education (Thailand) Co.,Ltd.

10.Name – Surname Mr.Chokechai Tanpoonsinthana

Position Independent Director and Audit Committee

Date of Appointment March 31, 2000

Age 69

Education Degree Master of Business Administration (Quantitative Analysis & Finance)

University of Wisconsin (Madison Campus)

Master of Civil Engineering University of Wisconsin at Madison, U.S.A.

Bachelor of Civil Engineering (Structure)Chulalongkorn University

Training Certificate Director Certification Program , Monitoring Fraud Risk Management ,

Audit Committee Program , Monitoring the Internal Audit Function ,

Monitoring the system of Internal Control and Risk Management,

Monitoring the Quality of Financial Reporting

Thai Institute of Director (IOD)

% of Holding None

Relations None

Working Experience 2000-Present Independent Director and Audit Committee Thai Stanley Electric PCL.

2003-Present Independent Director and Audit Committee Chairman

Advance Information Technology PCL.

2013 - Present Independent Director and Audit Committee Witcorp Co.,Ltd.

11.Name – Surname Mr.Suchart Phisitvanich

Position Independent Director and Audit Committee

Date of Appointment June 7, 2010

Age 71

Education Degree Master of Electrical Engineering Louisiana Tech University USA.

Bachelor of Electrical Engineering Chulalongkorn University

Training Certificate - Director Certification Program , Audit Committee Program ,

Financial Statements for Director - Thai Institute of Director. (IOD)

% of Holding None

Relations None

Working Experience 1968 – 1970 Electrical Engineer Electricity Generating Authority of Thailand

1972 – 2006 Engineer in Project Monitor Division

Director of BOI unit for Industrial linkage Division

Director of Electronic and Electrical Division

Director of Textiles and other Light Industry Division

Assistant Secretary General of BOI

Investment Advisor

Office of the Board of Investment (BOI)

2006-Present Executive Advisor for the Board Navanakorn PCL.

2006-Present Director Investor Club Association

2010-Present Independent Director and Audit Committee

Thai Stanley Electric PCL.

2011 – Present Monitoring and Evaluation Committee

Ministry of Industry

12.Name – Surname Mr.Picharn Sukparangsee

Position Independent Director

Date of Appointment June 7, 2010

Age 56

Education Degree Master of Faculty of Law University of Warwick, ENGLAND

Master of Faculty of Law University of London, ENGLAND

Bachelor of Faculty of Law Thammasart University

Training Certificate Director Certification Program Thai Institute of Director. (IOD)

% of Holding None
Relations None

Working Experience 1987 – 2005 Associate / Partner International Legal Counsellors Thailand

2005 – 2015 Director Siam City Law Offices Limited

2010 - Present Independent Director Thai Stanley Electric PCL.

2015 - Present Managing Director Bangkok Global Law Offices Limited

13.Name – Surname Mr. Hideki Matsui

Position Executive General Manager Marketing Division

Date of Appointment May 22, 2015

Age 53

Education Degree Bachelor Department of Mechanical Engineering , Nihon University , Japan

% of Holding None

Relations None

Working Experience 2000 – 2006 General Manager of Sale 1, Marketing Division

Thai Stanley Electric PCL.

2006 – 2011 Manager of Sale Department 1, Motorcycle Division

Stanley Electric Co.,Ltd.

2011 – 2015 General Manager of Sale Department 1, Motorcycle Division

Stanley Electric Co.,Ltd.

2015 - Present Executive General Manager, Marketing Division

Thai Stanley Electric PCL.

14.Name – Surname Mr.Etsuya Kawashima

Position Executive General Manager Die&Mold Division

Date of Appointment February 1, 2017

Age 50

Education Degree Bachelor Department of Mechanical Engineering , Nihon University , Japan

% of Holding None
Relations None

Working Experience 1990 - 1999 Die & Mold Division, Production Technology Research Office,

Physical & Chemistry Research Office, Stanley Electric Co., Ltd.

1999 – 2010 Chief of Section, Die & Mold Division, Research & Development Center

Stanley Electric Co.,Ltd.

2010 – 2013 Advisor, Die & Mold Division, Thai Stanley Electric PCL.

2013 – 2015 Department Manager, Die & Mold Division, Thai Stanley Electric PCL.

2015 – 2017 Senior Advisor, Die & Mold Division, Thai Stanley Electric PCL.

2017 - Present Executive General Manager, Die&Mold Division Thai Stanley Electric PCL.

15.Name – Surname Mr.Koji Kobayashi

Position Executive General Manager R&D Center

Date of Appointment July 5, 2013

Age 54

Education Degree Bachelor of Mechanical Engineering Meisei University, Japan

% of Holding None
Relations None

Working Experience 1986 - 2011 Engineering Technology Center Division Stanley Electric Co.,Ltd.

2011 – 2013 Manager Engineering Technology Center Division Stanley Electric Co.,Ltd.

2013 - Present Chief of Center R&D Center Thai Stanley Electric PCL

16.Name – Surname Mrs.Sudjai Srifuengfung

Position Company Secretary

Date of Appointment July 4, 2008

Age 58

Education Degree Bachelor of Accountancy Thammasart University

Training Effective Minute Taking (EMT)

Corporate Secretary Development Program - Chulalongkorn University

Company Secretary Program - Thai Institute of Director. (IOD)

Registration system of listed companies

FTI Business Administration FIBA # 1 The Federation of Thai Industries

% of Holding None

Relations None

Working Experience 1999 – 2002 Department Manager Accounting & Financial Department

Thai Stanley Electric PCL.

2002 – 2015 Deputy Executive General Manager Administration Division

Thai Stanley Electric PCL.

1999 – 2008 Board of Director Secretary Thai Stanley Electric PCL.

1999 – 2013 Audit Committee Secretary Thai Stanley Electric PCL

2008 - Present Company Secretary Thai Stanley Electric PCL.

2002 - Present Director Lao Stanley Co.,Ltd.

2015 - Present Advisor Administration Division Thai Stanley Electric PCL.

1.2 Company Secretary

The Board of Directors has appointed Mrs. Sudjai Srifuengfung. Held the position of company secretary Since July 4, 2008 by the properties of the incumbent secretary of the Company is as follows

Company Secretary Practice requirements as set out in Section 89/15 and 89 /16 of the Securities and Exchange Act (No. 4) Act 2551 which comes into force on 31 August 2551 with responsibility, caution And honesty

Including compliance with the legal regulations of the company's objectives. Board of Directors The resolution of the shareholders of the Company Secretary are required by law.

- 1. Establish and maintain the following documents.
- A .register of directors
- B. Director Meeting Notice letter, Minutes of the Board meeting and company annual report
- C. Notice of the annual general meeting of Shareholders. And the minutes of the shareholders meeting
- 2. Keeping report on interest filed by a director or executive and deliver a copy of the report Stakeholders under Section 89/14, the Chairman of the Board and Chairman of the Audit Committee within 7 days from the date we receive the report.
 - 3. Carry other According to the Commission the notification.

There is also the Company Secretary of the Company and other duties as assigned.

- Advise on the laws and regulations related . And best practices in governance and in the activities of the Commission in accordance with the law.
 - Served on the Board of Directors' meetings and shareholders meeting.
- Contact with other departments within the company. To comply with the resolutions of the Board of Directors and shareholders.
- Contact with regulatory agencies such as the SEC , the Stock Exchange of Thailand , and overseeing the disclosure and reporting information to the regulatory agencies and the public
 - Provide orientation Advises directors to be appointed new.
 - Other duties as assigned by the company

3. Data Director in Associated and Related Company

Company List	Company	Associated C	ompany	Associated Company						
Name List	Thai Stanley Electric Public Company Limited	Lao Stanley Co.,Ltd.	Vietnam Stanley Electric Co.,Ltd.	Stanley Electric Co.,Ltd.	The Sittipol (1919) Co.,Ltd.	Inoue Rubber (Thailand) Public Company Limited	Top Hitech Co.,Ltd.	Sirivit – Stanley Co.,Ltd.	Asian Stanley International Co.,Ltd.	PT. Indonesia Stanley Electric
1. Mr.Apichart Leeissaranukul*	X	X	/			/		/	//	/
2. Mr.Koichi Nagano*	1	**					/	/		/
3. Mr.Thanong Leeissaranukul*	/				//	/				
4. Mrs.Pimjai Leeissaranukul	/					X				
5. Mrs.Pornthip Sethiwan	/				//	/				
6. Mr.Tadao Suzumura *	/									
7. Mr.Toru Tanabe	1		/	/					/	/
8. Mr.Katsutoshi Iino				/						
9. Mr.Krisada Visavateeranon	/									
10. Mr.Chokechai Tanpoonsinthani	/									
11. Mr.Suchart Phisitvanich	/									
12. Mr.Picharn Sukparangsee	/									

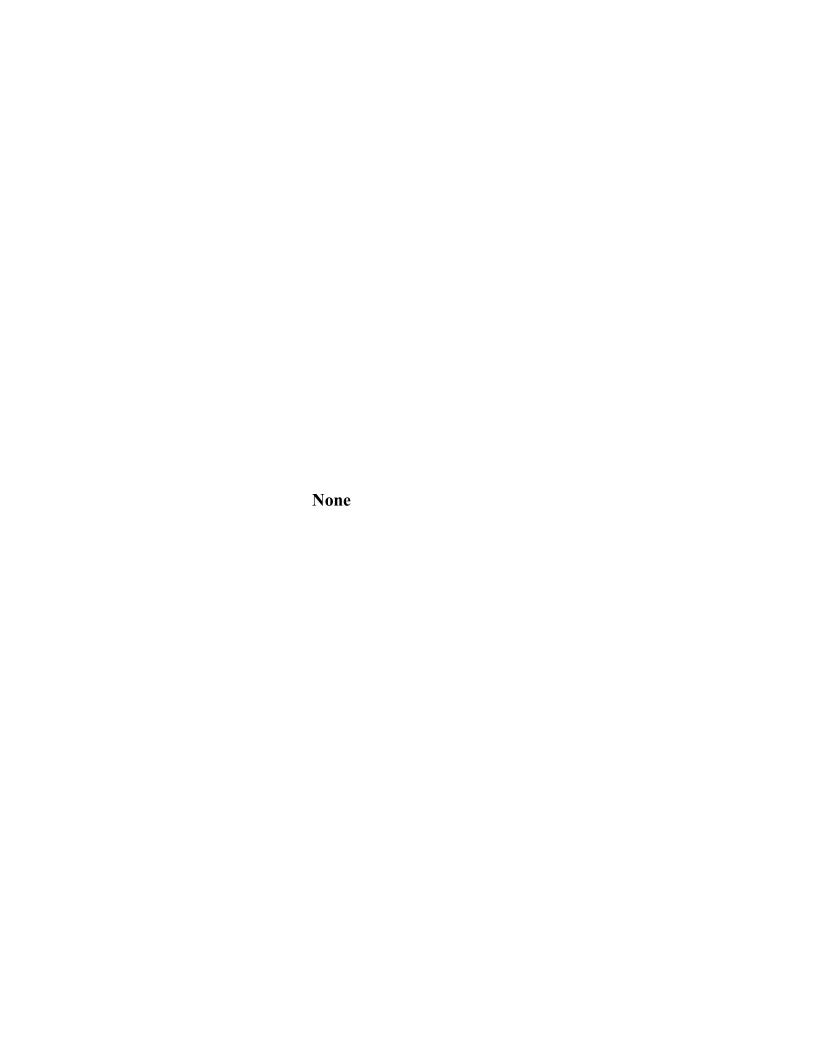
Remark: /=	Director	X = Chairman	// = Executive Director
* =	Director are authorized to sig	n on behalf of the company	** = Honorary Director

3. The Director , Management and Authority history punishment

All of Director, Management and Authority had no history of any legal wrongdoing.

Attached 2

(List of Director of Subsidiary Company)



Attached 3

(Chief of Office of Internal Audit)

3.1 Report of Audit Committee

Report of the Audit Committee

The Audit Committee of the Thai Stanley Electric Public Company Limited was appointed following a resolution at the Board of Directors Meeting on 29 July 2016. The Audit Committee's scope of responsibility was assigned in the "Audit Committee Charter", which was revised on 10 February 2017, according to the regulations of the Stock Exchange of Thailand.

The Audit Committee consists of three independent members who are fully qualified according to the Capital Market Committee's notification. They are Mr. Krisada Visavateeranon as Chairman of the Audit Committee, with Mr. Chokechai Tanpoonsinthana and Mr. Suchart Phisitvanich as the Audit Committee members, Mrs. Nongyao Apiram is the secretary.

In fiscal 2016, running from 1st April 2016 – 31st March 2017, the Audit Committee performed its duty according to the responsibility as delegated by the company's Board of Directors which corresponding to the regulations of the Stock Exchange of Thailand. There were 9 Audit Committee meetings, of which 4 meetings was a non-management meeting with an auditor and the other 5 meetings were performed with executives, auditors, and internal auditors attending as necessary. The Audit Committee members attended all the meetings. Major activities were as follows.

- 1. Reviewed the financial report. The Audit Committee reviewed the interim and annual financial statements of 2016 that were reviewed and audited by the auditor for propose to The Board of Director Meeting. The Audit Committee were questioning and listening to the executives' and auditors' clarifications concerning the correctness and completeness of the financial statements and the adequacy of information disclosure for the year 2016. The Audit Committee agreed with the auditors that the financial statements were correct and adhered to the general accepted accounting principles.
- 2. Reviewed the internal audit system by considering the scope of work, the responsibilities and independence of the Internal Audit and approved the annual internal audit plan, in which the Audit Committee was opinion that the Company conducts sufficient and appropriate internal audit control.
- 3. Reviewed the company's internal control system to evaluate the sufficiency, appropriateness and effectiveness of the internal control by considering the annual internal audit report according to the approved audit plan, It was found that there were no significant faults and there was appropriate, accurate, complete, and reliable of information disclosed. Auditor was no serious concerns about the internal control. In addition, the Audit

Committee had considered the evaluation of internal control in accordance with the guidelines established by SEC. The Audit Committee had opinion that the internal controls system sufficient and appropriate and accordance to internal control framework of COSO.

- 4. Reviewed the Company's risk management of 2016 for its appropriateness and adequacy.
- 5. Reviewed compliance with the Securities and Exchange Acts, Regulations of the Stock Exchange of Thailand and other relevant laws, including compliance with the Company's requirement. The Audit Committee did not find any instance of significant non-compliance with the law, regulations.
- 6. Reviewed and opined related transactions or transactions that may have conflicts of interest, and disclosure of such transactions to comply with regulation of the Stock Exchange of Thailand (SET) and the Office of the Securities and Exchange Commission (SEC). The external auditors opined that the significant transactions with related persons were disclosed and shown in the Financial Statement and Notes to the Financial Statements. The Audit Committee had the same opinion as the external auditors and also considered that such transactions were reasonable and beneficial to the business of the company and were disclosed correctly and completely.
- 7. Considered appointing the external auditors and their remuneration for the year 2017 for propose their appointment to the Board of Directors for approval at the annual ordinary shareholder's meeting for the year 2017. The Audit Committee considered the performance, independence and remuneration and agreed to propose appointing Miss Varaporn Vorathitikul, Certified Public Accountant (Thailand) No. 4474 and/or Mrs. Unakorn Phruithithada, Certified Public Accountant (Thailand) No. 3257 and/or Mr. Prasit Yuengsrikul, Certified Public Accountant (Thailand) No. 4174 and/or Mr. Vichien Khingmontri, Certified Public Accountant (Thailand) No. 3977 in the name of the PricewaterhouseCoopers ABAS Co., Ltd. as the Company's auditors for 2015. The Audit Committee has the following opinions regarding the external auditors;
- They demonstrate a good work standard and expertise in auditing and have performed their duty efficiently.
- The aforesaid audit company and auditors have no relationship or stakes with the Company/ executives/ major shareholders or persons related to those mentioned. Therefore there will be auditing independence and opinion in the Company's financial statement.
 - The remuneration is deemed appropriate.

The Audit Committee fulfilled the responsibility of the Audit Committee Charter as approved by the Board of Directors and found that the Company's disclosed financial and operation in fiscal 2016, running from 1st April 2016 – 31st March 2017, had appropriate and effective internal control and audit, complied with laws, regulations and obligations, disclosed the connected transaction correctly, performed duties in compliance with the Good Corporate Governance principles with adequacy, transparency and reliability.

Mr. Krisada Visavateeranon

Chairman of the Audit Committee

3.2 Chief of Office of Internal Audit profile

Name – Surname Mrs. Nongyao Apirum

Position Chief of Section Office of Internal Audit

Appointment date 4 July 2002

Age 51

Education Degree Bachelor of Business Administration

Sukhothai Thammathirat Open University

Training Fundamentals for New Internal Audit Course 1

Fundamentals for New Internal Audit Course 2

Federation of Accounting Professions Under the Royal Patronage of His Majesty the King

Audit Report Writing

Risk Based Audit , Certified Professional Internal Audit of Thailand (CPIAT-18)

The Corporate Risk Management COSO-ERM

Internal Controls on Financial Report

The Institute of Internal Auditor of Thailand

% of Holding None

Relations None

Working Experience 1985 – 1996 Accounting & Financial Department

Thai Stanley Electric PCL.

1996 - 2002 Section Manager Accounting & Financial Department

Thai Stanley Electric PCL.

2002 - Present Chief of Section Office of Internal Audit

Thai Stanley Electric PCL.

2013 - Present Secretary Audit Committee

Thai Stanley Electric PCL.

Attached 4

(Details on the asset valuation list)

- None